



City of  
Doncaster  
Council

# REVENUE AND CAPITAL 2025/26 BUDGET BOOK

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## Section 1 - Introduction

The production of the budget is the means by which the Council expresses in financial terms its plans for service provision in the coming year. Whilst the most visible outcome of the budget process in 2025/26 is the declaration of the Council Tax, the budget clearly has greater significance and meaning for the Council.

The preparation of the budget requires the Council to consider its objectives, re-assess its priorities and re-examine the way in which service delivery is currently achieved. The budget process is always challenging in balancing the needs of the services against the cost to local taxpayers.

On 27<sup>th</sup> February 2025, the Council set a balanced budget which provides the necessary funding for service pressures identified and to provide further funding for additional one-off priorities (see below), due in part to the government's funding settlement being better than expected. This was a significant challenge in the context of ongoing demand for services, particularly for children's social care with no reduction in statutory obligations to provide services, whilst continuing to invest in the Borough and protecting the most vulnerable in our communities.

This position incorporates £15.1m of budget pressures in 2025/26, increasing to £18.4m by 2027/28; provides further funding for additional one-off priorities (£14.2m in 2025/26, £20.7m in total over the 3-year period); and £20.6m of pay & price inflation in 2025/26, increasing to £43.8m by 2027/28. The 2025/26 total includes £2.5m for pay inflation (although since the budget was approved the latest Employers Organisation offer (at the time of writing) stands at 3.2% compared to the budgeted 2.0%) and £15.2m for Adult Social Care pressures including the impact of the Government National Living Wage. The service specific budget pressures include significant investment in adults' social care in 2025/26. The government will provide £2.8m of additional funding as a result of the Employers National Insurance (NI) Contributions increasing from 1<sup>st</sup> April 2025, but the total costs to the Council are higher. The direct cost is around £2.8m and a further £5.0m has been included in the budget to meet additional costs passed on to the Council by suppliers (including £3.5m for Adult Social Care providers).

The savings proposals identified amount to £6.3m over the 3-year period, with £4.6m in 2025/26, supporting the financial sustainability of the Council going forward. The savings include further measures in Children's social care, building on last year's proposals and include reducing agency staff costs and reducing transport costs. In addition, there are continued savings across the Council, through close management of budgets and achieving efficiencies through improved working practices, including better use of technology where possible.

The Medium-term Financial Strategy (MTFS) including budget proposals are detailed in the Revenue Budget report (following link): -

<http://www.doncaster.gov.uk/services/the-council-democracy/revenue-and-capital-budget>

The key features of the 2025/26 approved Revenue Budget are: -

- a. a gross revenue expenditure budget of £703.4m and a net revenue expenditure budget of £271.2m;

- b. Council Tax increasing by 3.99% to £1,715.55 for a Band D property (£1,143.70 for a Band A) for 2025/26. This includes:-
- i) 1.99% Council tax increase, equating to an increase of £32.83 for Band D per annum, 63p per week (£21.89 for Band A per annum, 42p per week);
  - ii) 2% Government Adult Social Care precept, equating to an increase of £32.99 for Band D per annum, 63p per week (£21.99 for Band A per annum, 42p per week).

In the wider economy inflation is expected to remain stable (although higher than the Bank of England target) with interest rates reducing later in the financial year. Careful monitoring will be undertaken and mitigating actions identified where required, with the longer-term impact of any identified pressures factored into the 2026/27 budget setting process. Monitoring information will be provided to Cabinet in the quarterly Finance & Performance Improvement reports.

Section 2 shows staff numbers for each Directorate.

Section 3 contains a financial breakdown including the 2025/26 budgets, 2024/25 year end position and budgets by type of expenditure and income.

- Expenditure – Capital Charges: these consist of depreciation which is budgeted and charged at the beginning of the financial year and revaluations which are budgeted and charged at year end.
- Expenditure – Statutory Accounting Adjustments: these are mainly adjustments to reserves and are all budgeted and charged at year end.

Section 4 shows a summary of the approved Housing Revenue Account ('HRA') Estimates 2025/26. The HRA budget is prepared in accordance with a statutory obligation to account separately for local authority housing provision, as defined in particular in Schedule 4 of the Local Government and Housing Act 1989. From 1<sup>st</sup> October, 2005, maintenance and administration of the Council's dwellings was transferred to St. Leger Homes of Doncaster Ltd., an Arm's Length Management Company, limited by guarantee and wholly owned by the Council.

Section 5 provides a summary of the approved Capital Programme for 2025/26 to 2028/29. The Council will continue to invest in the future of the Borough with an estimated £502m of capital investment over 2025/26 to 2028/29 that will continue to stimulate growth and prosperity, with £214m of spend estimated for 2025/26.

## **Section 2 - Staff Numbers**

<b>Directorate / Service Area</b>	<b>Number of Jobs</b>	<b>Full Time Equivalents (F.T.E.)</b>
<b>Adults Wellbeing &amp; Culture</b>	<b>990</b>	<b>819.01</b>
<u>Adult Social Care</u>	<u>417</u>	<u>356.64</u>
Communities Care & Support	106	94.65
Complex Lives	25	23.60
Future Options	280	232.80
<u>Commissioning</u>	<u>2</u>	<u>2.00</u>
<u>Heritage &amp; Culture</u>	<u>130</u>	<u>98.60</u>
Business Development	51	40.29
Buy Doncaster	1	1.00
Music Service & Hub	32	18.33
Partnership & Engagement	33	31.15
Prison Library Services	11	5.83
<u>Integration &amp; Partnerships</u>	<u>432</u>	<u>355.24</u>
Domestic & Sexual Abuse	29	26.98
Home First	330	263.10
Quality & Safeguarding	66	58.24
<b>Chief Executives</b>	<b>516</b>	<b>477.04</b>
<u>Business Doncaster</u>	<u>44</u>	<u>40.12</u>
Destination Marketing & Town Centre	11	8.27
Employment & Enterprise	18	17.41
Events Doncaster	4	4.00
Investment Team	10	9.44
<u>Communications &amp; Engagement</u>	<u>40</u>	<u>37.07</u>
Communications	19	17.10
Executive/Leadership Office	20	18.97
<u>Communities</u>	<u>110</u>	<u>104.34</u>
Central Team	26	23.65
East Team	18	17.00
Integration & Partnerships	16	15.43
North Team	25	24.43
South Team	24	22.82
<u>Corporate Safety &amp; Training</u>	<u>13</u>	<u>11.71</u>
<u>Customer Services</u>	<u>58</u>	<u>52.90</u>
Business Analysis	12	11.81

<b>Directorate / Service Area</b>	<b>Number of Jobs</b>	<b>Full Time Equivalents (F.T.E.)</b>
Customer Contact Centre	8	6.34
<u>Human Resources</u>	<u>51</u>	<u>44.97</u>
<u>Policy, Insight &amp; Change</u>	<u>82</u>	<u>77.66</u>
Policy, Performance & Intelligence	31	29.63
Project & Programmes	41	38.74
Strategic Investment & External Funding	9	8.30
<u>Public Health &amp; Prevention</u>	<u>87</u>	<u>82.67</u>
Leisure	5	4.81
<u>Sustainability</u>	<u>28</u>	<u>22.60</u>
Built Environment	9	7.90
Natural Environment	18	13.70
<b>Children, Young People &amp; Families</b>	<b>1,301</b>	<b>1,078.04</b>
<u>Children's Social Care</u>	<u>615</u>	<u>565.64</u>
CIC & Achieving Permanence	253	224.49
Help & Protection	199	187.45
Practice Improvement	104	99.04
Quality, Performance & Standards	33	32.07
Regional Adoption Agency	25	21.59
<u>Education &amp; Skills</u>	<u>233</u>	<u>187.40</u>
Education & Skills	33	26.46
Equity & Inclusion	170	134.13
SEND Transformation	3	2.35
Skills	26	23.46
<u>Partnerships &amp; Operations</u>	<u>452</u>	<u>324.00</u>
Intervention & Prevention	163	139.97
Partnerships & Families	49	39.56
Quality & Safeguarding	239	143.47
<b>Corporate Resources</b>	<b>454</b>	<b>406.67</b>
<u>Finance &amp; Technology</u>	<u>335</u>	<u>298.39</u>
Digital & ICT	81	78.65
Financial & Business Development	77	66.17
Financial Management	48	47.01
Internal Audit	11	9.34
Revenues & Benefits	117	96.22

<b>Directorate / Service Area</b>	<b>Number of Jobs</b>	<b>Full Time Equivalents (F.T.E.)</b>
<u>Legal &amp; Democratic</u>	<u>117</u>	<u>106.28</u>
Contracts Property & Transformation	26	19.50
CYPF Legal	20	17.96
Electoral Services	5	5.00
Litigation & Regulatory	43	41.02
Strategic Procurement Team	19	18.80
<b>Place</b>	<b>1,515</b>	<b>1,197.41</b>
<u>Development &amp; Traded Services</u>	<u>640</u>	<u>366.24</u>
Major Projects & Investment	42	36.79
Planning	65	61.40
Traded Services	532	267.04
<u>Environment</u>	<u>616</u>	<u>588.79</u>
Regulation & Enforcement	138	129.15
Street Scene	274	263.55
Waste & Highways Infrastructure	204	196.08
<u>Strategic Housing, Property &amp; Stronger Communities</u>	<u>257</u>	<u>240.38</u>
Property Services	187	176.49
Safer Communities	58	51.90
Strategic Housing	11	11.00
<b>City of Doncaster Council</b>	<b>4,777</b>	<b>3,979.16</b>

### Section 3: Revenue Budget Summary

	Employees	Premises-related Expenditure	Transport-related Expenditure	Supplies and Services	Third Party Payments	Transfer Payments	Other Costs	Unallocated Cut	Expenditure Total	Customer and Client Receipts	Government Grants	Non-Ring Fenced Grants	Other Income	Other Non-Gov Grants / Contributions	Income Total	Recharge Expenditure Total	Recharge Income Total	Grand Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>ADULTS, WELLBEING AND CULTURE</b>																		
ADULT SOCIAL CARE	15,791	27	175	4,726	125,421	25,574	113	0	171,827	-33,198	-2,100	-495	0	-8,796	-44,589	4,275	0	131,513
COMMISSIONING	615	1	1	1,177	2,584	0	5	0	4,383	0	-679	0	0	-400	-1,079	1,975	0	5,279
CULTURE & COMMERCIALISATION	3,937	147	50	391	287	0	292	0	5,104	-561	-521	0	-429	-738	-2,249	1,398	0	4,253
EXECUTIVE DIRECTOR AWC	1,756	0	1	136	0	0	0	0	1,893	0	-68,504	0	0	-65	-68,569	507	0	-66,169
INTEGRATION AND PARTNERSHIPS	15,076	129	231	5,421	2,612	131	157	0	23,757	-1,171	-1,192	0	-1,044	-11,768	-15,175	1,043	0	9,625
<b>ADULTS, WELLBEING AND CULTURE Total</b>	<b>37,175</b>	<b>304</b>	<b>458</b>	<b>11,851</b>	<b>130,904</b>	<b>25,705</b>	<b>567</b>	<b>0</b>	<b>206,964</b>	<b>-34,930</b>	<b>-72,996</b>	<b>-495</b>	<b>-1,473</b>	<b>-21,767</b>	<b>-131,661</b>	<b>9,198</b>	<b>0</b>	<b>84,501</b>
<b>CHIEF EXECUTIVE</b>																		
PUBLIC HEALTH	4,538	2	13	3,964	22,964	0	2,372	0	33,853	-191	-28,927	-268	-21	-857	-30,264	1,548	0	5,137
PUBLIC HEALTH	9,762	82	40	1,575	42	0	183	-101	11,583	-470	-133	-111	-483	-2,888	-4,085	1,592	-5,304	3,786
POLICY INSIGHT & INVESTMENT	12,003	65	177	3,146	92	0	206	-41	15,648	-180	-1,488	-346	-1,069	-1,023	-4,106	1,561	-8,588	4,515
<b>CHIEF EXECUTIVE Total</b>	<b>26,303</b>	<b>149</b>	<b>230</b>	<b>8,685</b>	<b>23,098</b>	<b>0</b>	<b>2,761</b>	<b>-142</b>	<b>61,084</b>	<b>-841</b>	<b>-30,548</b>	<b>-725</b>	<b>-1,573</b>	<b>-4,768</b>	<b>-38,455</b>	<b>4,701</b>	<b>-13,892</b>	<b>13,438</b>
<b>CHILDREN,YOUNG PEOPLE&amp;FAMILIES</b>																		
CENTRALLY MANAGED	480	261	1	-7,249	6,437	0	5,734	-331	5,333	0	4,238	0	0	-3,210	1,028	210	-216	6,355
CHILDREN'S SOCIAL CARE	35,919	237	1,191	2,665	35,328	11,663	0	0	87,003	-130	-7,520	-1,287	-238	-4,667	-13,842	3,825	-41	76,945
EDUCATION AND SKILLS	10,875	14	55	14,499	14,566	0	0	0	40,009	-337	-34,895	-58	-821	-689	-36,800	2,215	-41	5,383
P'SHIPS EARLY INTRVNTN&LOCALIT	11,605	55	5,979	5,666	46,704	1,463	33	-50	71,455	-39	-54,753	-1,894	-230	-250	-57,166	2,170	-41	16,418
<b>CHILDREN,YOUNG PEOPLE&amp;FAMILIES Total</b>	<b>58,879</b>	<b>567</b>	<b>7,226</b>	<b>15,581</b>	<b>103,035</b>	<b>13,126</b>	<b>5,767</b>	<b>-381</b>	<b>203,800</b>	<b>-506</b>	<b>-92,930</b>	<b>-3,239</b>	<b>-1,289</b>	<b>-8,816</b>	<b>-106,780</b>	<b>8,420</b>	<b>-339</b>	<b>105,101</b>
<b>CORPORATE RESOURCES</b>																		
FINANCE & TECHNOLOGY	14,496	5,269	31	7,157	0	48,891	1,346	0	77,190	-155	-53,697	-161	-1,883	-2,435	-58,331	4,484	-16,005	7,338
LEGAL & DEMOCRATIC SERVICES	6,042	22	181	4,179	632	0	0	-226	10,830	-1,131	0	0	-469	-1,453	-3,053	1,227	-1,937	7,067
EXEC DIRECTOR CORPORATE RES	184	0	0	3	0	0	0	0	187	0	0	0	-270	0	-270	1,471	-182	1,206
<b>CORPORATE RESOURCES Total</b>	<b>20,722</b>	<b>5,291</b>	<b>212</b>	<b>11,339</b>	<b>632</b>	<b>48,891</b>	<b>1,346</b>	<b>-226</b>	<b>88,207</b>	<b>-1,286</b>	<b>-53,697</b>	<b>-161</b>	<b>-2,622</b>	<b>-3,888</b>	<b>-61,654</b>	<b>7,182</b>	<b>-18,124</b>	<b>15,611</b>
<b>PLACE</b>																		
DIRECTOR OF PLACE	182	0	0	7	0	0	0	-193	-4	0	0	0	-57	0	-57	0	-132	-193
ENVIRONMENT	26,324	4,418	4,889	11,406	34,433	0	31,357	-60	112,767	-10,100	-10,908	0	-19,801	-3,214	-44,023	6,908	-495	75,157
STRAT HOUS, PROP & SAFER COMMS	11,565	15,350	741	7,824	3,393	0	4,085	-144	42,814	-3,858	-7,898	0	-12,626	-3,301	-27,683	3,607	-9,025	9,713
DEVELOPMENT & TRADED SERVICES	15,800	2,003	3,184	4,255	408	0	2,738	0	28,388	-10,712	-433	0	-10,307	-5,322	-26,774	3,549	-1,728	3,435
<b>PLACE Total</b>	<b>53,871</b>	<b>21,771</b>	<b>8,814</b>	<b>23,492</b>	<b>38,234</b>	<b>0</b>	<b>38,180</b>	<b>-397</b>	<b>183,965</b>	<b>-24,670</b>	<b>-19,239</b>	<b>0</b>	<b>-42,791</b>	<b>-11,837</b>	<b>-98,537</b>	<b>14,064</b>	<b>-11,380</b>	<b>88,112</b>
<b>COUNCIL WIDE BUDGET Total</b>	<b>5,931</b>	<b>0</b>	<b>0</b>	<b>-17,332</b>	<b>16,150</b>	<b>186</b>	<b>20,418</b>	<b>0</b>	<b>25,353</b>	<b>-363</b>	<b>-266</b>	<b>-102,645</b>	<b>-23,503</b>	<b>-59,549</b>	<b>-186,326</b>	<b>0</b>	<b>168</b>	<b>-160,805</b>
<b>Grand Total</b>	<b>202,881</b>	<b>28,082</b>	<b>16,940</b>	<b>53,616</b>	<b>312,053</b>	<b>87,908</b>	<b>69,039</b>	<b>-1,146</b>	<b>769,373</b>	<b>-62,596</b>	<b>-269,676</b>	<b>-107,265</b>	<b>-73,251</b>	<b>-110,625</b>	<b>-623,413</b>	<b>43,565</b>	<b>-43,567</b>	<b>145,958</b>

The Gross Budget approved by Council of £703,416 differs to the above Expenditure total of £769,373 due to accounting adjustments and virements completed in quarter 1.

Council Taxpayers (Council Tax Requirement)	151,113
Add: Council Tax Collection Fund Surplus	-2,000
Add: Parish Precepts	3,511
Add: Planned contribution to Reserves	-14,173
Net Budget approved by Council	138,451
Add: Contribution to Earmarked Reserves	7,507
Net Budget	145,958



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>ADULTS, WELLBEING AND CULTURE</b>			
<b>ADULT SOCIAL CARE</b>			
<b>ADULT SOCIAL CARE-CARE&amp;SUPPORT</b>			
<b>ADULT AREA SOCIAL WORK TEAMS</b>			
<b>Expenditure</b>			
Employees	3,832	3,891	3,980
Premises Related Expenditure	0	10	0
Transport Related Expenditure	13	27	13
Supplies And Services	57	53	59
Third Party Payments	0	1	0
Expenditure Total	3,902	3,981	4,052
<b>Income</b>			
Government Grants	0	-3	0
Other Non-Gov Grants / Contributions	-87	-137	-91
Income Total	-87	-140	-91
<b>Recharge Expenditure</b>			
Premises Related Expenditure	2	2	2
Recharge Expenditure Total	2	2	2
<b>ADULT AREA SOCIAL WORK TEAMS Total</b>	<b>3,818</b>	<b>3,844</b>	<b>3,964</b>
<b>ADULT SC FRONT DOOR &amp; ACUTE</b>			
<b>Expenditure</b>			
Employees	440	457	458
Supplies And Services	3	28	4
Expenditure Total	443	486	461
<b>Income</b>			
Government Grants	-379	-422	-379
Other Non-Gov Grants / Contributions	-23	-23	-23
Income Total	-401	-444	-401
<b>Recharge Expenditure</b>			
Premises Related Expenditure	566	566	519
Support Services	1,755	1,755	1,837
Recharge Expenditure Total	2,321	2,321	2,357
<b>ADULT SC FRONT DOOR &amp; ACUTE Total</b>	<b>2,364</b>	<b>2,363</b>	<b>2,417</b>
<b>EXTRA CARE</b>			
<b>Expenditure</b>			
Third Party Payments	2,579	2,540	2,626
Expenditure Total	2,579	2,540	2,626
<b>EXTRA CARE Total</b>	<b>2,579</b>	<b>2,540</b>	<b>2,626</b>
<b>NON-RESI CARE &amp; SUPPORT INDEP</b>			
<b>Expenditure</b>			
Third Party Payments	17,196	17,601	18,137
Transfer Payments	11,449	11,282	13,308
Expenditure Total	28,646	28,883	31,446

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Other Non-Gov Grants / Contributions	-3,668	-3,675	-5,193
Customer and Client Receipts	-10,942	-10,861	-9,706
Income Total	-14,610	-14,536	-14,899
<b>NON-RESI CARE &amp; SUPPORT INDEP Total</b>	<b>14,036</b>	<b>14,347</b>	<b>16,547</b>
<b>RESIDENTIAL SERVICES INDEPEND</b>			
<b>Expenditure</b>			
Supplies And Services	163	747	540
Third Party Payments	43,853	49,791	50,229
Expenditure Total	44,016	50,538	50,768
<b>Income</b>			
Non-Ring Fenced Grants	-125	-127	-125
Other Non-Gov Grants / Contributions	-533	-525	-49
Customer and Client Receipts	-15,432	-19,187	-18,321
Income Total	-16,090	-19,840	-18,495
<b>Recharge Expenditure</b>			
Premises Related Expenditure	1	1	0
Support Services	901	901	959
Recharge Expenditure Total	902	902	959
<b>RESIDENTIAL SERVICES INDEPEND Total</b>	<b>28,828</b>	<b>31,600</b>	<b>33,232</b>
<b>STARTING POINT OUTREACH TEAM</b>			
<b>Expenditure</b>			
Employees	1,035	939	1,330
Transport Related Expenditure	0	23	0
Supplies And Services	10	59	219
Third Party Payments	915	842	838
Expenditure Total	1,960	1,863	2,388
<b>Income</b>			
Government Grants	-1,263	-1,215	-1,721
Non-Ring Fenced Grants	-353	-401	-336
Other Non-Gov Grants / Contributions	-326	-265	-331
Income Total	-1,943	-1,881	-2,388
<b>STARTING POINT OUTREACH TEAM Total</b>	<b>17</b>	<b>-18</b>	<b>0</b>
<b>ADULT SOCIAL CARE-CARE&amp;SUPPORT Total</b>	<b>51,642</b>	<b>54,676</b>	<b>58,786</b>
<b><u>FUTURE OPTIONS</u></b>			
<b>ADULT AREA SOCIAL WORK TEAMS</b>			
<b>Expenditure</b>			
Employees	3,771	3,800	3,951
Premises Related Expenditure	0	4	0
Transport Related Expenditure	30	75	30
Supplies And Services	538	467	512
Third Party Payments	11	162	2
Transfer Payments	0	1	0
Expenditure Total	4,349	4,509	4,495

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Non-Ring Fenced Grants	-34	-34	-34
Other Non-Gov Grants / Contributions	-302	-363	-317
Customer and Client Receipts	-5	0	-5
Income Total	-341	-397	-355
<b>ADULT AREA SOCIAL WORK TEAMS Total</b>	<b>4,009</b>	<b>4,112</b>	<b>4,140</b>
<b>IN HOUSE SUPP LIV- GROUP HOMES</b>			
<b>Expenditure</b>			
Premises Related Expenditure	21	15	21
Capital Charges	7	7	8
Expenditure Total	27	22	29
<b>Income</b>			
Customer and Client Receipts	-43	-19	-44
Income Total	-43	-19	-44
<b>IN HOUSE SUPP LIV- GROUP HOMES Total</b>	<b>-16</b>	<b>3</b>	<b>-14</b>
<b>INDEPENDENT DAY CARE</b>			
<b>Expenditure</b>			
Third Party Payments	25	0	25
Expenditure Total	25	0	25
<b>INDEPENDENT DAY CARE Total</b>	<b>25</b>	<b>0</b>	<b>25</b>
<b>INDEPENDENT SUPP LIV &amp; EX CARE</b>			
<b>Expenditure</b>			
Employees	0	15	1
Premises Related Expenditure	0	3	0
Supplies And Services	2,396	3,325	3,214
Third Party Payments	28,765	32,535	34,313
Expenditure Total	31,161	35,878	37,528
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2,071	-3,088	-2,479
Income Total	-2,071	-3,088	-2,479
<b>INDEPENDENT SUPP LIV &amp; EX CARE Total</b>	<b>29,090</b>	<b>32,789</b>	<b>35,049</b>
<b>IN-HOUSE DAY OPPS - CENTRAL</b>			
<b>Expenditure</b>			
Employees	967	928	965
Premises Related Expenditure	0	2	0
Transport Related Expenditure	20	12	20
Supplies And Services	30	20	62
Transfer Payments	1	0	1
Expenditure Total	1,019	962	1,049
<b>Income</b>			
Customer and Client Receipts	-21	-21	-21
Income Total	-21	-21	-21
<b>IN-HOUSE DAY OPPS - CENTRAL Total</b>	<b>998</b>	<b>940</b>	<b>1,028</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>IN-HOUSE DAY OPPS TRNSPRT&amp;GNRL</b>			
<b>Expenditure</b>			
Employees	69	69	71
Transport Related Expenditure	77	97	77
Capital Charges	105	105	105
Expenditure Total	252	271	253
<b>Income</b>			
Other Non-Gov Grants / Contributions	-82	-168	-82
Customer and Client Receipts	-35	-24	-36
Income Total	-118	-192	-118
<b>IN-HOUSE DAY OPPS TRNSPRT&amp;GNRL Total</b>	<b>134</b>	<b>79</b>	<b>135</b>
<b>IN-HOUSE DAY OPPS-NRTH/STH/EAS</b>			
<b>Expenditure</b>			
Employees	1,495	1,490	1,528
Premises Related Expenditure	2	3	2
Transport Related Expenditure	2	4	2
Supplies And Services	30	28	37
Third Party Payments	1	0	1
Transfer Payments	3	0	3
Expenditure Total	1,533	1,525	1,573
<b>Income</b>			
Customer and Client Receipts	-7	-6	-7
Income Total	-7	-6	-7
<b>Recharge Expenditure</b>			
Premises Related Expenditure	9	9	10
Recharge Expenditure Total	9	9	10
<b>IN-HOUSE DAY OPPS-NRTH/STH/EAS Total</b>	<b>1,535</b>	<b>1,528</b>	<b>1,575</b>
<b>IN-HOUSE RESIDENTIAL SERVICES</b>			
<b>Expenditure</b>			
Employees	2,132	2,202	2,202
Premises Related Expenditure	4	16	4
Transport Related Expenditure	31	19	31
Supplies And Services	77	96	76
Third Party Payments	5	1	5
Transfer Payments	3	0	3
Expenditure Total	2,252	2,334	2,321
<b>Income</b>			
Other Non-Gov Grants / Contributions	-29	-42	-30
Customer and Client Receipts	-103	-140	-104
Income Total	-132	-181	-134
<b>IN-HOUSE RESIDENTIAL SERVICES Total</b>	<b>2,120</b>	<b>2,152</b>	<b>2,187</b>
<b>IN-HOUSE SUPP LIV &amp; EXTRA CARE</b>			
<b>Expenditure</b>			
Employees	1,083	1,136	1,126

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Premises Related Expenditure	1	13	1
Supplies And Services	2	4	2
Expenditure Total	1,085	1,153	1,128
<b>Recharge Income</b>			
Support Services	-263	-263	0
Recharge Income Total	-263	-263	0
<b>IN-HOUSE SUPP LIV &amp; EXTRA CARE Total</b>	<b>821</b>	<b>889</b>	<b>1,128</b>
<b>MENTAL HEALTH</b>			
<b>Expenditure</b>			
Employees	180	182	180
Third Party Payments	695	606	713
Expenditure Total	875	788	893
<b>MENTAL HEALTH Total</b>	<b>875</b>	<b>788</b>	<b>893</b>
<b>NON-RESI CARE &amp; SUPPORT INDEP</b>			
<b>Expenditure</b>			
Third Party Payments	1,710	2,075	1,755
Transfer Payments	10,690	9,893	12,258
Expenditure Total	12,401	11,968	14,013
<b>Income</b>			
Customer and Client Receipts	-738	-655	-3,316
Income Total	-738	-655	-3,316
<b>NON-RESI CARE &amp; SUPPORT INDEP Total</b>	<b>11,662</b>	<b>11,312</b>	<b>10,696</b>
<b>RESIDENTIAL SERVICES INDEPEND</b>			
<b>Expenditure</b>			
Third Party Payments	14,469	15,500	16,778
Expenditure Total	14,469	15,500	16,778
<b>Income</b>			
Other Non-Gov Grants / Contributions	-117	-346	-203
Customer and Client Receipts	-1,549	-1,212	-1,639
Income Total	-1,666	-1,558	-1,842
<b>Recharge Expenditure</b>			
Support Services	895	895	948
Recharge Expenditure Total	895	895	948
<b>RESIDENTIAL SERVICES INDEPEND Total</b>	<b>13,698</b>	<b>14,837</b>	<b>15,884</b>
<b>FUTURE OPTIONS Total</b>	<b>64,952</b>	<b>69,431</b>	<b>72,726</b>
<b>ADULT SOCIAL CARE Total</b>	<b>116,593</b>	<b>124,107</b>	<b>131,513</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **COMMISSIONING**

### **COMMISSIONING**

#### **COMMISSIONING & CONTRACTS**

##### **Expenditure**

Employees	593	522	615
Premises Related Expenditure	1	1	1
Transport Related Expenditure	1	0	1
Supplies And Services	1,002	883	1,010
Third Party Payments	2,565	2,498	2,586
Capital Charges	5	5	5
Expenditure Total	4,166	3,909	4,217

##### **Income**

Government Grants	-670	-670	-679
Other Non-Gov Grants / Contributions	-256	-253	-233
Income Total	-925	-923	-913

##### **Recharge Expenditure**

Premises Related Expenditure	131	131	139
Support Services	1,854	1,854	1,836
Recharge Expenditure Total	1,985	1,985	1,975

#### **COMMISSIONING & CONTRACTS Total**

**5,226      4,971      5,279**

#### **HEALTH & SOCIAL CARE**

##### **Expenditure**

Supplies And Services	55	36	167
Third Party Payments	36	0	0
Expenditure Total	91	36	167

##### **Income**

Other Non-Gov Grants / Contributions	-55	0	-167
Income Total	-55	0	-167

#### **HEALTH & SOCIAL CARE Total**

**36      36      0**

#### **COMMISSIONING Total**

**5,262      5,007      5,279**

#### **COMMISSIONING Total**

**5,262      5,007      5,279**

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **CULTURE & COMMERCIALISATION**

### **CULTURE & COMMERCIALISATION**

#### **ARTS**

##### **Expenditure**

Premises Related Expenditure	5	183	0
Supplies And Services	47	48	-1
Third Party Payments	263	263	263
Capital Charges	3	3	3
Expenditure Total	318	497	265

##### **Income**

Government Grants	-97	-95	0
Other Non-Gov Grants / Contributions	0	-183	0
Income Total	-97	-278	0

<b>ARTS Total</b>	<b>221</b>	<b>219</b>	<b>265</b>
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#### **C&C SERVICE MANAGEMENT**

##### **Expenditure**

Employees	121	80	102
Supplies And Services	27	31	27
Expenditure Total	148	112	130

##### **Income**

Other Non-Gov Grants / Contributions	0	-1	0
Other Income	-43	0	-43
Income Total	-43	-1	-43

<b>C&amp;C SERVICE MANAGEMENT Total</b>	<b>105</b>	<b>111</b>	<b>86</b>
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#### **HERITAGE SERVICES**

##### **Expenditure**

Employees	845	1,074	906
Premises Related Expenditure	92	105	72
Transport Related Expenditure	14	19	14
Supplies And Services	111	238	49
Third Party Payments	24	17	24
Capital Charges	297	368	289
Expenditure Total	1,383	1,821	1,354

##### **Income**

Government Grants	-50	-102	0
Other Non-Gov Grants / Contributions	-6	-64	-6
Customer and Client Receipts	-344	-270	-444
Other Income	0	-16	0
Capital Charges	0	-71	0
Income Total	-399	-522	-450

##### **Recharge Expenditure**

Premises Related Expenditure	20	20	21
Support Services	256	256	270
Recharge Expenditure Total	277	277	292

<b>HERITAGE SERVICES Total</b>	<b>1,261</b>	<b>1,576</b>	<b>1,196</b>
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Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>LIBRARY SERVICE</b>			
<b>Expenditure</b>			
Employees	1,405	1,512	1,562
Premises Related Expenditure	44	40	44
Transport Related Expenditure	25	20	25
Supplies And Services	282	359	217
Transfer Payments	0	1	0
Expenditure Total	1,755	1,932	1,849
<b>Income</b>			
Other Non-Gov Grants / Contributions	-290	-341	-315
Customer and Client Receipts	-71	-41	-72
Income Total	-361	-382	-387
<b>Recharge Expenditure</b>			
Premises Related Expenditure	768	768	766
Support Services	325	325	340
Recharge Expenditure Total	1,093	1,093	1,106
<b>LIBRARY SERVICE Total</b>	<b>2,488</b>	<b>2,643</b>	<b>2,569</b>
<b>MUSIC SERVICE &amp; HUB</b>			
<b>Expenditure</b>			
Employees	936	910	952
Premises Related Expenditure	1	3	31
Transport Related Expenditure	9	6	9
Supplies And Services	71	64	71
Interest Payable	12	12	0
Financing Capital Investment	19	19	0
Capital Charges	23	23	0
Expenditure Total	1,070	1,035	1,062
<b>Income</b>			
Government Grants	-388	-387	-388
Other Non-Gov Grants / Contributions	-103	-359	-418
Customer and Client Receipts	-26	-25	-34
Other Income	-562	-71	-257
Income Total	-1,079	-843	-1,097
<b>MUSIC SERVICE &amp; HUB Total</b>	<b>-9</b>	<b>192</b>	<b>-34</b>
<b>SHARED SERVICES LEARNING</b>			
<b>Expenditure</b>			
Employees	389	554	412
Transport Related Expenditure	2	11	2
Supplies And Services	25	63	28
Third Party Payments	0	0	1
Expenditure Total	416	628	443
<b>Income</b>			
Government Grants	-132	-129	-132
Other Non-Gov Grants / Contributions	0	-60	0
Customer and Client Receipts	-11	-7	-11
Other Income	-93	-26	-128
Income Total	-236	-222	-271



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
SHARED SERVICES LEARNING Total	180	406	171
CULTURE & COMMERCIALISATION Total	4,246	5,148	4,253
CULTURE & COMMERCIALISATION Total	4,246	5,148	4,253

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>EXECUTIVE DIRECTOR AWC</u></b>			
<b><u>DIRECTORATE MANAGEMENT</u></b>			
<b>DIRECTORATE MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	1,662	1,617	1,756
Transport Related Expenditure	1	2	1
Supplies And Services	136	86	136
Third Party Payments	484	484	0
Expenditure Total	2,282	2,189	1,893
<b>Income</b>			
Government Grants	-61,928	-61,928	-68,503
Non-Ring Fenced Grants	0	-10	0
Other Non-Gov Grants / Contributions	-62	-74	-65
Income Total	-61,990	-62,012	-68,568
<b>Recharge Expenditure</b>			
Premises Related Expenditure	51	51	55
Support Services	413	413	452
Recharge Expenditure Total	464	464	507
<b>DIRECTORATE MANAGEMENT Total</b>	<b>-59,243</b>	<b>-59,359</b>	<b>-66,169</b>
<b>DIRECTORATE MANAGEMENT Total</b>	<b>-59,243</b>	<b>-59,359</b>	<b>-66,169</b>
<b>EXECUTIVE DIRECTOR AWC Total</b>	<b>-59,243</b>	<b>-59,359</b>	<b>-66,169</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **INTEGRATION AND PARTNERSHIPS**

### **DOMESTIC & SEXUAL ABUSE**

#### **DOMESTIC & SEXUAL ABUSE**

##### **Expenditure**

Employees	1,148	1,158	1,027
Transport Related Expenditure	14	2	14
Supplies And Services	44	98	83
Third Party Payments	997	905	947
<b>Expenditure Total</b>	<b>2,202</b>	<b>2,162</b>	<b>2,071</b>

##### **Income**

Government Grants	-1,004	-1,024	-1,192
Other Non-Gov Grants / Contributions	-566	-515	-546
Customer and Client Receipts	-9	0	-9
<b>Income Total</b>	<b>-1,579</b>	<b>-1,539</b>	<b>-1,747</b>

**DOMESTIC & SEXUAL ABUSE Total** **623** **623** **323**

**DOMESTIC & SEXUAL ABUSE Total** **623** **623** **323**

### **HOME FIRST**

#### **HOME FIRST ,OT & ADAPTATIONS**

##### **Expenditure**

Employees	1,997	2,007	2,093
Premises Related Expenditure	102	50	103
Transport Related Expenditure	22	16	22
Supplies And Services	230	513	234
Third Party Payments	0	14	0
Capital Charges	0	4,394	0
<b>Expenditure Total</b>	<b>2,351</b>	<b>6,994</b>	<b>2,452</b>

##### **Income**

Other Non-Gov Grants / Contributions	-812	-813	-812
Customer and Client Receipts	0	-32	0
Other Income	-962	-1,177	-1,044
Capital Charges	0	-4,394	0
<b>Income Total</b>	<b>-1,774</b>	<b>-6,417</b>	<b>-1,856</b>

##### **Recharge Expenditure**

Premises Related Expenditure	105	105	208
Support Services	296	296	314
<b>Recharge Expenditure Total</b>	<b>401</b>	<b>401</b>	<b>522</b>

**HOME FIRST ,OT & ADAPTATIONS Total** **978** **978** **1,118**

#### **COMMUNITY EQUIPMENT**

##### **Expenditure**

Supplies And Services	3,881	4,674	3,960
<b>Expenditure Total</b>	<b>3,881</b>	<b>4,674</b>	<b>3,960</b>

##### **Income**

Other Non-Gov Grants / Contributions	-2,394	-2,921	-2,443
<b>Income Total</b>	<b>-2,394</b>	<b>-2,921</b>	<b>-2,443</b>

**COMMUNITY EQUIPMENT Total** **1,487** **1,753** **1,517**

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>HOME FIRST COMMUNITY</b>			
<b>Expenditure</b>			
Employees	3,259	3,022	3,465
Premises Related Expenditure	6	5	6
Transport Related Expenditure	136	222	136
Supplies And Services	28	47	129
Third Party Payments	121	87	251
Capital Charges	2	2	3
Expenditure Total	3,552	3,386	3,990
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2,438	-2,309	-2,840
Income Total	-2,438	-2,309	-2,840
<b>HOME FIRST COMMUNITY Total</b>	<b>1,114</b>	<b>1,077</b>	<b>1,150</b>
<b>HOME FIRST DISCHARGE &amp; ACCESS</b>			
<b>Expenditure</b>			
Employees	1,135	1,164	1,184
Transport Related Expenditure	5	7	5
Supplies And Services	-0	2	1
Third Party Payments	40	46	40
Expenditure Total	1,180	1,219	1,229
<b>Income</b>			
Other Non-Gov Grants / Contributions	-649	-691	-681
Income Total	-649	-691	-681
<b>HOME FIRST DISCHARGE &amp; ACCESS Total</b>	<b>531</b>	<b>528</b>	<b>549</b>
<b>HOME FIRST SHORT STAY</b>			
<b>Expenditure</b>			
Employees	2,492	2,440	2,570
Premises Related Expenditure	6	20	6
Transport Related Expenditure	5	4	5
Supplies And Services	78	176	79
Third Party Payments	69	45	71
Transfer Payments	0	1	0
Expenditure Total	2,650	2,686	2,730
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2,650	-2,686	-2,730
Customer and Client Receipts	0	1	0
Income Total	-2,650	-2,686	-2,730
<b>HOME FIRST SHORT STAY Total</b>	<b>0</b>	<b>-0</b>	<b>0</b>
<b>HOME FIRST WELLBEING</b>			
<b>Expenditure</b>			
Employees	1,561	1,618	1,626
Transport Related Expenditure	40	64	40
Supplies And Services	470	529	440
Third Party Payments	107	0	109
Interest Payable	125	0	125

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Capital Charges	82	82	29
Expenditure Total	2,386	2,293	2,369
<b>Income</b>			
Other Non-Gov Grants / Contributions	-1,020	-1,734	-1,283
Customer and Client Receipts	-807	0	-807
Income Total	-1,827	-1,734	-2,090
<b>Recharge Expenditure</b>			
Premises Related Expenditure	12	12	13
Support Services	273	273	307
Recharge Expenditure Total	285	285	320
<b>HOME FIRST WELLBEING Total</b>	<b>844</b>	<b>844</b>	<b>600</b>
<b>HOME FIRST Total</b>	<b>4,954</b>	<b>5,180</b>	<b>4,933</b>
<u>QUALITY&amp; SELF DIRECTED SUPPORT</u>			
<b>CARERS AND SUPPORT</b>			
<b>Expenditure</b>			
Supplies And Services	5	5	5
Third Party Payments	389	316	392
Transfer Payments	120	120	131
Expenditure Total	514	441	528
<b>Income</b>			
Other Non-Gov Grants / Contributions	-73	-73	-76
Income Total	-73	-73	-76
<b>Recharge Expenditure</b>			
Premises Related Expenditure	1	1	1
Support Services	92	92	98
Recharge Expenditure Total	93	93	99
<b>CARERS AND SUPPORT Total</b>	<b>534</b>	<b>461</b>	<b>552</b>
<b>COMMISSIONING &amp; CONTRACTS</b>			
<b>Expenditure</b>			
Employees	971	870	1,171
Transport Related Expenditure	6	0	6
Supplies And Services	13	214	13
Third Party Payments	496	274	504
Expenditure Total	1,486	1,358	1,694
<b>Income</b>			
Other Non-Gov Grants / Contributions	-82	-133	-85
Income Total	-82	-133	-85
<b>COMMISSIONING &amp; CONTRACTS Total</b>	<b>1,404</b>	<b>1,225</b>	<b>1,609</b>
<b>HOME CARE BROKERAGE</b>			
<b>Expenditure</b>			
Employees	75	77	12
Supplies And Services	1	0	1
Expenditure Total	77	77	13

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>HOME CARE BROKERAGE Total</b>	<b>77</b>	<b>77</b>	<b>13</b>
<b>INDEPENDENT DAY CARE</b>			
<b>Expenditure</b>			
Premises Related Expenditure	0	5	0
Third Party Payments	6	0	6
Expenditure Total	6	5	6
<b>INDEPENDENT DAY CARE Total</b>	<b>6</b>	<b>5</b>	<b>6</b>
<b>MENTAL HEALTH</b>			
<b>Expenditure</b>			
Third Party Payments	200	200	200
Expenditure Total	200	200	200
<b>Income</b>			
Other Non-Gov Grants / Contributions	-200	-200	-200
Income Total	-200	-200	-200
<b>MENTAL HEALTH Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PREVENTATIVE TECHNOLOGY</b>			
<b>Expenditure</b>			
Supplies And Services	92	38	92
Third Party Payments	1	0	2
Expenditure Total	93	38	94
<b>Income</b>			
Other Non-Gov Grants / Contributions	-45	-18	-46
Income Total	-45	-18	-46
<b>PREVENTATIVE TECHNOLOGY Total</b>	<b>48</b>	<b>20</b>	<b>49</b>
<b>SAFEGUARDING ADULTS</b>			
<b>Expenditure</b>			
Employees	1,381	1,682	1,454
Transport Related Expenditure	1	3	1
Supplies And Services	49	103	165
Third Party Payments	1	0	1
Expenditure Total	1,432	1,787	1,620
<b>Income</b>			
Customer and Client Receipts	-315	-270	-321
Income Total	-315	-270	-321
<b>SAFEGUARDING ADULTS Total</b>	<b>1,118</b>	<b>1,517</b>	<b>1,299</b>
<b>SUPPORTING PEOPLE</b>			
<b>Expenditure</b>			
Supplies And Services	0	5	0
Third Party Payments	84	68	85
Expenditure Total	84	73	85

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Recharge Expenditure</b>			
Premises Related Expenditure	1	1	1
Support Services	95	95	101
Recharge Expenditure Total	95	95	102
<b>SUPPORTING PEOPLE Total</b>	<b>179</b>	<b>168</b>	<b>187</b>
<b>WORKFORCE LEARNING &amp; DEVELOPMNT Expenditure</b>			
Employees	569	676	474
Premises Related Expenditure	14	4	14
Transport Related Expenditure	2	-12	2
Supplies And Services	217	203	220
Third Party Payments	65	0	2
Expenditure Total	867	872	712
<b>Income</b>			
Other Non-Gov Grants / Contributions	-26	-5	-26
Customer and Client Receipts	-31	-92	-33
Income Total	-57	-97	-60
<b>WORKFORCE LEARNING &amp; DEVELOPMNT Total</b>	<b>810</b>	<b>775</b>	<b>652</b>
QUALITY& SELF DIRECTED SUPPORT Total	4,176	4,249	4,368
<b>INTEGRATION AND PARTNERSHIPS Total</b>	<b>9,753</b>	<b>10,052</b>	<b>9,625</b>
<b>ADULTS, WELLBEING AND CULTURE Total</b>	<b>76,611</b>	<b>84,955</b>	<b>84,501</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>CHIEF EXECUTIVE</b>			
<b>ED POLICY, PARTNRSHPS &amp; INVEST</b>			
<b>CUSTOMER SERVICES</b>			
<b>CORPORATE RECHARGES</b>			
<b>Recharge Expenditure</b>			
Premises Related Expenditure	28	28	62
Support Services	282	282	292
Recharge Expenditure Total	310	310	354
<b>Recharge Income</b>			
Support Services	-310	-310	-354
Recharge Income Total	-310	-310	-354
<b>CORPORATE RECHARGES Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CUSTOMER CONTACT</b>			
<b>Expenditure</b>			
Employees	1,587	1,424	1,702
Premises Related Expenditure	58	73	58
Transport Related Expenditure	1	0	1
Supplies And Services	33	76	33
Third Party Payments	0	2	0
Capital Charges	35	35	35
Unallocated Cut	-41	0	-41
Expenditure Total	1,674	1,609	1,789
<b>Income</b>			
Other Non-Gov Grants / Contributions	-77	-69	-79
Customer and Client Receipts	-48	-91	-48
Income Total	-125	-160	-127
<b>Recharge Income</b>			
Support Services	-1,500	-1,500	-1,645
Recharge Income Total	-1,500	-1,500	-1,645
<b>CUSTOMER CONTACT Total</b>	<b>48</b>	<b>-51</b>	<b>17</b>
<b>CUSTOMER EXPERIENCE</b>			
<b>Expenditure</b>			
Employees	448	442	459
Expenditure Total	448	442	459
<b>Recharge Income</b>			
Support Services	-435	-435	-459
Recharge Income Total	-435	-435	-459
<b>CUSTOMER EXPERIENCE Total</b>	<b>14</b>	<b>7</b>	<b>-0</b>
<b>CUSTOMER INFORMATION</b>			
<b>Expenditure</b>			
Employees	140	138	151
Expenditure Total	140	138	151
<b>CUSTOMER INFORMATION Total</b>	<b>140</b>	<b>138</b>	<b>151</b>



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
CUSTOMER SERVICES Total	202	94	168
<u>HUMAN RESOURCES</u>			
<b>HUMAN RESOURCES</b>			
<b>Expenditure</b>			
Employees	2,908	2,753	2,959
Premises Related Expenditure	6	6	3
Transport Related Expenditure	2	5	3
Supplies And Services	1,672	1,769	1,693
Third Party Payments	180	180	92
Expenditure Total	4,768	4,713	4,749
<b>Income</b>			
Other Non-Gov Grants / Contributions	-368	-363	-312
Customer and Client Receipts	-47	-59	-5
Other Income	-219	-258	-109
Income Total	-633	-680	-427
<b>Recharge Expenditure</b>			
Premises Related Expenditure	33	33	39
Support Services	350	350	358
Recharge Expenditure Total	384	384	397
<b>Recharge Income</b>			
Support Services	-4,171	-4,171	-4,473
Recharge Income Total	-4,171	-4,171	-4,473
<b>HUMAN RESOURCES Total</b>	<b>348</b>	<b>246</b>	<b>247</b>
HUMAN RESOURCES Total	348	246	247
<u>THRIVE</u>			
<b>INTEGRATION &amp; PARTNERSHIP TEAM</b>			
<b>Expenditure</b>			
Employees	697	751	590
Premises Related Expenditure	0	1	0
Transport Related Expenditure	0	18	16
Supplies And Services	806	1,225	1,146
Expenditure Total	1,503	1,995	1,751
<b>Income</b>			
Government Grants	-2,738	-3,113	-1,454
Other Non-Gov Grants / Contributions	-59	-12	-12
Customer and Client Receipts	-31	-118	-118
Other Income	-76	-155	-155
Income Total	-2,904	-3,398	-1,739
<b>Recharge Expenditure</b>			
Support Services	46	46	50
Recharge Expenditure Total	46	46	50
<b>INTEGRATION &amp; PARTNERSHIP TEAM Total</b>	<b>-1,355</b>	<b>-1,357</b>	<b>62</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>STRONGER COMMUNITIES - EAST</b>			
<b>Expenditure</b>			
Employees	531	498	651
Transport Related Expenditure	35	22	35
Supplies And Services	27	20	22
Expenditure Total	593	540	708
<b>Income</b>			
Non-Ring Fenced Grants	-92	-91	-87
Other Income	-98	-104	-103
Income Total	-190	-195	-190
<b>STRONGER COMMUNITIES - EAST Total</b>	<b>402</b>	<b>345</b>	<b>518</b>
<b>STRONGER COMMUNITIES &amp; WELLBEI</b>			
<b>Expenditure</b>			
Employees	730	633	742
Transport Related Expenditure	7	4	7
Supplies And Services	106	47	81
Expenditure Total	844	684	829
<b>Income</b>			
Other Non-Gov Grants / Contributions	-601	-449	-609
Other Income	-82	-84	-82
Income Total	-683	-533	-691
<b>STRONGER COMMUNITIES &amp; WELLBEI Total</b>	<b>161</b>	<b>151</b>	<b>138</b>
<b>STRONGER COMMUNITIES- NORTH</b>			
<b>Expenditure</b>			
Employees	547	489	597
Transport Related Expenditure	30	22	30
Supplies And Services	36	23	31
Expenditure Total	613	534	659
<b>Income</b>			
Non-Ring Fenced Grants	-78	-76	-73
Other Non-Gov Grants / Contributions	0	-3	0
Other Income	-96	-104	-102
Income Total	-174	-183	-174
<b>STRONGER COMMUNITIES- NORTH Total</b>	<b>439</b>	<b>351</b>	<b>485</b>
<b>STRONGER COMMUNITIES- SOUTH</b>			
<b>Expenditure</b>			
Employees	697	683	758
Premises Related Expenditure	1	1	1
Transport Related Expenditure	46	66	46
Supplies And Services	37	28	32
Capital Charges	0	55	1
Expenditure Total	781	833	837
<b>Income</b>			
Non-Ring Fenced Grants	-102	-102	-97
Other Non-Gov Grants / Contributions	-1	-55	-1

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Other Income	-134	-138	-141
Income Total	-238	-295	-239
<b>STRONGER COMMUNITIES- SOUTH Total</b>	<b>543</b>	<b>538</b>	<b>598</b>
<b>STRONGER COMMUNITIES-CENTRAL</b>			
<b>Expenditure</b>			
Employees	679	633	755
Transport Related Expenditure	33	33	33
Supplies And Services	31	14	26
Capital Charges	0	0	1
Expenditure Total	742	680	815
<b>Income</b>			
Government Grants	-34	-45	-34
Non-Ring Fenced Grants	-93	-92	-88
Other Income	-118	-125	-123
Income Total	-245	-261	-245
<b>STRONGER COMMUNITIES-CENTRAL Total</b>	<b>497</b>	<b>419</b>	<b>569</b>
<b>THRIVE MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	479	525	495
Transport Related Expenditure	3	2	3
Supplies And Services	22	1	20
Capital Charges	135	320	169
Expenditure Total	638	848	687
<b>Income</b>			
Customer and Client Receipts	-9	-4	-9
Other Income	-130	-138	-132
Capital Charges	0	-185	0
Income Total	-138	-328	-141
<b>Recharge Expenditure</b>			
Premises Related Expenditure	317	317	309
Support Services	308	308	325
Recharge Expenditure Total	624	624	634
<b>THRIVE MANAGEMENT Total</b>	<b>1,124</b>	<b>1,144</b>	<b>1,181</b>
<b>THRIVE Total</b>	<b>1,812</b>	<b>1,591</b>	<b>3,551</b>
<b>COMMUNICATIONS &amp; ENGAGEMENT</b>			
<b>COMMUNICATIONS &amp; ENGAGEMENT</b>			
<b>Expenditure</b>			
Employees	2,025	1,963	2,047
Premises Related Expenditure	2	0	2
Transport Related Expenditure	3	2	3
Supplies And Services	60	52	62
Third Party Payments	0	5	0
Expenditure Total	2,090	2,022	2,115

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Government Grants	-5	-5	0
Other Non-Gov Grants / Contributions	-10	0	-10
Other Income	-117	-117	-122
Income Total	-133	-123	-132
<b>Recharge Expenditure</b>			
Premises Related Expenditure	11	11	13
Support Services	108	108	114
Recharge Expenditure Total	119	119	127
<b>Recharge Income</b>			
Support Services	-1,548	-1,548	-1,657
Recharge Income Total	-1,548	-1,548	-1,657
<b>COMMUNICATIONS &amp; ENGAGEMENT Total</b>	<b>528</b>	<b>470</b>	<b>453</b>
COMMUNICATIONS & ENGAGEMENT Total	528	470	453
<u>ED POLICY, PARTNRSHPs &amp; INVEST</u>			
<b>ED POLICY, PARTNRSHPs &amp; INVEST</b>			
<b>Expenditure</b>			
Employees	0	60	97
Expenditure Total	0	60	97
<b>ED POLICY, PARTNRSHPs &amp; INVEST Total</b>	<b>0</b>	<b>60</b>	<b>97</b>
ED POLICY, PARTNRSHPs & INVEST Total	0	60	97
<b>ED POLICY, PARTNRSHPs &amp; INVEST Total</b>	<b>2,890</b>	<b>2,461</b>	<b>4,515</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **POLICY INSIGHT & INVESTMENT**

### **BUSINESS DONCASTER**

#### **BUSINESS AND ENTERPRISE**

##### **Expenditure**

Employees	1,212	1,104	2,021
Transport Related Expenditure	0	2	0
Supplies And Services	951	721	884
Third Party Payments	0	1,084	0
Capital Charges	0	25	0
<b>Expenditure Total</b>	<b>2,163</b>	<b>2,936</b>	<b>2,905</b>

##### **Income**

Government Grants	-114	-90	-98
Other Non-Gov Grants / Contributions	-1,774	-2,650	-2,466
Capital Charges	0	-25	0
<b>Income Total</b>	<b>-1,889</b>	<b>-2,765</b>	<b>-2,564</b>

##### **Recharge Expenditure**

Premises Related Expenditure	2	2	2
Support Services	73	73	77
<b>Recharge Expenditure Total</b>	<b>76</b>	<b>76</b>	<b>80</b>

#### **BUSINESS AND ENTERPRISE Total**

**350                      246                      421**

#### **HOS SKILLS & ENTERPRISE**

##### **Expenditure**

Employees	96	78	97
Transport Related Expenditure	1	0	1
Supplies And Services	1	0	1
<b>Expenditure Total</b>	<b>97</b>	<b>78</b>	<b>99</b>

##### **Recharge Income**

Support Services	-95	-95	-98
<b>Recharge Income Total</b>	<b>-95</b>	<b>-95</b>	<b>-98</b>

#### **HOS SKILLS & ENTERPRISE Total**

**3                      -17                      0**

#### **INWARD INVEST & SECTOR GROWTH**

##### **Expenditure**

Employees	597	479	568
Transport Related Expenditure	3	7	4
Supplies And Services	105	87	28
Third Party Payments	0	0	1
Capital Charges	285	797	145
Unallocated Cut	0	0	-75
<b>Expenditure Total</b>	<b>991</b>	<b>1,371</b>	<b>671</b>

##### **Income**

Government Grants	-269	-269	0
Other Non-Gov Grants / Contributions	-78	-79	0
Capital Charges	0	-512	0
<b>Income Total</b>	<b>-347</b>	<b>-859</b>	<b>0</b>

##### **Recharge Expenditure**

Premises Related Expenditure	43	43	45
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Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Support Services	829	829	874
Recharge Expenditure Total	872	872	919
<b>INWARD INVEST &amp; SECTOR GROWTH Total</b>	<b>1,516</b>	<b>1,383</b>	<b>1,590</b>
<b>VISIT DONCASTER</b>			
<b>Expenditure</b>			
Employees	407	406	423
Premises Related Expenditure	18	29	26
Transport Related Expenditure	1	1	1
Supplies And Services	226	259	246
Third Party Payments	14	0	14
Capital Charges	0	176	2
Expenditure Total	666	872	711
<b>Income</b>			
Other Non-Gov Grants / Contributions	-42	0	-42
Customer and Client Receipts	-135	-133	-135
Other Income	0	-2	0
Capital Charges	0	-176	0
Income Total	-177	-311	-177
<b>Recharge Expenditure</b>			
Premises Related Expenditure	26	26	27
Support Services	239	239	254
Recharge Expenditure Total	265	265	281
<b>VISIT DONCASTER Total</b>	<b>754</b>	<b>826</b>	<b>815</b>
<b>EVENTS</b>			
<b>Expenditure</b>			
Employees	150	197	154
Transport Related Expenditure	0	1	0
Supplies And Services	3	213	0
Expenditure Total	153	410	154
<b>Income</b>			
Customer and Client Receipts	-31	-94	-32
Income Total	-31	-94	-32
<b>EVENTS Total</b>	<b>122</b>	<b>316</b>	<b>122</b>
<b>BUSINESS DONCASTER Total</b>	<b>2,744</b>	<b>2,755</b>	<b>2,949</b>
<b><u>CORPORATE HLTH,SAFETY&amp;TRAINING</u></b>			
<b>CORPORATE HLTH,SAFETY&amp;TRAINING</b>			
<b>Expenditure</b>			
Employees	701	616	734
Premises Related Expenditure	2	7	1
Transport Related Expenditure	1	1	1
Supplies And Services	127	122	108
Unallocated Cut	-26	0	-26
Expenditure Total	806	746	818

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Government Grants	-35	-35	-35
Other Non-Gov Grants / Contributions	-43	-48	-39
Customer and Client Receipts	-9	-9	-12
Other Income	-293	-284	-282
Income Total	-380	-376	-368
<b>Recharge Expenditure</b>			
Support Services	44	44	37
Recharge Expenditure Total	44	44	37
<b>Recharge Income</b>			
Support Services	-418	-418	-441
Recharge Income Total	-418	-418	-441
<b>CORPORATE HLTH,SAFETY&amp;TRAINING Total</b>	<b>51</b>	<b>-4</b>	<b>46</b>
CORPORATE HLTH,SAFETY&TRAINING Total	51	-4	46
<u>S106</u>			
<b>S106</b>			
<b>Expenditure</b>			
Supplies And Services	49	164	0
Expenditure Total	49	164	0
<b>Income</b>			
Interest & Investment Income	-2	-2	0
Other Non-Gov Grants / Contributions	-826	-941	0
Income Total	-828	-943	0
<b>S106 Total</b>	<b>-780</b>	<b>-780</b>	<b>0</b>
S106 Total	-780	-780	0
<u>SUSTAINABILITY</u>			
<b>HOS SUSTAINABILITY</b>			
<b>Expenditure</b>			
Employees	95	95	97
Expenditure Total	95	95	97
<b>Income</b>			
Other Income	-9	-9	-9
Income Total	-9	-9	-9
<b>Recharge Income</b>			
Support Services	-84	-84	-88
Recharge Income Total	-84	-84	-88
<b>HOS SUSTAINABILITY Total</b>	<b>2</b>	<b>2</b>	<b>0</b>
<b>SUSTAINABILITY BUILT ENVIRONME</b>			
<b>Expenditure</b>			
Employees	394	336	452
Premises Related Expenditure	0	185	0
Transport Related Expenditure	3	3	3

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Supplies And Services	102	81	106
Capital Charges	50	50	24
Expenditure Total	549	655	585
<b>Income</b>			
Other Non-Gov Grants / Contributions	-194	-380	-147
Customer and Client Receipts	-244	-114	-246
Other Income	-91	-171	-99
Income Total	-529	-665	-492
<b>Recharge Expenditure</b>			
Premises Related Expenditure	5	5	6
Support Services	186	186	191
Recharge Expenditure Total	191	191	197
<b>SUSTAINABILITY BUILT ENVIRONME Total</b>	<b>211</b>	<b>181</b>	<b>289</b>
<b>SUSTAINABILITY NATURAL ENVIRON</b>			
<b>Expenditure</b>			
Employees	638	592	743
Premises Related Expenditure	53	72	54
Transport Related Expenditure	25	39	25
Supplies And Services	72	86	44
Third Party Payments	10	61	1
Capital Charges	51	96	13
Expenditure Total	850	947	880
<b>Income</b>			
Government Grants	42	-23	0
Other Non-Gov Grants / Contributions	-154	-141	-124
Customer and Client Receipts	-54	-53	-45
Other Income	-67	-19	-71
Capital Charges	0	-45	0
Income Total	-233	-281	-240
<b>Recharge Expenditure</b>			
Premises Related Expenditure	6	6	6
Recharge Expenditure Total	6	6	6
<b>SUSTAINABILITY NATURAL ENVIRON Total</b>	<b>623</b>	<b>672</b>	<b>646</b>
<b>SUSTAINABILITY Total</b>	<b>836</b>	<b>855</b>	<b>935</b>
<b>POLICY INSIGHT &amp; INVESTMENT</b>			
<b>Expenditure</b>			
Employees	5,242	5,130	4,474
Premises Related Expenditure	0	0	1
Transport Related Expenditure	5	4	5
Supplies And Services	657	702	158
Third Party Payments	34	34	26
Expenditure Total	5,937	5,870	4,664
<b>Income</b>			
Government Grants	-926	-926	0



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Non-Ring Fenced Grants	-311	-311	-111
Other Non-Gov Grants / Contributions	-69	-69	-70
Customer and Client Receipts	-42	-42	0
Other Income	-26	-28	-22
Income Total	-1,374	-1,376	-203
<b>Recharge Expenditure</b>			
Premises Related Expenditure	31	31	36
Support Services	34	34	36
Recharge Expenditure Total	65	65	72
<b>Recharge Income</b>			
Support Services	-4,323	-4,323	-4,677
Recharge Income Total	-4,323	-4,323	-4,677
<b>POLICY INSIGHT &amp; INVESTMENT Total</b>	<b>306</b>	<b>236</b>	<b>-144</b>
POLICY INSIGHT & INVESTMENT Total	306	236	-144
<b>POLICY INSIGHT &amp; INVESTMENT Total</b>	<b>3,158</b>	<b>3,062</b>	<b>3,786</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>PUBLIC HEALTH</u></b>			
<b><u>LEISURE</u></b>			
<b>GET DONCASTER MOVING</b>			
<b>Expenditure</b>			
Employees	563	288	227
Supplies And Services	848	610	337
Expenditure Total	1,412	898	564
<b>Income</b>			
Government Grants	-1,401	-914	-504
Income Total	-1,401	-914	-504
<b>Recharge Expenditure</b>			
Support Services	49	49	53
Recharge Expenditure Total	49	49	53
<b>GET DONCASTER MOVING Total</b>	<b>59</b>	<b>33</b>	<b>113</b>
<b><u>SPORT &amp; LEISURE</u></b>			
<b>Expenditure</b>			
Employees	184	180	187
Premises Related Expenditure	0	10	0
Statutory Accounting Adjustments	0	28	0
Transport Related Expenditure	0	5	0
Supplies And Services	26	35	2
Third Party Payments	1,927	2,198	1,165
Interest Payable	0	31	0
Capital Charges	2,461	2,461	2,372
Expenditure Total	4,598	4,947	3,726
<b>Income</b>			
Government Grants	-176	-176	-176
Interest & Investment Income	-22	-246	0
Customer and Client Receipts	-185	-24	-191
Income Total	-382	-446	-367
<b>Recharge Expenditure</b>			
Premises Related Expenditure	32	32	33
Support Services	163	163	175
Recharge Expenditure Total	195	195	207
<b>SPORT &amp; LEISURE Total</b>	<b>4,410</b>	<b>4,696</b>	<b>3,566</b>
<b>LEISURE Total</b>	<b>4,469</b>	<b>4,729</b>	<b>3,679</b>
<b><u>LOCALITIES</u></b>			
<b>LOCALITIES</b>			
<b>Expenditure</b>			
Employees	80	34	7
Supplies And Services	3	0	3
Expenditure Total	83	34	10
<b>LOCALITIES Total</b>	<b>83</b>	<b>34</b>	<b>10</b>
<b>LOCALITIES Total</b>	<b>83</b>	<b>34</b>	<b>10</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>PH COMISSIONING</b>			
<b>MISC. HEALTH &amp; WELLBEING</b>			
<b>Expenditure</b>			
Supplies And Services	43	13	20
Expenditure Total	43	13	20
<b>Income</b>			
Government Grants	-60	-30	0
Income Total	-60	-30	0
<b>MISC. HEALTH &amp; WELLBEING Total</b>	<b>-17</b>	<b>-17</b>	<b>20</b>
<b>SEXUAL HEALTH</b>			
<b>Expenditure</b>			
Supplies And Services	108	108	97
Third Party Payments	2,386	2,386	2,345
Expenditure Total	2,494	2,494	2,442
<b>Recharge Expenditure</b>			
Support Services	6	6	6
Recharge Expenditure Total	6	6	6
<b>SEXUAL HEALTH Total</b>	<b>2,500</b>	<b>2,500</b>	<b>2,448</b>
<b>PH COMISSIONING Total</b>	<b>2,483</b>	<b>2,483</b>	<b>2,468</b>
<b>PH WELL PROGRAMMES</b>			
<b>0-5 YEAR OLDS</b>			
<b>Expenditure</b>			
Third Party Payments	7,114	7,113	6,812
Expenditure Total	7,114	7,113	6,812
<b>Recharge Expenditure</b>			
Support Services	50	46	54
Recharge Expenditure Total	50	46	54
<b>0-5 YEAR OLDS Total</b>	<b>7,164</b>	<b>7,160</b>	<b>6,866</b>
<b>CHILDREN 5-19</b>			
<b>Expenditure</b>			
Supplies And Services	0	12	20
Third Party Payments	2,200	2,200	2,108
Expenditure Total	2,200	2,212	2,128
<b>Income</b>			
Other Non-Gov Grants / Contributions	0	-12	0
Income Total	0	-12	0
<b>Recharge Expenditure</b>			
Support Services	42	46	92
Recharge Expenditure Total	42	46	92
<b>CHILDREN 5-19 Total</b>	<b>2,242</b>	<b>2,246</b>	<b>2,221</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>MISC. HEALTH &amp; WELLBEING</b>			
<b>Expenditure</b>			
Employees	49	49	53
Supplies And Services	106	106	74
Expenditure Total	155	155	127
<b>Recharge Expenditure</b>			
Support Services	48	48	52
Recharge Expenditure Total	48	48	52
<b>MISC. HEALTH &amp; WELLBEING Total</b>	<b>203</b>	<b>203</b>	<b>179</b>
<b>NHS HEALTH CHECKS PROGRAMME</b>			
<b>Expenditure</b>			
Employees	36	35	36
Supplies And Services	121	122	164
Expenditure Total	157	157	200
<b>Recharge Expenditure</b>			
Support Services	46	46	50
Recharge Expenditure Total	46	46	50
<b>NHS HEALTH CHECKS PROGRAMME Total</b>	<b>203</b>	<b>203</b>	<b>250</b>
<b>PHYSICAL ACTIVITY</b>			
<b>Expenditure</b>			
Supplies And Services	62	62	80
Expenditure Total	62	62	80
<b>PHYSICAL ACTIVITY Total</b>	<b>62</b>	<b>62</b>	<b>80</b>
<b>SMOKING AND TOBACCO</b>			
<b>Expenditure</b>			
Employees	105	103	0
Supplies And Services	51	143	37
Third Party Payments	1,005	844	1,056
Expenditure Total	1,160	1,090	1,093
<b>Income</b>			
Government Grants	-499	-429	-399
Income Total	-499	-429	-399
<b>Recharge Expenditure</b>			
Support Services	8	8	8
Recharge Expenditure Total	8	8	8
<b>SMOKING AND TOBACCO Total</b>	<b>668</b>	<b>668</b>	<b>702</b>
<b>PH WELL PROGRAMMES Total</b>	<b>10,543</b>	<b>10,543</b>	<b>10,298</b>
<b><u>PUBLIC HEALTH</u></b>			
<b>HEALTH ADVICE</b>			
<b>Expenditure</b>			
Employees	2,085	2,100	2,592
Premises Related Expenditure	0	0	2

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Transport Related Expenditure	3	4	13
Supplies And Services	240	296	1,402
Third Party Payments	0	0	153
Capital Charges	0	96	0
Expenditure Total	2,328	2,496	4,161
<b>Income</b>			
Government Grants	-21,553	-21,537	-22,513
Other Non-Gov Grants / Contributions	-425	-524	-244
Capital Charges	0	-96	0
Income Total	-21,979	-22,157	-22,758
<b>Recharge Expenditure</b>			
Premises Related Expenditure	33	33	35
Support Services	784	784	780
Recharge Expenditure Total	817	817	815
<b>HEALTH ADVICE Total</b>	<b>-18,834</b>	<b>-18,845</b>	<b>-17,782</b>
<b>LA ROLE IN HEALTH PROTECTION</b>			
<b>Expenditure</b>			
Employees	0	-0	2
Supplies And Services	37	38	18
Third Party Payments	259	259	246
Expenditure Total	296	298	266
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2	-2	0
Income Total	-2	-2	0
<b>Recharge Expenditure</b>			
Support Services	47	47	51
Recharge Expenditure Total	47	47	51
<b>LA ROLE IN HEALTH PROTECTION Total</b>	<b>342</b>	<b>343</b>	<b>317</b>
<b>MISC. HEALTH &amp; WELLBEING</b>			
<b>Expenditure</b>			
Employees	844	912	913
Transport Related Expenditure	0	4	0
Supplies And Services	1,926	1,948	387
Third Party Payments	458	430	293
Capital Charges	0	328	0
Expenditure Total	3,228	3,622	1,592
<b>Income</b>			
Government Grants	-1,336	-1,336	-395
Non-Ring Fenced Grants	-291	-386	-268
Other Non-Gov Grants / Contributions	-574	-540	-612
Customer and Client Receipts	0	-11	0
Other Income	-22	-22	-21
Capital Charges	0	-328	0
Income Total	-2,223	-2,621	-1,297

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Recharge Expenditure</b>			
Support Services	97	97	104
Recharge Expenditure Total	97	97	104
<b>MISC. HEALTH &amp; WELLBEING Total</b>	<b>1,102</b>	<b>1,098</b>	<b>399</b>
<b>SUBSTANCE MISUSE</b>			
<b>Expenditure</b>			
Employees	0	6	0
Supplies And Services	652	688	836
Third Party Payments	8,825	8,495	8,786
Expenditure Total	9,477	9,190	9,622
<b>Income</b>			
Government Grants	-3,867	-3,540	-3,931
Customer and Client Receipts	0	-15	0
Income Total	-3,867	-3,555	-3,931
<b>Recharge Expenditure</b>			
Support Services	52	52	56
Recharge Expenditure Total	52	52	56
<b>SUBSTANCE MISUSE Total</b>	<b>5,662</b>	<b>5,686</b>	<b>5,746</b>
<b>PUBLIC HEALTH Total</b>	<b>-11,729</b>	<b>-11,717</b>	<b>-11,319</b>
<b>RESEARCH &amp; COLLABORATION</b>			
<b>RESEARCH</b>			
<b>Expenditure</b>			
Employees	471	503	521
Premises Related Expenditure	0	4	0
Transport Related Expenditure	0	2	0
Supplies And Services	613	391	489
Third Party Payments	0	8	0
Transfer Payments	0	1	0
Expenditure Total	1,084	908	1,010
<b>Income</b>			
Government Grants	-1,082	-911	-1,009
Income Total	-1,082	-911	-1,009
<b>RESEARCH Total</b>	<b>1</b>	<b>-3</b>	<b>1</b>
<b>RESEARCH &amp; COLLABORATION Total</b>	<b>1</b>	<b>-3</b>	<b>1</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<u>WELL PROGRAMMES</u>			
<b>MISC. HEALTH &amp; WELLBEING</b>			
Expenditure			
Supplies And Services	89	0	0
Third Party Payments	0	89	0
Expenditure Total	89	89	0
<b>MISC. HEALTH &amp; WELLBEING Total</b>	<b>89</b>	<b>89</b>	<b>0</b>
<b>WELL PROGRAMMES Total</b>	<b>89</b>	<b>89</b>	<b>0</b>
<b>PUBLIC HEALTH Total</b>	<b>5,940</b>	<b>6,157</b>	<b>5,137</b>
<b>CHIEF EXECUTIVE Total</b>	<b>11988.75434</b>	<b>11,680</b>	<b>13,438</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b>			
<b><u>CENTRALLY MANAGED</u></b>			
<b><u>CENTRAL SCHOOLS BUDGET</u></b>			
<b>CENTRAL SCHOOLS BUDGET</b>			
<b>Expenditure</b>			
Employees	283	294	283
Premises Related Expenditure	250	431	261
Supplies And Services	-8,010	385	-8,010
Third Party Payments	3,085	4,566	6,437
Interest Payable	-15	-15	0
Financing Capital Investment	3,352	3,352	0
Capital Charges	19,804	25,912	5,734
Expenditure Total	18,749	34,926	4,705
<b>Income</b>			
Government Grants	4,239	-4,131	4,238
Other Non-Gov Grants / Contributions	-3,194	-4,898	-3,210
Capital Charges	0	-6,108	0
Income Total	1,045	-15,137	1,028
<b>CENTRAL SCHOOLS BUDGET Total</b>	<b>19,794</b>	<b>19,789</b>	<b>5,734</b>
<b>CENTRAL SCHOOLS BUDGET Total</b>	<b>19,794</b>	<b>19,789</b>	<b>5,734</b>
<b><u>DIRECTORATE MANAGEMENT</u></b>			
<b>DIRECTORATE MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	383	446	197
Transport Related Expenditure	1	3	1
Supplies And Services	1,406	1,335	761
Unallocated Cut	-333	0	-331
Expenditure Total	1,457	1,785	627
<b>Recharge Expenditure</b>			
Support Services	203	206	210
Recharge Expenditure Total	203	206	210
<b>Recharge Income</b>			
Support Services	-398	-398	-216
Recharge Income Total	-398	-398	-216
<b>DIRECTORATE MANAGEMENT Total</b>	<b>1,262</b>	<b>1,592</b>	<b>622</b>
<b>DIRECTORATE MANAGEMENT Total</b>	<b>1,262</b>	<b>1,592</b>	<b>622</b>
<b>CENTRALLY MANAGED Total</b>	<b>21,056</b>	<b>21,381</b>	<b>6,355</b>



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>CHILDREN'S SOCIAL CARE</u></b>			
<b><u>ED CHILDREN'S SOCIAL CARE</u></b>			
<b>ED CHILDREN'S SOCIAL CARE</b>			
<b>Expenditure</b>			
Employees	153	149	160
Premises Related Expenditure	1	0	1
Transport Related Expenditure	1	2	1
Supplies And Services	451	441	958
Expenditure Total	605	591	1,119
<b>Recharge Income</b>			
Support Services	-40	-41	-41
Recharge Income Total	-40	-41	-41
<b>ED CHILDREN'S SOCIAL CARE Total</b>	<b>566</b>	<b>551</b>	<b>1,078</b>
<b>ED CHILDREN'S SOCIAL CARE Total</b>	<b>566</b>	<b>551</b>	<b>1,078</b>
<b><u>HELP &amp; PROTECTION</u></b>			
<b>ACPS EAST &amp; CENTRAL</b>			
<b>Expenditure</b>			
Employees	2,558	2,756	2,432
Premises Related Expenditure	0	12	0
Transport Related Expenditure	188	108	192
Supplies And Services	38	82	38
Third Party Payments	108	33	111
Transfer Payments	176	160	176
Expenditure Total	3,067	3,152	2,948
<b>ACPS EAST &amp; CENTRAL Total</b>	<b>3,067</b>	<b>3,152</b>	<b>2,948</b>
<b>ACPS NORTH &amp; SOUTH</b>			
<b>Expenditure</b>			
Employees	2,373	2,313	2,160
Premises Related Expenditure	0	1	0
Transport Related Expenditure	184	222	187
Supplies And Services	8	39	8
Third Party Payments	15	26	16
Transfer Payments	120	98	120
Expenditure Total	2,699	2,698	2,490
<b>ACPS NORTH &amp; SOUTH Total</b>	<b>2,699</b>	<b>2,698</b>	<b>2,490</b>
<b>ASSESSMENTS</b>			
<b>Expenditure</b>			
Employees	1,841	2,036	1,708
Transport Related Expenditure	31	20	31
Supplies And Services	12	15	12
Third Party Payments	15	21	15
Transfer Payments	39	13	39
Expenditure Total	1,938	2,105	1,805
<b>ASSESSMENTS Total</b>	<b>1,938</b>	<b>2,105</b>	<b>1,805</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>CP&amp;CIN BUS. SUPPORT C&amp;E</b>			
<b>Expenditure</b>			
Employees	196	185	179
Expenditure Total	196	185	180
<b>CP&amp;CIN BUS. SUPPORT C&amp;E Total</b>	<b>196</b>	<b>185</b>	<b>180</b>
<b>CP/CiN BUS. SUPPORT N&amp;S</b>			
<b>Expenditure</b>			
Employees	171	160	156
Supplies And Services	0	3	0
Expenditure Total	171	163	156
<b>Income</b>			
Income Total	0	-0	0
<b>CP/CiN BUS. SUPPORT N&amp;S Total</b>	<b>171</b>	<b>163</b>	<b>156</b>
<b>HELP &amp; PROTECTION MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	463	421	911
Transport Related Expenditure	0	1	0
Supplies And Services	0	7	0
Expenditure Total	463	429	911
<b>Income</b>			
Government Grants	-39	-39	-39
Income Total	-39	-39	-39
<b>Recharge Expenditure</b>			
Premises Related Expenditure	767	767	786
Support Services	1,048	1,048	995
Recharge Expenditure Total	1,815	1,815	1,781
<b>HELP &amp; PROTECTION MANAGEMENT Total</b>	<b>2,239</b>	<b>2,205</b>	<b>2,654</b>
<b>MASH &amp; PARTNERSHIPS</b>			
<b>Expenditure</b>			
Employees	2,347	2,087	2,151
Premises Related Expenditure	0	43	0
Transport Related Expenditure	84	83	86
Supplies And Services	14	11	14
Third Party Payments	1	22	1
Transfer Payments	6	14	6
Expenditure Total	2,452	2,259	2,258
<b>MASH &amp; PARTNERSHIPS Total</b>	<b>2,452</b>	<b>2,259</b>	<b>2,258</b>
<b>PAFSS</b>			
<b>Expenditure</b>			
Employees	2,800	2,501	2,866
Premises Related Expenditure	3	0	3
Transport Related Expenditure	44	31	44
Supplies And Services	5	15	5
Third Party Payments	0	2	0

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Transfer Payments	1	0	1
Expenditure Total	2,854	2,550	2,919
<b>Income</b>			
Government Grants	-10	-10	0
Non-Ring Fenced Grants	-339	-339	-326
Customer and Client Receipts	0	-2	0
Income Total	-349	-351	-326
<b>PAFSS Total</b>	<b>2,505</b>	<b>2,199</b>	<b>2,593</b>
<b>PREVENTION &amp; PARTICIPATION</b>			
<b>Expenditure</b>			
Employees	364	349	367
Transport Related Expenditure	5	7	5
Supplies And Services	3	5	4
Third Party Payments	94	94	96
Expenditure Total	467	455	472
<b>PREVENTION &amp; PARTICIPATION Total</b>	<b>467</b>	<b>455</b>	<b>472</b>
<b>HELP &amp; PROTECTION Total</b>	<b>15,735</b>	<b>15,421</b>	<b>15,557</b>
<u>QUALITY PERFORMANCE &amp; STANDARD</u>			
<b>SAFEGUARDING &amp; STANDARDS</b>			
<b>Expenditure</b>			
Employees	2,261	2,057	2,480
Premises Related Expenditure	5	15	6
Transport Related Expenditure	8	5	8
Supplies And Services	146	133	218
Expenditure Total	2,420	2,210	2,712
<b>Income</b>			
Government Grants	0	-1	0
Other Non-Gov Grants / Contributions	-346	-339	-346
Customer and Client Receipts	-58	-67	-58
Income Total	-404	-407	-404
<b>Recharge Expenditure</b>			
Premises Related Expenditure	53	53	55
Recharge Expenditure Total	53	53	55
<b>SAFEGUARDING &amp; STANDARDS Total</b>	<b>2,069</b>	<b>1,857</b>	<b>2,363</b>
<b>SAFEGUARDING BUSINESS SUPPORT</b>			
<b>Expenditure</b>			
Employees	451	280	383
Expenditure Total	451	280	383
<b>SAFEGUARDING BUSINESS SUPPORT Total</b>	<b>451</b>	<b>280</b>	<b>383</b>
<b>SERVICE IMPROVEMENT</b>			
<b>Expenditure</b>			
Employees	361	319	395
Transport Related Expenditure	2	1	2

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Supplies And Services	2	0	2
Expenditure Total	365	320	399
<b>SERVICE IMPROVEMENT Total</b>	<b>365</b>	<b>320</b>	<b>399</b>
<b>QUALITY PERFORMANCE &amp; STANDARD Total</b>	<b>2,885</b>	<b>2,457</b>	<b>3,146</b>
<u>REGIONALISATION OF ADOPTION</u>			
<b>DCST ADOPTION</b>			
<b>Expenditure</b>			
Employees	984	980	996
Transport Related Expenditure	12	8	12
Supplies And Services	70	45	70
Third Party Payments	4	5	4
Transfer Payments	3	0	3
Expenditure Total	1,072	1,038	1,085
<b>Recharge Expenditure</b>			
Premises Related Expenditure	28	28	30
Recharge Expenditure Total	28	28	30
<b>DCST ADOPTION Total</b>	<b>1,101</b>	<b>1,066</b>	<b>1,115</b>
<b>REGIONALISATION OF ADOPTION</b>			
<b>Expenditure</b>			
Employees	430	382	424
Transport Related Expenditure	0	4	0
Supplies And Services	489	562	224
Third Party Payments	2,285	2,225	2,333
Expenditure Total	3,204	3,174	2,980
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2,618	-2,723	-2,611
Customer and Client Receipts	0	1	0
Income Total	-2,618	-2,722	-2,611
<b>REGIONALISATION OF ADOPTION Total</b>	<b>585</b>	<b>451</b>	<b>369</b>
<b>REGIONALISATION OF ADOPTION Total</b>	<b>1,686</b>	<b>1,518</b>	<b>1,484</b>
<u>YOUNG PEOPLES SERVICE</u>			
<b>EPIC</b>			
<b>Expenditure</b>			
Employees	606	609	643
Premises Related Expenditure	0	18	0
Transport Related Expenditure	6	6	7
Supplies And Services	4	26	3
Expenditure Total	616	659	653
<b>Income</b>			
Other Non-Gov Grants / Contributions	0	-20	0
Customer and Client Receipts	0	-23	0
Income Total	0	-43	0
<b>EPIC Total</b>	<b>616</b>	<b>615</b>	<b>653</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>PREVENTION &amp; PARTICIPATION</b>			
<b>Expenditure</b>			
Employees	1,751	1,491	1,773
Transport Related Expenditure	9	22	9
Supplies And Services	152	153	8
Third Party Payments	0	0	146
Transfer Payments	5	11	5
Expenditure Total	1,916	1,677	1,941
<b>Income</b>			
Government Grants	-47	-58	-50
Customer and Client Receipts	-2	-4	-2
Income Total	-49	-62	-52
<b>PREVENTION &amp; PARTICIPATION Total</b>	<b>1,868</b>	<b>1,615</b>	<b>1,889</b>
<b>YOS PROJECTS</b>			
<b>Expenditure</b>			
Employees	677	668	609
Premises Related Expenditure	12	9	12
Transport Related Expenditure	21	10	21
Supplies And Services	147	115	97
Third Party Payments	2	1	2
Transfer Payments	1	17	1
Expenditure Total	860	821	742
<b>Income</b>			
Government Grants	-208	-221	-125
Other Non-Gov Grants / Contributions	0	-12	0
Customer and Client Receipts	-68	-1	-68
Other Income	-218	-238	-218
Income Total	-494	-472	-411
<b>YOS PROJECTS Total</b>	<b>366</b>	<b>349</b>	<b>331</b>
<b>YOUTH OFFENDING SERVICE</b>			
<b>Expenditure</b>			
Employees	1,740	1,696	1,754
Transport Related Expenditure	10	16	10
Supplies And Services	93	116	93
Third Party Payments	251	83	216
Transfer Payments	5	1	5
Expenditure Total	2,098	1,912	2,078
<b>Income</b>			
Government Grants	-780	-781	-792
Other Non-Gov Grants / Contributions	-329	-407	-349
Customer and Client Receipts	0	-86	0
Other Income	-20	0	-20
Income Total	-1,128	-1,273	-1,162
<b>YOUTH OFFENDING SERVICE Total</b>	<b>970</b>	<b>639</b>	<b>917</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>YPS MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	191	194	195
Expenditure Total	191	194	195
<b>Income</b>			
Other Non-Gov Grants / Contributions	-75	0	-75
Customer and Client Receipts	0	-6	0
Income Total	-75	-6	-75
<b>Recharge Expenditure</b>			
Premises Related Expenditure	56	56	59
Support Services	102	102	97
Recharge Expenditure Total	158	158	156
<b>YPS MANAGEMENT Total</b>	<b>274</b>	<b>345</b>	<b>276</b>
<b>YOUNG PEOPLES SERVICE Total</b>	<b>4,094</b>	<b>3,563</b>	<b>4,066</b>
<b>CiC AND FOSTERING</b>			
<b>CiC &amp; AP MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	416	348	249
Transport Related Expenditure	84	4	85
Supplies And Services	1	0	1
Transfer Payments	25	0	25
Expenditure Total	526	353	361
<b>Recharge Expenditure</b>			
Premises Related Expenditure	143	143	111
Support Services	1,783	1,783	1,693
Recharge Expenditure Total	1,926	1,926	1,803
<b>CiC &amp; AP MANAGEMENT Total</b>	<b>2,452</b>	<b>2,279</b>	<b>2,164</b>
<b>CiC BUSINESS SUPPORT</b>			
<b>Expenditure</b>			
Employees	146	160	130
Expenditure Total	146	160	130
<b>CiC BUSINESS SUPPORT Total</b>	<b>146</b>	<b>160</b>	<b>130</b>
<b>CiC FIELDWORK</b>			
<b>Expenditure</b>			
Employees	1,721	1,566	1,692
Premises Related Expenditure	4	0	4
Transport Related Expenditure	291	376	297
Supplies And Services	11	35	11
Third Party Payments	4	6	4
Transfer Payments	44	19	44
Expenditure Total	2,076	2,001	2,053
<b>Income</b>			
Other Income	0	-1	0
Income Total	0	-1	0

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>CiC FIELDWORK Total</b>	<b>2,076</b>	<b>2,000</b>	<b>2,053</b>
<b>EXTERNAL PLACEMENTS (OOA)</b>			
<b>Expenditure</b>			
Transport Related Expenditure	30	53	30
Supplies And Services	0	562	0
Third Party Payments	15,497	17,928	16,286
Transfer Payments	184	194	184
Expenditure Total	15,712	18,737	16,500
<b>Income</b>			
Government Grants	-3,300	-2,251	-2,614
Other Non-Gov Grants / Contributions	-1,238	-2,137	-1,181
Income Total	-4,538	-4,388	-3,795
<b>EXTERNAL PLACEMENTS (OOA) Total</b>	<b>11,174</b>	<b>14,350</b>	<b>12,705</b>
<b>FAMILY TIME</b>			
<b>Expenditure</b>			
Employees	556	516	503
Premises Related Expenditure	0	2	0
Transport Related Expenditure	7	11	7
Supplies And Services	3	2	3
Expenditure Total	566	531	513
<b>FAMILY TIME Total</b>	<b>566</b>	<b>531</b>	<b>513</b>
<b>FOSTERING</b>			
<b>Expenditure</b>			
Employees	1,586	1,502	1,618
Transport Related Expenditure	8	15	8
Supplies And Services	134	190	133
Third Party Payments	10,323	8,929	9,891
Transfer Payments	4,345	4,251	4,344
Expenditure Total	16,396	14,888	15,994
<b>Income</b>			
Government Grants	-3,120	-1,866	-2,054
Customer and Client Receipts	0	-8	0
Income Total	-3,120	-1,874	-2,054
<b>FOSTERING Total</b>	<b>13,276</b>	<b>13,015</b>	<b>13,940</b>
<b>SGO SERVICE</b>			
<b>Expenditure</b>			
Employees	227	178	237
Transport Related Expenditure	7	4	7
Supplies And Services	2	7	2
Third Party Payments	100	412	100
Transfer Payments	5,811	5,646	6,204
Expenditure Total	6,148	6,246	6,551
<b>Income</b>			
Other Non-Gov Grants / Contributions	-99	-382	-99

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Customer and Client Receipts	0	-46	0
Income Total	-99	-428	-99
<b>SGO SERVICE Total</b>	<b>6,048</b>	<b>5,818</b>	<b>6,451</b>
CIC AND FOSTERING Total	35,738	38,153	37,957
<b>RESIDENTIAL&amp; INSPIRING FUTURES</b>			
<b>RESIDENTIAL</b>			
<b>Expenditure</b>			
Employees	266	286	256
Premises Related Expenditure	0	-1	0
Transport Related Expenditure	1	1	1
Supplies And Services	30	27	30
Expenditure Total	297	313	287
<b>RESIDENTIAL Total</b>	<b>297</b>	<b>313</b>	<b>287</b>
<b>RESIDENTIAL 1</b>			
<b>Expenditure</b>			
Employees	3,757	3,047	3,876
Premises Related Expenditure	0	19	0
Transport Related Expenditure	71	74	71
Supplies And Services	205	185	208
Third Party Payments	76	44	81
Transfer Payments	35	34	32
Expenditure Total	4,144	3,403	4,268
<b>Income</b>			
Income Total	0	0	0
<b>RESIDENTIAL 1 Total</b>	<b>4,144</b>	<b>3,403</b>	<b>4,268</b>
<b>RESIDENTIAL 2</b>			
<b>Expenditure</b>			
Employees	1,541	1,649	1,584
Premises Related Expenditure	0	45	0
Transport Related Expenditure	39	33	39
Supplies And Services	53	76	55
Third Party Payments	3	2	11
Transfer Payments	1	5	1
Capital Charges	5	5	0
Expenditure Total	1,641	1,815	1,689
<b>Income</b>			
Customer and Client Receipts	-2	-0	-2
Income Total	-2	-0	-2
<b>RESIDENTIAL 2 Total</b>	<b>1,640</b>	<b>1,815</b>	<b>1,688</b>
<b>INSPIRING FUTURES</b>			
<b>Expenditure</b>			
Employees	1,187	1,074	1,383
Premises Related Expenditure	7	20	7
Transport Related Expenditure	26	55	26



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Supplies And Services	39	184	131
Third Party Payments	5,175	4,533	6,013
Transfer Payments	446	1,329	469
Expenditure Total	6,879	7,195	8,029
<b>Income</b>			
Government Grants	-1,735	-1,820	-1,107
Non-Ring Fenced Grants	0	0	-961
Customer and Client Receipts	0	-8	0
Income Total	-1,735	-1,828	-2,068
<b>INSPIRING FUTURES Total</b>	<b>5,145</b>	<b>5,367</b>	<b>5,961</b>
<b>KEYS TO YOUR FUTURE</b>			
<b>Expenditure</b>			
Employees	1,462	1,532	1,646
Premises Related Expenditure	201	239	205
Transport Related Expenditure	4	20	4
Supplies And Services	495	188	336
Third Party Payments	2	2	2
Transfer Payments	4	2	4
Expenditure Total	2,169	1,983	2,198
<b>Income</b>			
Government Grants	-635	-500	-739
Other Non-Gov Grants / Contributions	-5	0	-5
Customer and Client Receipts	0	-1	0
Income Total	-640	-501	-744
<b>KEYS TO YOUR FUTURE Total</b>	<b>1,529</b>	<b>1,483</b>	<b>1,454</b>
<b>RESIDENTIAL&amp; INSPIRING FUTURES Total</b>	<b>12,754</b>	<b>12,381</b>	<b>13,657</b>
<b>CHILDREN'S SOCIAL CARE Total</b>	<b>73,456</b>	<b>74,043</b>	<b>76,945</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>EDUCATION AND SKILLS</u></b>			
<b><u>ED EDUCATION AND SKILLS</u></b>			
<b>ED EDUCATION AND SKILLS</b>			
<b>Expenditure</b>			
Employees	136	136	138
Premises Related Expenditure	1	0	1
Transport Related Expenditure	1	2	1
Supplies And Services	8	7	8
Expenditure Total	145	144	147
<b>Income</b>			
Government Grants	-92	-92	-92
Income Total	-92	-92	-92
<b>Recharge Expenditure</b>			
Support Services	157	157	65
Recharge Expenditure Total	157	157	65
<b>Recharge Income</b>			
Support Services	-40	-41	-41
Recharge Income Total	-40	-41	-41
<b>ED EDUCATION AND SKILLS Total</b>	<b>171</b>	<b>169</b>	<b>79</b>
<b>ED EDUCATION AND SKILLS Total</b>	<b>171</b>	<b>169</b>	<b>79</b>
<b><u>EDUCATION &amp; SKILLS</u></b>			
<b><u>SCHOOL GOVERNANCE</u></b>			
<b>SCHOOL GOVERNANCE</b>			
<b>Expenditure</b>			
Employees	55	52	0
Supplies And Services	11	6	0
Expenditure Total	66	57	0
<b>Income</b>			
Other Non-Gov Grants / Contributions	-48	-34	0
Other Income	-25	-10	0
Income Total	-73	-44	0
<b>SCHOOL GOVERNANCE Total</b>	<b>-7</b>	<b>13</b>	<b>0</b>
<b><u>SCHOOL IMPROVEMENT</u></b>			
<b>SCHOOL IMPROVEMENT</b>			
<b>Expenditure</b>			
Employees	905	976	1,056
Premises Related Expenditure	1	0	1
Transport Related Expenditure	4	2	4
Supplies And Services	199	215	193
Third Party Payments	0	2	0
Expenditure Total	1,108	1,195	1,253
<b>Income</b>			
Government Grants	-1,159	-1,151	-1,149
Non-Ring Fenced Grants	0	-167	0
Other Non-Gov Grants / Contributions	-2	-73	-3
Other Income	-124	-82	-100
Income Total	-1,284	-1,473	-1,252

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Recharge Expenditure</b>			
Premises Related Expenditure	143	143	150
Support Services	794	794	833
Recharge Expenditure Total	936	936	983
<b>SCHOOL IMPROVEMENT Total</b>	<b>760</b>	<b>658</b>	<b>984</b>
<b>SCHOOL ORGANISATION</b>			
<b>Expenditure</b>			
Employees	781	734	823
Transport Related Expenditure	1	0	1
Supplies And Services	93	56	104
Expenditure Total	874	790	928
<b>Income</b>			
Government Grants	-524	-524	-534
Other Non-Gov Grants / Contributions	-247	-270	-260
Other Income	0	-5	0
Income Total	-771	-799	-794
<b>Recharge Expenditure</b>			
Premises Related Expenditure	11	11	11
Support Services	228	228	239
Recharge Expenditure Total	239	239	251
<b>SCHOOL ORGANISATION Total</b>	<b>342</b>	<b>229</b>	<b>384</b>
<b>EDUCATION &amp; SKILLS Total</b>	<b>1,095</b>	<b>900</b>	<b>1,368</b>
<b><u>EQUITY AND INCLUSION</u></b>			
<b>ATTENDANCE</b>			
<b>Expenditure</b>			
Employees	822	828	903
Transport Related Expenditure	6	3	6
Supplies And Services	18	9	19
Expenditure Total	846	840	927
<b>Income</b>			
Government Grants	-109	-158	-111
Other Non-Gov Grants / Contributions	-97	-75	-102
Customer and Client Receipts	-335	-342	-335
Other Income	-62	-21	-50
Income Total	-602	-596	-597
<b>Recharge Expenditure</b>			
Premises Related Expenditure	33	33	35
Support Services	204	204	203
Recharge Expenditure Total	237	237	238
<b>ATTENDANCE Total</b>	<b>481</b>	<b>480</b>	<b>568</b>
<b>E&amp;I SERVICE MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	411	393	382

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Transport Related Expenditure	2	0	2
Supplies And Services	32	796	32
Expenditure Total	445	1,190	415
<b>Income</b>			
Government Grants	-370	-1,100	-415
Income Total	-370	-1,100	-415
<b>E&amp;I SERVICE MANAGEMENT Total</b>	<b>74</b>	<b>90</b>	<b>0</b>
<b>OUTREACH</b>			
<b>Expenditure</b>			
Employees	2,128	1,893	2,211
Premises Related Expenditure	10	10	10
Transport Related Expenditure	21	17	21
Supplies And Services	60	77	53
Expenditure Total	2,218	1,996	2,294
<b>Income</b>			
Government Grants	-2,206	-1,979	-2,282
Other Non-Gov Grants / Contributions	0	-8	0
Other Income	-12	-9	-12
Income Total	-2,218	-1,996	-2,294
<b>OUTREACH Total</b>	<b>-0</b>	<b>0</b>	<b>0</b>
<b>PROVISION</b>			
<b>Expenditure</b>			
Supplies And Services	5,872	6,254	5,872
Expenditure Total	5,872	6,254	5,872
<b>Income</b>			
Government Grants	-5,872	-6,055	-5,872
Other Non-Gov Grants / Contributions	0	-74	0
Other Income	0	-125	0
Income Total	-5,872	-6,254	-5,872
<b>PROVISION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PSYCHOLOGY SERVICE</b>			
<b>Expenditure</b>			
Employees	1,274	1,306	1,292
Transport Related Expenditure	8	5	7
Supplies And Services	38	120	23
Expenditure Total	1,320	1,430	1,323
<b>Income</b>			
Government Grants	-485	-612	-503
Other Non-Gov Grants / Contributions	-136	-130	-130
Other Income	-60	-39	-11
Income Total	-681	-781	-643
<b>Recharge Expenditure</b>			
Premises Related Expenditure	11	11	11
Support Services	53	53	55

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Recharge Expenditure Total	63	63	66
<b>PSYCHOLOGY SERVICE Total</b>	<b>702</b>	<b>712</b>	<b>746</b>
<b>SEND</b>			
<b>Expenditure</b>			
Employees	864	858	942
Transport Related Expenditure	5	1	5
Supplies And Services	7,055	7,640	7,135
Third Party Payments	14,009	14,438	14,403
Expenditure Total	21,933	22,936	22,485
<b>Income</b>			
Government Grants	-20,905	-21,878	-21,299
Other Non-Gov Grants / Contributions	-153	-149	-153
Customer and Client Receipts	0	-3	0
Other Income	0	-15	0
Income Total	-21,058	-22,046	-21,452
<b>Recharge Expenditure</b>			
Premises Related Expenditure	58	58	62
Support Services	232	232	245
Recharge Expenditure Total	290	290	307
<b>SEND Total</b>	<b>1,165</b>	<b>1,181</b>	<b>1,339</b>
<b>VIRTUAL SCHOOL</b>			
<b>Expenditure</b>			
Employees	1,273	1,377	1,393
Transport Related Expenditure	7	6	7
Supplies And Services	908	657	808
Third Party Payments	91	0	91
Expenditure Total	2,279	2,040	2,299
<b>Income</b>			
Government Grants	-1,510	-1,161	-1,468
Non-Ring Fenced Grants	0	0	-50
Other Non-Gov Grants / Contributions	-184	-217	-39
Customer and Client Receipts	-3	0	-3
Other Income	-410	-618	-592
Income Total	-2,107	-1,996	-2,152
<b>Recharge Expenditure</b>			
Premises Related Expenditure	11	11	12
Support Services	94	94	100
Recharge Expenditure Total	106	106	112
<b>VIRTUAL SCHOOL Total</b>	<b>278</b>	<b>150</b>	<b>258</b>
<b>EQUITY AND INCLUSION Total</b>	<b>2,700</b>	<b>2,614</b>	<b>2,912</b>
<u>HEAD OF SKILLS</u>			
<b>AFCL</b>			
<b>Expenditure</b>			
Employees	726	604	807

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Premises Related Expenditure	4	2	4
Transport Related Expenditure	3	13	3
Supplies And Services	81	53	106
Third Party Payments	66	0	72
Expenditure Total	880	671	991
<b>Income</b>			
Government Grants	-886	-676	-1,001
Other Income	0	-1	0
Income Total	-886	-677	-1,001
<b>Recharge Expenditure</b>			
Premises Related Expenditure	38	38	40
Support Services	145	145	154
Recharge Expenditure Total	183	183	194
<b>AFCL Total</b>	<b>177</b>	<b>177</b>	<b>185</b>
<b>HOS SERVICE MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	632	799	644
Premises Related Expenditure	2	1	0
Transport Related Expenditure	0	2	0
Supplies And Services	774	550	147
Third Party Payments	0	1	0
Expenditure Total	1,409	1,353	791
<b>Income</b>			
Government Grants	-1,354	-1,215	-169
Other Non-Gov Grants / Contributions	-24	-46	-3
Other Income	-25	-87	-56
Income Total	-1,404	-1,348	-228
<b>HOS SERVICE MANAGEMENT Total</b>	<b>5</b>	<b>5</b>	<b>564</b>
<b>HEAD OF SKILLS Total</b>	<b>183</b>	<b>183</b>	<b>748</b>
<b>SEND TRANSFORMATION</b>			
<b>Expenditure</b>			
Employees	234	261	285
Supplies And Services	339	141	-2
Expenditure Total	573	402	283
<b>Income</b>			
Non-Ring Fenced Grants	-350	-179	-7
Other Non-Gov Grants / Contributions	0	-1	0
Income Total	-350	-179	-7
<b>SEND TRANSFORMATION Total</b>	<b>223</b>	<b>223</b>	<b>276</b>
<b>SEND TRANSFORMATION Total</b>	<b>223</b>	<b>223</b>	<b>276</b>
<b>EDUCATION AND SKILLS Total</b>	<b>4,371</b>	<b>4,089</b>	<b>5,383</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **P'SHIPS EARLY INTRVNTN&LOCALIT**

### **ED EARLY INTERVENTION &LOCALIT**

#### **ED EARLY INTERVENTION &LOCALIT**

##### **Expenditure**

Employees	136	140	138
Premises Related Expenditure	1	0	1
Transport Related Expenditure	1	0	1
Supplies And Services	49	46	9
<b>Expenditure Total</b>	<b>186</b>	<b>186</b>	<b>147</b>

##### **Income**

Government Grants	-76	-76	-2,677
<b>Income Total</b>	<b>-76</b>	<b>-76</b>	<b>-2,677</b>

##### **Recharge Expenditure**

Support Services	157	157	65
<b>Recharge Expenditure Total</b>	<b>157</b>	<b>157</b>	<b>65</b>

##### **Recharge Income**

Support Services	-40	-41	-41
<b>Recharge Income Total</b>	<b>-40</b>	<b>-41</b>	<b>-41</b>

#### **ED EARLY INTERVENTION &LOCALIT Total**

**228 227 -2,506**

#### **ED EARLY INTERVENTION &LOCALIT Total**

**228 227 -2,506**

### **INTERVENTION & PREVENTION**

#### **EARLY HELP**

##### **Expenditure**

Employees	2,183	2,099	2,140
Premises Related Expenditure	0	29	0
Transport Related Expenditure	11	23	11
Supplies And Services	644	677	354
Third Party Payments	13	11	1
<b>Expenditure Total</b>	<b>2,851</b>	<b>2,839</b>	<b>2,506</b>

##### **Income**

Government Grants	-1,331	-1,336	-1,520
Non-Ring Fenced Grants	0	0	-30
Other Non-Gov Grants / Contributions	-100	-83	0
<b>Income Total</b>	<b>-1,431</b>	<b>-1,419</b>	<b>-1,549</b>

#### **EARLY HELP Total**

**1,420 1,420 956**

#### **EARLY YEARS**

##### **Expenditure**

Employees	1,094	1,166	1,161
Premises Related Expenditure	9	6	9
Transport Related Expenditure	9	5	9
Supplies And Services	222	245	566
Third Party Payments	563	416	563
<b>Expenditure Total</b>	<b>1,896</b>	<b>1,838</b>	<b>2,307</b>

##### **Income**

Government Grants	-1,783	-1,719	-2,187
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Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Other Non-Gov Grants / Contributions	0	-11	0
Other Income	-21	-18	-21
Income Total	-1,804	-1,748	-2,209
<b>Recharge Expenditure</b>			
Premises Related Expenditure	19	19	21
Support Services	451	451	478
Recharge Expenditure Total	471	471	498
<b>EARLY YEARS Total</b>	<b>563</b>	<b>561</b>	<b>596</b>
<b>EARLY YEARS PAYMENTS</b>			
<b>Expenditure</b>			
Employees	86	80	93
Supplies And Services	1,245	734	1,032
Third Party Payments	24,002	23,172	44,540
Expenditure Total	25,333	23,987	45,665
<b>Income</b>			
Government Grants	-24,361	-24,481	-44,984
Non-Ring Fenced Grants	-1,465	0	-681
Income Total	-25,827	-24,481	-45,665
<b>EARLY YEARS PAYMENTS Total</b>	<b>-494</b>	<b>-494</b>	<b>-0</b>
<b>FAMILY HUBS</b>			
<b>Expenditure</b>			
Employees	2,467	2,349	2,552
Premises Related Expenditure	40	81	44
Transport Related Expenditure	29	40	29
Supplies And Services	143	164	151
Third Party Payments	431	437	452
Capital Charges	10	10	10
Unallocated Cut	0	0	-50
Expenditure Total	3,122	3,081	3,188
<b>Income</b>			
Government Grants	-666	-658	-657
Non-Ring Fenced Grants	-131	-126	-148
Customer and Client Receipts	-18	-69	-39
Income Total	-816	-853	-844
<b>Recharge Expenditure</b>			
Premises Related Expenditure	39	39	41
Support Services	468	468	490
Recharge Expenditure Total	507	507	530
<b>FAMILY HUBS Total</b>	<b>2,813</b>	<b>2,735</b>	<b>2,874</b>
<b>SHORT BREAKS</b>			
<b>Expenditure</b>			
Employees	1	0	1
Transport Related Expenditure	20	8	21
Supplies And Services	821	1,081	846
Third Party Payments	67	29	68



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Transfer Payments	885	1,009	944
Capital Charges	1	37	1
Expenditure Total	1,795	2,163	1,881
<b>Income</b>			
Government Grants	-600	-600	-600
Other Non-Gov Grants / Contributions	-211	-326	-226
Customer and Client Receipts	0	-61	0
Capital Charges	0	-36	0
Income Total	-811	-1,023	-826
<b>Recharge Expenditure</b>			
Support Services	168	168	184
Recharge Expenditure Total	168	168	184
<b>SHORT BREAKS Total</b>	<b>1,152</b>	<b>1,308</b>	<b>1,240</b>
<b>INTERVENTION &amp; PREVENTION Total</b>	<b>5,455</b>	<b>5,530</b>	<b>5,666</b>
<b>PARTNERSHIPS &amp; FAMILIES</b>			
<b>PARTNERSHIPS &amp; FAMILIES</b>			
<b>Expenditure</b>			
Employees	503	720	654
Premises Related Expenditure	0	24	0
Transport Related Expenditure	4	4	4
Supplies And Services	1,509	1,467	1,340
Capital Charges	31	31	22
Expenditure Total	2,048	2,247	2,021
<b>Income</b>			
Government Grants	-1,376	-1,376	-1,376
Non-Ring Fenced Grants	0	-35	0
Other Non-Gov Grants / Contributions	0	-37	0
Customer and Client Receipts	0	-29	0
Other Income	-25	-163	-105
Income Total	-1,401	-1,639	-1,481
<b>Recharge Expenditure</b>			
Premises Related Expenditure	9	9	10
Support Services	70	70	74
Recharge Expenditure Total	79	79	84
<b>PARTNERSHIPS &amp; FAMILIES Total</b>	<b>726</b>	<b>687</b>	<b>624</b>
<b>STRONGER FAMILIES</b>			
<b>Expenditure</b>			
Employees	906	871	901
Transport Related Expenditure	0	1	0
Supplies And Services	87	111	132
Expenditure Total	994	983	1,033
<b>Income</b>			
Non-Ring Fenced Grants	-1,019	-993	-1,035
Other Income	0	-15	0
Income Total	-1,019	-1,008	-1,035

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>STRONGER FAMILIES Total</b>	<b>-25</b>	<b>-25</b>	<b>-2</b>
<b>PARTNERSHIPS &amp; FAMILIES Total</b>	<b>701</b>	<b>662</b>	<b>621</b>
<b>QUALITY AND SAFEGUARDING</b>			
<b>BUSINESS SUPPORT UNIT</b>			
<b>Expenditure</b>			
Employees	915	729	868
Supplies And Services	5	1	11
Unallocated Cut	-72	0	0
Expenditure Total	848	730	879
<b>Income</b>			
Government Grants	-74	-76	-22
Non-Ring Fenced Grants	-3	-3	0
Other Non-Gov Grants / Contributions	-33	-15	0
Other Income	-30	-18	0
Income Total	-140	-113	-22
<b>BUSINESS SUPPORT UNIT Total</b>	<b>708</b>	<b>616</b>	<b>857</b>
<b>PASSENGER TRANSPORT</b>			
<b>Expenditure</b>			
Employees	1,468	1,414	1,507
Premises Related Expenditure	1	4	1
Transport Related Expenditure	5,373	5,741	5,893
Supplies And Services	932	1,207	1,122
Third Party Payments	488	329	488
Transfer Payments	321	495	518
Expenditure Total	8,583	9,190	9,530
<b>Income</b>			
Other Non-Gov Grants / Contributions	-23	-592	-24
Other Income	-101	-73	-75
Income Total	-124	-664	-99
<b>Recharge Expenditure</b>			
Premises Related Expenditure	16	16	17
Support Services	233	233	248
Recharge Expenditure Total	249	249	265
<b>PASSENGER TRANSPORT Total</b>	<b>8,708</b>	<b>8,774</b>	<b>9,696</b>
<b>QUALITY AND SAFEGUARDING</b>			
<b>Expenditure</b>			
Employees	1,399	1,302	1,382
Transport Related Expenditure	7	5	7
Supplies And Services	96	45	98
Third Party Payments	576	569	591
Expenditure Total	2,077	1,922	2,078
<b>Income</b>			
Government Grants	-720	-720	-729
Other Non-Gov Grants / Contributions	0	-36	0

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Other Income	-25	-9	-28
Income Total	-745	-764	-757
<b>Recharge Expenditure</b>			
Premises Related Expenditure	67	67	71
Support Services	462	462	472
Recharge Expenditure Total	529	529	543
<b>QUALITY AND SAFEGUARDING Total</b>	<b>1,861</b>	<b>1,686</b>	<b>1,864</b>
<b>SCHOOL CROSSING PATROLS Expenditure</b>			
Employees	201	213	207
Transport Related Expenditure	5	4	5
Supplies And Services	7	7	7
Expenditure Total	213	223	219
<b>SCHOOL CROSSING PATROLS Total</b>	<b>213</b>	<b>223</b>	<b>219</b>
<b>QUALITY AND SAFEGUARDING Total</b>	<b>11,490</b>	<b>11,300</b>	<b>12,636</b>
<b>P'SHIPS EARLY INTRVNTN&amp;LOCALIT Total</b>	<b>17,873</b>	<b>17,718</b>	<b>16,418</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **SCHOOLS**

### **PRIMARY**

#### **SCHOOLS**

##### **Expenditure**

Employees	38,359	35,512	3,437
Premises Related Expenditure	3,724	3,034	260
Transport Related Expenditure	77	94	8
Supplies And Services	5,557	4,937	566
Third Party Payments	1,893	1,773	128
Capital Charges	19	16	0
<b>Expenditure Total</b>	<b>49,628</b>	<b>45,366</b>	<b>4,400</b>

##### **Income**

Government Grants	-43,409	-43,334	-36,327
Interest & Investment Income	-56	-64	0
Other Non-Gov Grants / Contributions	-8,065	-4,150	28,931
Customer and Client Receipts	-1,087	-1,271	-66
<b>Income Total</b>	<b>-52,616</b>	<b>-48,819</b>	<b>-7,461</b>

**SCHOOLS Total** **-2,988** **-3,452** **-3,062**

**PRIMARY Total** **-2,988** **-3,452** **-3,062**

### **SCHOOLS**

#### **SCHOOLS CENTRAL AND PRUS**

##### **Expenditure**

Premises Related Expenditure	296	66	191
Statutory Accounting Adjustments	0	-12,315	0
Transport Related Expenditure	0	4	0
Supplies And Services	67,724	32,689	68,555
Third Party Payments	0	239	0
Transfer Payments	0	140	0
<b>Expenditure Total</b>	<b>68,021</b>	<b>20,823</b>	<b>68,746</b>

##### **Income**

Government Grants	-65,469	-17,680	-65,469
Other Non-Gov Grants / Contributions	0	6	0
<b>Income Total</b>	<b>-65,469</b>	<b>-17,674</b>	<b>-65,469</b>

**SCHOOLS CENTRAL AND PRUS Total** **2,552** **3,149** **3,278**

**SCHOOLS Total** **2,552** **3,149** **3,278**

### **SPECIAL**

#### **SCHOOLS**

##### **Expenditure**

Employees	2,752	2,811	0
Premises Related Expenditure	210	203	0
Transport Related Expenditure	26	26	0
Supplies And Services	240	314	0
Third Party Payments	116	77	0
Capital Charges	0	17	0
<b>Expenditure Total</b>	<b>3,343</b>	<b>3,449</b>	<b>0</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Government Grants	-3,367	-3,484	-3,025
Interest & Investment Income	0	-3	0
Other Non-Gov Grants / Contributions	-21	-143	2,808
Customer and Client Receipts	-40	-35	0
Income Total	-3,427	-3,665	-216
<b>SCHOOLS Total</b>	<b>-84</b>	<b>-216</b>	<b>-216</b>
<b>SPECIAL Total</b>	<b>-84</b>	<b>-216</b>	<b>-216</b>
<b>SCHOOLS Total</b>	<b>-520</b>	<b>-520</b>	<b>0</b>
<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES Total</b>	<b>116,237</b>	<b>116,712</b>	<b>105,101</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>CORPORATE RESOURCES</b>			
<b>EXEC DIRECTOR CORPORATE RES</b>			
<u>CORPORATE RESOURCES GENERAL</u>			
<b>CORPORATE RESOURCES GENERAL</b>			
<b>Expenditure</b>			
Employees	257	376	184
Premises Related Expenditure	0	22	0
Supplies And Services	3	1,835	3
Third Party Payments	0	39	0
Capital Charges	516	516	0
Expenditure Total	775	2,788	186
<b>Income</b>			
Government Grants	0	-2,005	0
Other Income	-258	-258	-270
Income Total	-258	-2,262	-270
<b>Recharge Expenditure</b>			
Premises Related Expenditure	76	76	79
Support Services	1,302	1,302	1,393
Recharge Expenditure Total	1,378	1,378	1,471
<b>Recharge Income</b>			
Support Services	-178	-178	-182
Recharge Income Total	-178	-178	-182
<b>CORPORATE RESOURCES GENERAL Total</b>	<b>1,718</b>	<b>1,726</b>	<b>1,206</b>
CORPORATE RESOURCES GENERAL Total	1,718	1,726	1,206
<b>EXEC DIRECTOR CORPORATE RES Total</b>	<b>1,718</b>	<b>1,726</b>	<b>1,206</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **FINANCE & TECHNOLOGY**

### **FINANCE**

#### **FINANCE MANAGEMENT**

##### **Expenditure**

Employees	136	136	138
Supplies And Services	3	0	3
<b>Expenditure Total</b>	<b>140</b>	<b>136</b>	<b>142</b>

##### **Income**

Other Income	-22	-22	-22
<b>Income Total</b>	<b>-22</b>	<b>-22</b>	<b>-22</b>

##### **Recharge Income**

Support Services	-115	-115	-118
<b>Recharge Income Total</b>	<b>-115</b>	<b>-115</b>	<b>-118</b>

#### **FINANCE MANAGEMENT Total**

**3                      -0                      2**

#### **FINANCE Total**

**3                      -0                      2**

### **FINANCIAL DEV & BUSINESS SUPP**

#### **CORP RES BUSINESS SUPPORT**

##### **Expenditure**

Employees	766	720	798
Supplies And Services	167	340	167
Capital Charges	6	6	6
<b>Expenditure Total</b>	<b>940</b>	<b>1,067</b>	<b>972</b>

##### **Income**

Other Non-Gov Grants / Contributions	-70	-154	-72
Customer and Client Receipts	-4	-1	-4
Other Income	-195	-287	-198
<b>Income Total</b>	<b>-268</b>	<b>-443</b>	<b>-273</b>

##### **Recharge Expenditure**

Premises Related Expenditure	11	11	13
Support Services	582	582	605
<b>Recharge Expenditure Total</b>	<b>593</b>	<b>593</b>	<b>619</b>

##### **Recharge Income**

Premises Related Expenditure	-2	-2	0
Support Services	-1,226	-1,226	-1,311
<b>Recharge Income Total</b>	<b>-1,228</b>	<b>-1,228</b>	<b>-1,311</b>

#### **CORP RES BUSINESS SUPPORT Total**

**36                      -11                      6**

#### **FIN DEV & BUS SUP MGMT**

##### **Expenditure**

Employees	228	223	229
Supplies And Services	108	0	71
<b>Expenditure Total</b>	<b>336</b>	<b>223</b>	<b>300</b>

##### **Recharge Expenditure**

Premises Related Expenditure	52	52	26
Support Services	51	51	52

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Recharge Expenditure Total	104	104	78
<b>Recharge Income</b>			
Support Services	-434	-434	-395
Recharge Income Total	-434	-434	-395
<b>FIN DEV &amp; BUS SUP MGMT Total</b>	<b>6</b>	<b>-106</b>	<b>-17</b>
<b>INPRESS</b>			
<b>Expenditure</b>			
Employees	274	268	249
Premises Related Expenditure	0	34	0
Transport Related Expenditure	0	2	0
Supplies And Services	477	906	393
Capital Charges	4	4	0
Expenditure Total	756	1,213	643
<b>Income</b>			
Other Non-Gov Grants / Contributions	0	-10	0
Customer and Client Receipts	-22	-46	-22
Other Income	-594	-1,020	-565
Income Total	-616	-1,076	-587
<b>Recharge Expenditure</b>			
Premises Related Expenditure	7	7	13
Support Services	41	41	43
Recharge Expenditure Total	48	48	56
<b>INPRESS Total</b>	<b>188</b>	<b>185</b>	<b>112</b>
<b>TRANSACTIONAL PROCESSING</b>			
<b>Expenditure</b>			
Employees	1,378	1,284	1,431
Supplies And Services	99	136	106
Interest Payable	0	1	0
Expenditure Total	1,477	1,421	1,537
<b>Income</b>			
Other Non-Gov Grants / Contributions	-41	-40	-41
Customer and Client Receipts	-10	-18	-10
Other Income	-44	-39	-46
Income Total	-95	-97	-97
<b>Recharge Expenditure</b>			
Premises Related Expenditure	0	0	31
Support Services	477	477	475
Recharge Expenditure Total	477	477	506
<b>Recharge Income</b>			
Support Services	-1,661	-1,661	-1,964
Recharge Income Total	-1,661	-1,661	-1,964
<b>TRANSACTIONAL PROCESSING Total</b>	<b>197</b>	<b>139</b>	<b>-19</b>
<b>FINANCIAL DEV &amp; BUSINESS SUPP Total</b>	<b>427</b>	<b>207</b>	<b>83</b>



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>FINANCIAL MANAGEMENT</b>			
<b>FINANCIAL MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	2,268	2,217	2,345
Supplies And Services	550	580	550
Expenditure Total	2,818	2,797	2,896
<b>Income</b>			
Government Grants	-20	-100	0
Other Non-Gov Grants / Contributions	-69	-70	-72
Customer and Client Receipts	-78	-37	-119
Other Income	-333	-336	-330
Income Total	-501	-543	-522
<b>Recharge Expenditure</b>			
Premises Related Expenditure	53	53	62
Support Services	419	419	436
Recharge Expenditure Total	472	472	498
<b>Recharge Income</b>			
Support Services	-2,309	-2,309	-2,450
Recharge Income Total	-2,309	-2,309	-2,450
<b>FINANCIAL MANAGEMENT Total</b>	<b>481</b>	<b>417</b>	<b>422</b>
<b>INSURANCE</b>			
<b>Expenditure</b>			
Employees	467	433	479
Transport Related Expenditure	1	0	1
Supplies And Services	606	606	647
Expenditure Total	1,074	1,040	1,126
<b>Income</b>			
Other Non-Gov Grants / Contributions	-30	-50	-36
Other Income	-286	-230	-294
Income Total	-315	-281	-331
<b>Recharge Expenditure</b>			
Premises Related Expenditure	5	5	6
Support Services	31	31	32
Recharge Expenditure Total	36	36	38
<b>Recharge Income</b>			
Support Services	-825	-825	-870
Recharge Income Total	-825	-825	-870
<b>INSURANCE Total</b>	<b>-30</b>	<b>-30</b>	<b>-36</b>
<b>FINANCIAL MANAGEMENT Total</b>	<b>451</b>	<b>387</b>	<b>385</b>
<b>ICT &amp; DIGITAL</b>			
<b>CORPORATE RECHARGES</b>			
<b>Recharge Expenditure</b>			
Premises Related Expenditure	97	97	114

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Support Services	344	344	370
Recharge Expenditure Total	440	440	484
<b>Recharge Income</b>			
Support Services	-440	-440	-484
Recharge Income Total	-440	-440	-484
<b>CORPORATE RECHARGES Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DIGITAL TRANSFORMATION</b>			
<b>Expenditure</b>			
Employees	1,101	1,102	1,132
Transport Related Expenditure	1	1	1
Supplies And Services	8	11	8
Expenditure Total	1,110	1,113	1,142
<b>Income</b>			
Customer and Client Receipts	0	-1	0
Other Income	0	-39	0
Income Total	0	-41	0
<b>Recharge Income</b>			
Support Services	-1,079	-1,079	-1,147
Recharge Income Total	-1,079	-1,079	-1,147
<b>DIGITAL TRANSFORMATION Total</b>	<b>31</b>	<b>-6</b>	<b>-5</b>
<b>ICT</b>			
<b>Expenditure</b>			
Employees	2,259	2,233	2,380
Premises Related Expenditure	0	-1	0
Transport Related Expenditure	23	21	23
Supplies And Services	3,567	3,653	3,517
Capital Charges	1,204	1,204	1,235
Expenditure Total	7,053	7,111	7,156
<b>Income</b>			
Government Grants	-15	-15	0
Other Non-Gov Grants / Contributions	-769	-908	-780
Other Income	-21	-327	-21
Income Total	-805	-1,250	-800
<b>Recharge Expenditure</b>			
Support Services	8	8	14
Recharge Expenditure Total	8	8	14
<b>Recharge Income</b>			
Support Services	-4,997	-4,997	-5,041
Recharge Income Total	-4,997	-4,997	-5,041
<b>ICT Total</b>	<b>1,259</b>	<b>871</b>	<b>1,328</b>
<b>INTEGRATED PEOPLE SOLUTION</b>			
<b>Expenditure</b>			
Employees	600	588	611

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Supplies And Services	217	193	226
Capital Charges	90	90	90
Expenditure Total	906	871	926
<b>INTEGRATED PEOPLE SOLUTION Total</b>	<b>906</b>	<b>871</b>	<b>926</b>
<b>ICT &amp; DIGITAL Total</b>	<b>2,197</b>	<b>1,736</b>	<b>2,249</b>
<u>INTERNAL AUDIT</u>			
<b>INTERNAL AUDIT</b>			
<b>Expenditure</b>			
Employees	576	569	594
Transport Related Expenditure	1	0	1
Supplies And Services	35	25	34
Expenditure Total	612	595	629
<b>Income</b>			
Other Non-Gov Grants / Contributions	-43	-58	-30
Other Income	-7	-7	-7
Income Total	-50	-65	-38
<b>Recharge Expenditure</b>			
Premises Related Expenditure	8	8	9
Support Services	59	59	65
Recharge Expenditure Total	68	67	74
<b>Recharge Income</b>			
Support Services	-624	-624	-666
Recharge Income Total	-624	-624	-666
<b>INTERNAL AUDIT Total</b>	<b>5</b>	<b>-27</b>	<b>0</b>
<b>INTERNAL AUDIT Total</b>	<b>5</b>	<b>-27</b>	<b>0</b>
<u>REVENUES AND BENEFITS</u>			
<b>BENEFITS</b>			
<b>Expenditure</b>			
Employees	2,001	1,856	1,978
Premises Related Expenditure	5,480	5,469	5,269
Transport Related Expenditure	4	1	4
Supplies And Services	1,246	1,342	807
Transfer Payments	55,425	59,262	48,892
Capital Charges	15	15	15
Expenditure Total	64,171	67,945	56,964
<b>Income</b>			
Government Grants	-61,275	-63,991	-53,697
Non-Ring Fenced Grants	-184	-203	-161
Other Non-Gov Grants / Contributions	-80	-142	-80
Other Income	-400	-487	-400
Income Total	-61,939	-64,822	-54,338
<b>Recharge Expenditure</b>			
Premises Related Expenditure	113	113	132
Support Services	1,162	1,162	1,227

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Recharge Expenditure Total	1,275	1,275	1,359
<b>Recharge Income</b>			
Support Services	-992	-992	-1,060
Recharge Income Total	-992	-992	-1,060
<b>BENEFITS Total</b>	<b>2,514</b>	<b>3,406</b>	<b>2,925</b>
<b>MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	95	95	97
Expenditure Total	95	96	97
<b>Recharge Income</b>			
Support Services	-93	-93	-97
Recharge Income Total	-93	-93	-97
<b>MANAGEMENT Total</b>	<b>2</b>	<b>3</b>	<b>0</b>
<b>REV &amp; BENS CONTROL</b>			
<b>Expenditure</b>			
Employees	391	381	401
Supplies And Services	2	0	2
Expenditure Total	394	381	404
<b>Recharge Income</b>			
Support Services	-379	-379	-404
Recharge Income Total	-379	-379	-404
<b>REV &amp; BENS CONTROL Total</b>	<b>15</b>	<b>2</b>	<b>0</b>
<b>REVENUES</b>			
<b>Expenditure</b>			
Employees	1,578	1,513	1,633
Transport Related Expenditure	1	0	1
Supplies And Services	598	706	624
Expenditure Total	2,177	2,220	2,258
<b>Income</b>			
Non-Ring Fenced Grants	0	-10	0
Other Non-Gov Grants / Contributions	-1,323	-1,214	-1,323
Customer and Client Receipts	0	-39	0
Income Total	-1,323	-1,262	-1,323
<b>Recharge Expenditure</b>			
Support Services	716	716	759
Recharge Expenditure Total	716	716	759
<b>REVENUES Total</b>	<b>1,570</b>	<b>1,674</b>	<b>1,694</b>
<b>REVENUES AND BENEFITS Total</b>	<b>4,101</b>	<b>5,084</b>	<b>4,619</b>
<b>FINANCE &amp; TECHNOLOGY Total</b>	<b>7,185</b>	<b>7,386</b>	<b>7,339</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **LEGAL & DEMOCRATIC SERVICES**

### **CHILDCARE LEGAL SERVICES**

#### **CHILDCARE LEGAL SERVICES**

##### **Expenditure**

Employees	1,118	1,111	1,148
Transport Related Expenditure	4	5	4
Supplies And Services	891	1,139	891
Unallocated Cut	-150	0	-150
Expenditure Total	1,862	2,254	1,893

#### **CHILDCARE LEGAL SERVICES Total**

**1,862      2,254      1,893**

#### **CHILDCARE LEGAL SERVICES Total**

**1,862      2,254      1,893**

### **CORONER**

#### **CORONER**

##### **Expenditure**

Employees	455	455	458
Premises Related Expenditure	18	2	18
Transport Related Expenditure	157	153	159
Supplies And Services	1,437	1,468	1,450
Expenditure Total	2,067	2,078	2,085

##### **Income**

Other Non-Gov Grants / Contributions	-947	-956	-951
Customer and Client Receipts	-2	-1	-2
Income Total	-948	-957	-952

##### **Recharge Expenditure**

Premises Related Expenditure	4	4	4
Support Services	55	55	57
Recharge Expenditure Total	59	59	61

#### **CORONER Total**

**1,178      1,180      1,193**

#### **CORONER Total**

**1,178      1,180      1,193**

### **CORPORATE GOVERNANCE**

#### **CORPORATE GOVERNANCE**

##### **Expenditure**

Employees	571	570	589
Premises Related Expenditure	4	0	3
Transport Related Expenditure	14	12	14
Supplies And Services	1,521	1,437	1,525
Unallocated Cut	-8	0	0
Expenditure Total	2,102	2,019	2,132

##### **Income**

Other Non-Gov Grants / Contributions	-40	-43	-30
Customer and Client Receipts	-5	-0	-5
Other Income	-309	-309	-309
Income Total	-354	-353	-344

##### **Recharge Expenditure**

Premises Related Expenditure	13	13	14
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Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Support Services	284	284	271
Recharge Expenditure Total	297	297	285
<b>CORPORATE GOVERNANCE Total</b>	<b>2,045</b>	<b>1,963</b>	<b>2,073</b>
<b>CORPORATE GOVERNANCE Total</b>	<b>2,045</b>	<b>1,963</b>	<b>2,073</b>
<u>ELECTORAL SERVICES</u>			
<b>ELECTORAL SERVICES</b>			
<b>Expenditure</b>			
Employees	254	713	259
Premises Related Expenditure	0	161	0
Transport Related Expenditure	0	4	0
Supplies And Services	132	768	143
Third Party Payments	0	0	632
Expenditure Total	387	1,645	1,035
<b>Income</b>			
Other Non-Gov Grants / Contributions	0	-1,253	0
Customer and Client Receipts	-3	-17	-3
Income Total	-3	-1,269	-3
<b>Recharge Expenditure</b>			
Premises Related Expenditure	13	13	19
Support Services	239	239	256
Recharge Expenditure Total	252	252	275
<b>ELECTORAL SERVICES Total</b>	<b>636</b>	<b>628</b>	<b>1,307</b>
<b>ELECTORAL SERVICES Total</b>	<b>636</b>	<b>628</b>	<b>1,307</b>
<u>INFORMATION GOVERNANCE</u>			
<b>INFORMATION GOVERNANCE</b>			
<b>Expenditure</b>			
Employees	636	646	650
Supplies And Services	61	40	15
Expenditure Total	697	686	665
<b>Income</b>			
Other Non-Gov Grants / Contributions	0	-2	0
Customer and Client Receipts	0	-2	0
Other Income	-27	-23	-28
Income Total	-27	-27	-28
<b>Recharge Income</b>			
Support Services	-75	-75	-13
Recharge Income Total	-75	-75	-13
<b>INFORMATION GOVERNANCE Total</b>	<b>595</b>	<b>584</b>	<b>625</b>
<b>INFORMATION GOVERNANCE Total</b>	<b>595</b>	<b>584</b>	<b>625</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>LEGAL SERVICES</b>			
<b>LEGAL SERVICES</b>			
<b>Expenditure</b>			
Employees	1,594	1,653	1,650
Transport Related Expenditure	2	1	2
Supplies And Services	124	83	82
Unallocated Cut	-20	0	-76
Expenditure Total	1,700	1,736	1,659
<b>Income</b>			
Other Non-Gov Grants / Contributions	-249	-557	-262
Customer and Client Receipts	-369	-334	-375
Other Income	-81	-128	-115
Income Total	-700	-1,020	-752
<b>Recharge Expenditure</b>			
Premises Related Expenditure	29	29	33
Support Services	185	185	194
Recharge Expenditure Total	214	214	227
<b>Recharge Income</b>			
Support Services	-1,212	-1,212	-1,115
Recharge Income Total	-1,212	-1,212	-1,115
<b>LEGAL SERVICES Total</b>	<b>2</b>	<b>-282</b>	<b>19</b>
<b>LEGAL SERVICES Total</b>	<b>2</b>	<b>-282</b>	<b>19</b>
<b>PROCUREMENT</b>			
<b>PROCUREMENT</b>			
<b>Expenditure</b>			
Employees	860	775	893
Transport Related Expenditure	1	0	1
Supplies And Services	37	75	39
Expenditure Total	897	850	933
<b>Income</b>			
Other Non-Gov Grants / Contributions	-202	-207	-210
Customer and Client Receipts	-4	0	-4
Other Income	-17	-51	-18
Income Total	-223	-259	-232
<b>Recharge Expenditure</b>			
Premises Related Expenditure	5	5	6
Support Services	106	106	102
Recharge Expenditure Total	112	112	109
<b>Recharge Income</b>			
Support Services	-764	-764	-809
Recharge Income Total	-764	-764	-809
<b>PROCUREMENT Total</b>	<b>21</b>	<b>-61</b>	<b>0</b>
<b>PROCUREMENT Total</b>	<b>21</b>	<b>-61</b>	<b>0</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>REGISTRARS</b>			
<b>REGISTRARS Expenditure</b>			
Employees	372	432	394
Premises Related Expenditure	0	2	0
Supplies And Services	34	29	35
Expenditure Total	406	464	430
<b>Income</b>			
Customer and Client Receipts	-726	-772	-742
Income Total	-726	-772	-742
<b>Recharge Expenditure</b>			
Premises Related Expenditure	83	83	86
Support Services	171	171	184
Recharge Expenditure Total	254	254	270
<b>REGISTRARS Total</b>	<b>-65</b>	<b>-54</b>	<b>-43</b>
<b>REGISTRARS Total</b>	<b>-65</b>	<b>-54</b>	<b>-43</b>
<b>LEGAL &amp; DEMOCRATIC SERVICES Total</b>	<b>6,274</b>	<b>6,212</b>	<b>7,067</b>
<b>CORPORATE RESOURCES Total</b>	<b>15,176</b>	<b>15,323</b>	<b>15,611</b>



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>PLACE</b>			
<b>DEVELOPMENT &amp; TRADED SERVICES</b>			
<b>MAJOR PROJECT &amp; INFRASTRUCTURE</b>			
<b>DESIGN</b>			
<b>Expenditure</b>			
Employees	1,683	1,275	1,719
Transport Related Expenditure	17	16	17
Supplies And Services	348	287	14
Expenditure Total	2,048	1,578	1,750
<b>Income</b>			
Other Non-Gov Grants / Contributions	-223	-283	-142
Customer and Client Receipts	0	154	0
Other Income	-1,845	-1,602	-1,881
Income Total	-2,068	-1,731	-2,023
<b>DESIGN Total</b>	<b>-20</b>	<b>-153</b>	<b>-273</b>
<b>HOS MAJOR PROJECT &amp; INFRASTRUC</b>			
<b>Expenditure</b>			
Employees	96	95	97
Transport Related Expenditure	1	0	1
Supplies And Services	0	45	0
Expenditure Total	97	141	99
<b>Income</b>			
Non-Ring Fenced Grants	-15	-60	0
Income Total	-15	-60	0
<b>Recharge Income</b>			
Support Services	-95	-95	-99
Recharge Income Total	-95	-95	-99
<b>HOS MAJOR PROJECT &amp; INFRASTRUC Total</b>	<b>-12</b>	<b>-14</b>	<b>0</b>
<b>STRATEGIC INFRASTRUCTURE</b>			
<b>Expenditure</b>			
Employees	844	675	735
Transport Related Expenditure	2	0	2
Supplies And Services	799	800	636
Third Party Payments	685	650	46
Capital Charges	0	364	0
Expenditure Total	2,329	2,489	1,419
<b>Income</b>			
Government Grants	-389	-242	-383
Other Non-Gov Grants / Contributions	0	-86	-5
Customer and Client Receipts	0	-20	0
Other Income	-632	-496	-661
Capital Charges	0	-364	0
Income Total	-1,021	-1,208	-1,049
<b>STRATEGIC INFRASTRUCTURE Total</b>	<b>1,308</b>	<b>1,281</b>	<b>370</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
MAJOR PROJECT & INFRASTRUCTURE Total	1,276	1,115	97
<b>PLANNING</b>			
<b>BUILDING CONTROL</b>			
<b>Expenditure</b>			
Employees	642	601	702
Transport Related Expenditure	10	12	14
Supplies And Services	48	38	49
Capital Charges	0	0	7
Expenditure Total	701	651	772
<b>Income</b>			
Other Non-Gov Grants / Contributions	-8	0	-8
Customer and Client Receipts	-517	-537	-529
Income Total	-525	-537	-537
<b>Recharge Expenditure</b>			
Premises Related Expenditure	20	20	22
Support Services	114	114	111
Recharge Expenditure Total	134	134	132
<b>BUILDING CONTROL Total</b>	<b>310</b>	<b>249</b>	<b>367</b>
<b>DEVELOPMENT MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	1,121	1,217	976
Premises Related Expenditure	3	0	3
Transport Related Expenditure	10	3	10
Supplies And Services	182	151	186
Third Party Payments	91	36	91
Expenditure Total	1,407	1,408	1,265
<b>Income</b>			
Other Non-Gov Grants / Contributions	-10	-16	-10
Customer and Client Receipts	-2,031	-2,255	-2,076
Income Total	-2,041	-2,271	-2,086
<b>Recharge Expenditure</b>			
Premises Related Expenditure	38	38	40
Support Services	377	377	378
Recharge Expenditure Total	415	415	419
<b>DEVELOPMENT MANAGEMENT Total</b>	<b>-218</b>	<b>-448</b>	<b>-402</b>
<b>HEAD OF SERVICE-PLANNING</b>			
<b>Expenditure</b>			
Employees	93	96	98
Transport Related Expenditure	1	0	1
Expenditure Total	94	96	99
<b>Recharge Income</b>			
Support Services	-92	-92	-96
Recharge Income Total	-92	-92	-96
<b>HEAD OF SERVICE-PLANNING Total</b>	<b>2</b>	<b>4</b>	<b>3</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>PLANNING POLICY &amp; ENVIRONMENT</b>			
<b>Expenditure</b>			
Employees	994	859	1,005
Transport Related Expenditure	4	5	4
Supplies And Services	41	169	47
Third Party Payments	1	0	1
Expenditure Total	1,040	1,033	1,056
<b>Income</b>			
Government Grants	0	-47	0
Other Non-Gov Grants / Contributions	-1	8	-1
Customer and Client Receipts	-12	-31	-12
Other Income	-348	-418	0
Income Total	-361	-488	-13
<b>Recharge Expenditure</b>			
Premises Related Expenditure	21	21	22
Support Services	251	251	267
Recharge Expenditure Total	272	272	288
<b>PLANNING POLICY &amp; ENVIRONMENT Total</b>	<b>951</b>	<b>817</b>	<b>1,332</b>
<b>TECH SUPPORT AND IMPROVEMENT</b>			
<b>Expenditure</b>			
Employees	352	354	479
Transport Related Expenditure	2	2	0
Supplies And Services	48	43	26
Expenditure Total	403	400	506
<b>Income</b>			
Government Grants	-250	-250	0
Customer and Client Receipts	-1	-1	-1
Income Total	-251	-251	-1
<b>TECH SUPPORT AND IMPROVEMENT Total</b>	<b>152</b>	<b>149</b>	<b>505</b>
<b>PLANNING Total</b>	<b>1,197</b>	<b>770</b>	<b>1,805</b>
<b>TRADED SERVICES</b>			
<b>BEREAVEMENT SERVICES</b>			
<b>Expenditure</b>			
Employees	456	435	477
Premises Related Expenditure	1,333	1,295	1,401
Transport Related Expenditure	38	29	38
Supplies And Services	175	202	176
Third Party Payments	227	158	241
Capital Charges	160	239	158
Expenditure Total	2,389	2,359	2,490
<b>Income</b>			
Government Grants	-50	-50	-50
Customer and Client Receipts	-3,149	-2,427	-2,961
Other Income	0	-2	0
Capital Charges	0	-79	0

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Income Total	-3,199	-2,558	-3,011
<b>Recharge Expenditure</b>			
Premises Related Expenditure	26	26	27
Support Services	160	160	170
Recharge Expenditure Total	187	187	197
<b>BEREAVEMENT SERVICES Total</b>	<b>-622</b>	<b>-12</b>	<b>-324</b>
<b>FLEET MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	1,562	1,478	1,609
Premises Related Expenditure	21	53	21
Transport Related Expenditure	2,891	3,136	2,931
Supplies And Services	1,229	1,324	1,249
Capital Charges	2,028	2,028	2,482
Expenditure Total	7,731	8,018	8,292
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2,042	-2,282	-1,966
Customer and Client Receipts	-98	-116	-91
Other Income	-6,796	-7,150	-6,909
Income Total	-8,936	-9,548	-8,966
<b>Recharge Expenditure</b>			
Premises Related Expenditure	177	177	213
Support Services	383	383	331
Recharge Expenditure Total	560	560	544
<b>FLEET MANAGEMENT Total</b>	<b>-645</b>	<b>-970</b>	<b>-130</b>
<b>HOS TRADING SERVICES</b>			
<b>Expenditure</b>			
Employees	313	304	320
Supplies And Services	27	21	27
Expenditure Total	340	324	348
<b>Income</b>			
Income Total	0	-0	0
<b>Recharge Income</b>			
Support Services	-338	-338	-348
Recharge Income Total	-338	-338	-348
<b>HOS TRADING SERVICES Total</b>	<b>2</b>	<b>-13</b>	<b>0</b>
<b>MARKETS</b>			
<b>Expenditure</b>			
Premises Related Expenditure	491	531	531
Supplies And Services	14	16	14
Capital Charges	72	72	71
Expenditure Total	577	619	616
<b>Income</b>			
Other Non-Gov Grants / Contributions	-382	-380	-409

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Customer and Client Receipts	-170	-165	-173
Income Total	-552	-545	-581
<b>Recharge Expenditure</b>			
Premises Related Expenditure	112	112	115
Support Services	145	145	150
Recharge Expenditure Total	256	257	266
<b>MARKETS Total</b>	<b>282</b>	<b>331</b>	<b>300</b>
<b>METROCLEAN</b>			
<b>Expenditure</b>			
Employees	4,798	4,551	4,274
Transport Related Expenditure	58	42	58
Supplies And Services	152	136	154
Capital Charges	10	10	20
Expenditure Total	5,017	4,738	4,506
<b>Income</b>			
Other Non-Gov Grants / Contributions	-3,205	-2,998	-2,748
Customer and Client Receipts	-20	-36	-20
Other Income	-913	-841	-814
Income Total	-4,138	-3,876	-3,582
<b>Recharge Expenditure</b>			
Premises Related Expenditure	48	48	39
Support Services	685	685	691
Recharge Expenditure Total	732	732	730
<b>Recharge Income</b>			
Premises Related Expenditure	-991	-991	-1,029
Recharge Income Total	-991	-991	-1,029
<b>METROCLEAN Total</b>	<b>621</b>	<b>603</b>	<b>625</b>
<b>PEST CONTROL</b>			
<b>Expenditure</b>			
Employees	201	207	209
Transport Related Expenditure	42	44	42
Supplies And Services	7	11	7
Third Party Payments	28	36	28
Expenditure Total	279	298	287
<b>Income</b>			
Other Non-Gov Grants / Contributions	-30	-24	-33
Customer and Client Receipts	-110	-91	-123
Other Income	-43	-39	-43
Income Total	-182	-154	-199
<b>Recharge Expenditure</b>			
Premises Related Expenditure	3	3	4
Support Services	158	158	158
Recharge Expenditure Total	161	161	162
<b>PEST CONTROL Total</b>	<b>258</b>	<b>305</b>	<b>250</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>SCHOOLS CATERING</b>			
<b>Expenditure</b>			
Employees	3,929	3,792	2,963
Premises Related Expenditure	52	19	47
Transport Related Expenditure	66	50	65
Supplies And Services	2,399	2,197	1,653
Third Party Payments	0	3	0
Expenditure Total	6,447	6,062	4,728
<b>Income</b>			
Other Non-Gov Grants / Contributions	-1,268	-1,045	0
Customer and Client Receipts	-5,117	-4,884	-4,727
Other Income	-61	-102	0
Income Total	-6,446	-6,031	-4,727
<b>Recharge Expenditure</b>			
Premises Related Expenditure	155	155	155
Support Services	663	663	655
Recharge Expenditure Total	818	818	811
<b>SCHOOLS CATERING Total</b>	<b>819</b>	<b>848</b>	<b>812</b>
TRADED SERVICES Total	714	1,092	1,533
<b>SD DEVELOPMENT &amp; TRADED</b>			
<b>SD DEVELOPMENT % TRADED</b>			
<b>Expenditure</b>			
Employees	138	136	139
Transport Related Expenditure	1	0	1
Supplies And Services	17	13	17
Expenditure Total	155	150	157
<b>Recharge Income</b>			
Support Services	-152	-152	-157
Recharge Income Total	-152	-152	-157
<b>SD DEVELOPMENT % TRADED Total</b>	<b>3</b>	<b>-2</b>	<b>0</b>
SD DEVELOPMENT & TRADED Total	3	-2	0
<b>DEVELOPMENT &amp; TRADED SERVICES Total</b>	<b>3,190</b>	<b>2,975</b>	<b>3,435</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **DIRECTOR OF PLACE**

### **EXECUTIVE DIRECTOR OF PLACE**

#### **EXECUTIVE DIRECTOR OF PLACE**

##### **Expenditure**

Employees	393	382	182
Supplies And Services	7	0	7
Unallocated Cut	-99	0	-193
Expenditure Total	301	382	-4

##### **Income**

Other Income	-57	-57	-57
Income Total	-57	-57	-57

##### **Recharge Income**

Support Services	-127	-127	-132
Recharge Income Total	-127	-127	-132

#### **EXECUTIVE DIRECTOR OF PLACE Total**

**118      199      -193**

#### **EXECUTIVE DIRECTOR OF PLACE Total**

**118      199      -193**

#### **DIRECTOR OF PLACE Total**

**118      199      -193**

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>ENVIRONMENT</u></b>			
<b><u>HIGHWAYS</u></b>			
<b>BRIDGES</b>			
<b>Expenditure</b>			
Premises Related Expenditure	5	0	5
Supplies And Services	7	6	7
Third Party Payments	100	101	102
Expenditure Total	112	107	114
<b>BRIDGES Total</b>	<b>112</b>	<b>107</b>	<b>114</b>
<b>CENTRAL</b>			
<b>Expenditure</b>			
Employees	1,283	976	1,292
Premises Related Expenditure	2	42	2
Transport Related Expenditure	45	68	45
Supplies And Services	607	564	695
Third Party Payments	162	179	165
Capital Charges	26,122	26,122	25,153
Expenditure Total	28,221	27,952	27,352
<b>Income</b>			
Other Income	-641	-463	-670
Income Total	-641	-463	-670
<b>CENTRAL Total</b>	<b>27,579</b>	<b>27,489</b>	<b>26,683</b>
<b>FLOOD RISK &amp; DRAINAGE</b>			
<b>Expenditure</b>			
Employees	639	547	689
Premises Related Expenditure	11	6	11
Transport Related Expenditure	0	2	0
Supplies And Services	0	37	0
Third Party Payments	1,508	2,055	1,688
Capital Charges	0	65	0
Expenditure Total	2,158	2,712	2,388
<b>Income</b>			
Government Grants	0	-213	0
Customer and Client Receipts	-95	-110	0
Other Income	-206	-57	-145
Income Total	-301	-380	-145
<b>Recharge Expenditure</b>			
Support Services	25	25	28
Recharge Expenditure Total	25	25	28
<b>FLOOD RISK &amp; DRAINAGE Total</b>	<b>1,883</b>	<b>2,357</b>	<b>2,271</b>
<b>HIGHWAYS OPERATIONS</b>			
<b>Expenditure</b>			
Premises Related Expenditure	19	22	19
Supplies And Services	1	3	1
Third Party Payments	671	808	676
Expenditure Total	691	833	696



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Customer and Client Receipts	-550	-704	-550
Other Income	-67	-126	-67
Income Total	-617	-830	-617
<b>HIGHWAYS OPERATIONS Total</b>	<b>73</b>	<b>3</b>	<b>78</b>
<b>HIGHWAYS OPS - DLO</b>			
<b>Expenditure</b>			
Employees	4,790	5,388	4,978
Premises Related Expenditure	156	38	156
Transport Related Expenditure	1,679	1,927	1,682
Supplies And Services	8,464	10,650	8,276
Third Party Payments	4	194	4
Capital Charges	0	0	11
Expenditure Total	15,093	18,197	15,107
<b>Income</b>			
Other Income	-16,335	-19,849	-16,339
Income Total	-16,335	-19,849	-16,339
<b>Recharge Expenditure</b>			
Premises Related Expenditure	156	156	135
Support Services	788	788	851
Recharge Expenditure Total	944	944	986
<b>HIGHWAYS OPS - DLO Total</b>	<b>-299</b>	<b>-708</b>	<b>-246</b>
<b>HOS HIGHWAYS INFRASTRUCTURE</b>			
<b>Expenditure</b>			
Employees	94	90	101
Transport Related Expenditure	1	0	1
Supplies And Services	1	0	1
Expenditure Total	96	90	103
<b>Recharge Expenditure</b>			
Premises Related Expenditure	25	25	27
Support Services	618	618	649
Recharge Expenditure Total	643	643	676
<b>Recharge Income</b>			
Support Services	-97	-97	-106
Recharge Income Total	-97	-97	-106
<b>HOS HIGHWAYS INFRASTRUCTURE Total</b>	<b>642</b>	<b>636</b>	<b>673</b>
<b>MAINTENANCE</b>			
<b>Expenditure</b>			
Third Party Payments	1,038	1,017	1,057
Capital Charges	0	5	0
Expenditure Total	1,038	1,022	1,057
<b>Recharge Expenditure</b>			
Premises Related Expenditure	98	98	118

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Support Services	353	353	380
Recharge Expenditure Total	451	451	498
<b>MAINTENANCE Total</b>	<b>1,489</b>	<b>1,473</b>	<b>1,555</b>
<b>NETWORKS, ST WORKS &amp; PROW</b>			
<b>Expenditure</b>			
Employees	1,490	1,408	1,573
Premises Related Expenditure	96	100	96
Transport Related Expenditure	49	74	49
Supplies And Services	343	401	344
Third Party Payments	38	51	38
Capital Charges	3	3	2
Expenditure Total	2,019	2,036	2,103
<b>Income</b>			
Other Non-Gov Grants / Contributions	-985	-824	-856
Customer and Client Receipts	-1,040	-840	-837
Other Income	-1	-237	-239
Income Total	-2,026	-1,901	-1,933
<b>NETWORKS, ST WORKS &amp; PROW Total</b>	<b>-7</b>	<b>135</b>	<b>170</b>
<b>PROFESSIONAL BUSINESS SUPPORT</b>			
<b>Expenditure</b>			
Employees	20	21	0
Expenditure Total	20	21	0
<b>Recharge Income</b>			
Support Services	-687	-687	0
Recharge Income Total	-687	-687	0
<b>PROFESSIONAL BUSINESS SUPPORT Total</b>	<b>-667</b>	<b>-667</b>	<b>0</b>
<b>STREET LIGHTING</b>			
<b>Expenditure</b>			
Premises Related Expenditure	2,611	2,488	2,581
Supplies And Services	0	-8	0
Third Party Payments	1,923	2,586	1,955
Capital Charges	782	782	604
Expenditure Total	5,316	5,847	5,140
<b>Income</b>			
Customer and Client Receipts	-226	-826	-226
Income Total	-226	-826	-226
<b>Recharge Expenditure</b>			
Premises Related Expenditure	45	45	46
Support Services	174	174	181
Recharge Expenditure Total	218	218	226
<b>STREET LIGHTING Total</b>	<b>5,309</b>	<b>5,240</b>	<b>5,141</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>WINTER</b>			
<b>Expenditure</b>			
Employees	0	188	0
Premises Related Expenditure	0	1	0
Transport Related Expenditure	65	225	66
Supplies And Services	30	2	30
Third Party Payments	1,001	973	1,019
Capital Charges	3	3	10
Expenditure Total	1,099	1,392	1,125
<b>Income</b>			
Customer and Client Receipts	0	-80	0
Income Total	0	-80	0
<b>Recharge Expenditure</b>			
Premises Related Expenditure	1	1	1
Support Services	120	120	131
Recharge Expenditure Total	120	120	131
<b>WINTER Total</b>	<b>1,219</b>	<b>1,433</b>	<b>1,256</b>
<b>SAFER ROADS ADMIN</b>			
<b>Expenditure</b>			
Employees	767	748	834
Premises Related Expenditure	1	1	1
Transport Related Expenditure	5	-1	5
Supplies And Services	236	248	145
Third Party Payments	139	187	152
Capital Charges	10	43	0
Expenditure Total	1,157	1,226	1,135
<b>Income</b>			
Customer and Client Receipts	-120	-152	-27
Other Income	-226	-250	-268
Income Total	-346	-402	-296
<b>Recharge Expenditure</b>			
Premises Related Expenditure	49	49	52
Support Services	330	330	339
Recharge Expenditure Total	379	379	390
<b>SAFER ROADS ADMIN Total</b>	<b>1,190</b>	<b>1,203</b>	<b>1,230</b>
<b>SIGNALS</b>			
<b>Expenditure</b>			
Premises Related Expenditure	134	112	134
Supplies And Services	0	1	0
Third Party Payments	362	390	365
Expenditure Total	496	502	499
<b>Income</b>			
Other Non-Gov Grants / Contributions	-5	-20	-5
Customer and Client Receipts	-20	-29	-20
Income Total	-25	-49	-25

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>SIGNALS Total</b>	<b>471</b>	<b>453</b>	<b>474</b>
<b>HIGHWAYS Total</b>	<b>38,994</b>	<b>39,155</b>	<b>39,399</b>
<b>REGULATION &amp; ENFORCEMENT</b>			
<b>ENVIRONMENT</b>			
<b>Expenditure</b>			
Employees	1,529	1,450	1,589
Premises Related Expenditure	121	127	81
Transport Related Expenditure	46	33	47
Supplies And Services	66	73	67
Third Party Payments	2	6	2
Capital Charges	10	10	73
Expenditure Total	1,774	1,697	1,859
<b>Income</b>			
Government Grants	-1,207	-1,207	-1,207
Interest & Investment Income	-1	0	-1
Other Non-Gov Grants / Contributions	-61	-58	-64
Customer and Client Receipts	-249	-218	-245
Income Total	-1,517	-1,483	-1,517
<b>Recharge Expenditure</b>			
Premises Related Expenditure	133	133	142
Support Services	193	193	187
Recharge Expenditure Total	326	326	328
<b>ENVIRONMENT Total</b>	<b>583</b>	<b>541</b>	<b>670</b>
<b>FOOD &amp; ANIMAL HEALTH</b>			
<b>Expenditure</b>			
Employees	853	831	906
Transport Related Expenditure	8	7	8
Supplies And Services	10	20	10
Third Party Payments	5	7	5
Expenditure Total	876	865	929
<b>Income</b>			
Government Grants	-629	-629	-629
Other Non-Gov Grants / Contributions	-26	-35	-31
Income Total	-654	-664	-659
<b>Recharge Expenditure</b>			
Support Services	67	67	59
Recharge Expenditure Total	67	67	59
<b>FOOD &amp; ANIMAL HEALTH Total</b>	<b>289</b>	<b>268</b>	<b>329</b>
<b>HOS REGULATION &amp; ENFORCEMENT</b>			
<b>Expenditure</b>			
Employees	383	375	391
Transport Related Expenditure	0	1	0
Supplies And Services	55	56	50
Expenditure Total	438	432	441

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Government Grants	-70	-70	-45
Income Total	-70	-70	-45
<b>Recharge Income</b>			
Support Services	-150	-150	-149
Recharge Income Total	-150	-150	-149
<b>HOS REGULATION &amp; ENFORCEMENT Total</b>	<b>217</b>	<b>212</b>	<b>247</b>
<b>PARKING DEVELOPMENT &amp; ENFRMNT</b>			
<b>Expenditure</b>			
Employees	1,698	1,644	1,775
Premises Related Expenditure	897	869	942
Transport Related Expenditure	45	26	45
Supplies And Services	337	368	346
Third Party Payments	661	1,315	1,131
Capital Charges	1,134	1,134	1
Expenditure Total	4,772	5,356	4,241
<b>Income</b>			
Other Non-Gov Grants / Contributions	-177	-107	-154
Customer and Client Receipts	-3,674	-4,439	-4,046
Income Total	-3,851	-4,546	-4,200
<b>Recharge Expenditure</b>			
Premises Related Expenditure	27	27	28
Support Services	1,554	1,288	505
Recharge Expenditure Total	1,581	1,315	534
<b>Recharge Income</b>			
Support Services	-1,066	-799	0
Recharge Income Total	-1,066	-799	0
<b>PARKING DEVELOPMENT &amp; ENFRMNT Total</b>	<b>1,437</b>	<b>1,325</b>	<b>574</b>
<b>RESILIENCE EMERGENCY PLANNING</b>			
<b>Expenditure</b>			
Employees	247	279	260
Transport Related Expenditure	2	0	2
Supplies And Services	232	285	232
Expenditure Total	481	565	494
<b>Income</b>			
Customer and Client Receipts	-2	-1	-2
Income Total	-2	-1	-2
<b>Recharge Expenditure</b>			
Premises Related Expenditure	5	5	6
Support Services	251	251	271
Recharge Expenditure Total	257	257	276
<b>RESILIENCE EMERGENCY PLANNING Total</b>	<b>736</b>	<b>821</b>	<b>768</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>TRADING STANDARDS &amp; LICENSING</b>			
<b>Expenditure</b>			
Employees	1,033	1,035	1,037
Premises Related Expenditure	2	0	2
Transport Related Expenditure	108	136	108
Supplies And Services	113	113	115
Third Party Payments	3	0	3
Expenditure Total	1,258	1,285	1,265
<b>Income</b>			
Government Grants	-516	-516	-516
Other Non-Gov Grants / Contributions	-43	-117	-48
Customer and Client Receipts	-950	-915	-965
Income Total	-1,509	-1,548	-1,528
<b>Recharge Expenditure</b>			
Premises Related Expenditure	1	1	1
Support Services	295	295	275
Recharge Expenditure Total	296	296	276
<b>TRADING STANDARDS &amp; LICENSING Total</b>	<b>45</b>	<b>32</b>	<b>12</b>
<b>REGULATION &amp; ENFORCEMENT Total</b>	<b>3,307</b>	<b>3,199</b>	<b>2,602</b>
<u>STREET SCENE</u>			
<b>HOS STREET SCENE &amp; HGHWYS OPS</b>			
<b>Expenditure</b>			
Employees	95	96	97
Expenditure Total	95	96	97
<b>Recharge Income</b>			
Support Services	-93	-93	-97
Recharge Income Total	-93	-93	-97
<b>HOS STREET SCENE &amp; HGHWYS OPS Total</b>	<b>2</b>	<b>3</b>	<b>0</b>
<b>STREET SCENE CENTRAL</b>			
<b>Expenditure</b>			
Employees	6	6	0
Premises Related Expenditure	80	134	84
Transport Related Expenditure	17	17	52
Supplies And Services	115	122	1
Capital Charges	5,956	5,971	32
Expenditure Total	6,174	6,250	170
<b>Income</b>			
Other Non-Gov Grants / Contributions	-21	-36	0
Customer and Client Receipts	-23	-44	-23
Income Total	-44	-80	-23
<b>Recharge Expenditure</b>			
Premises Related Expenditure	31	31	32
Support Services	329	329	350
Recharge Expenditure Total	360	360	382

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>STREET SCENE CENTRAL Total</b>	<b>6,490</b>	<b>6,530</b>	<b>528</b>
<b>STREET SCENE EAST</b>			
<b>Expenditure</b>			
Employees	2,391	2,365	2,386
Premises Related Expenditure	36	25	62
Transport Related Expenditure	759	810	761
Supplies And Services	142	132	113
Third Party Payments	70	74	70
Expenditure Total	3,399	3,406	3,392
<b>Income</b>			
Other Non-Gov Grants / Contributions	-467	-453	-470
Customer and Client Receipts	-5	-3	-5
Other Income	-933	-988	-991
Income Total	-1,404	-1,443	-1,466
<b>STREET SCENE EAST Total</b>	<b>1,995</b>	<b>1,963</b>	<b>1,926</b>
<b>STREET SCENE MANAGE &amp; SUPPORT</b>			
<b>Expenditure</b>			
Employees	707	696	750
Premises Related Expenditure	0	7	0
Transport Related Expenditure	0	8	0
Supplies And Services	149	219	151
Third Party Payments	65	76	65
Capital Charges	24	24	24
Expenditure Total	945	1,030	989
<b>Income</b>			
Other Non-Gov Grants / Contributions	-2	-2	-2
Customer and Client Receipts	-6	-15	-6
Income Total	-8	-17	-8
<b>Recharge Expenditure</b>			
Premises Related Expenditure	285	285	248
Support Services	851	851	881
Recharge Expenditure Total	1,136	1,136	1,129
<b>STREET SCENE MANAGE &amp; SUPPORT Total</b>	<b>2,072</b>	<b>2,149</b>	<b>2,110</b>
<b>STREET SCENE NORTH/WEST</b>			
<b>Expenditure</b>			
Employees	2,516	2,412	3,530
Premises Related Expenditure	31	31	40
Transport Related Expenditure	857	852	909
Supplies And Services	103	144	104
Third Party Payments	19	23	19
Capital Charges	211	211	223
Expenditure Total	3,738	3,673	4,825
<b>Income</b>			
Other Non-Gov Grants / Contributions	-735	-720	-740
Other Income	-89	-81	-87
Income Total	-824	-801	-827

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>STREET SCENE NORTH/WEST Total</b>	<b>2,914</b>	<b>2,872</b>	<b>3,998</b>
<b>STREET SCENE SOUTH/WEST</b>			
<b>Expenditure</b>			
Employees	3,766	3,703	3,022
Premises Related Expenditure	19	28	34
Transport Related Expenditure	1,094	1,061	1,082
Supplies And Services	188	188	163
Third Party Payments	29	40	39
Capital Charges	36	36	36
Expenditure Total	5,131	5,057	4,375
<b>Income</b>			
Other Non-Gov Grants / Contributions	-719	-735	-645
Customer and Client Receipts	-15	-15	0
Other Income	-508	-609	-508
Income Total	-1,243	-1,358	-1,153
<b>STREET SCENE SOUTH/WEST Total</b>	<b>3,889</b>	<b>3,698</b>	<b>3,222</b>
<b>STREET SCENE Total</b>	<b>17,362</b>	<b>17,215</b>	<b>11,784</b>
<u><b>WASTE</b></u>			
<b>BINS</b>			
<b>Expenditure</b>			
Supplies And Services	306	389	306
Third Party Payments	29	49	30
Expenditure Total	335	438	336
<b>Income</b>			
Customer and Client Receipts	-72	-151	-74
Income Total	-72	-151	-74
<b>BINS Total</b>	<b>262</b>	<b>287</b>	<b>262</b>
<b>COLLECTION</b>			
<b>Expenditure</b>			
Supplies And Services	26	2	26
Third Party Payments	8,427	8,667	9,837
Capital Charges	1,167	1,167	1,177
Unallocated Cut	-60	0	-60
Expenditure Total	9,560	9,837	10,980
<b>Income</b>			
Customer and Client Receipts	-256	-347	-261
Income Total	-256	-347	-261
<b>Recharge Expenditure</b>			
Premises Related Expenditure	2	2	2
Support Services	572	572	606
Recharge Expenditure Total	574	574	608
<b>COLLECTION Total</b>	<b>9,878</b>	<b>10,064</b>	<b>11,327</b>



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>DEPOT</b>			
<b>Expenditure</b>			
Premises Related Expenditure	164	188	167
Third Party Payments	536	523	553
Capital Charges	537	537	537
Expenditure Total	1,237	1,249	1,257
<b>DEPOT Total</b>	<b>1,237</b>	<b>1,249</b>	<b>1,257</b>
<b>DISPOSAL</b>			
<b>Expenditure</b>			
Third Party Payments	11,674	8,096	9,791
Interest Payable	-605	2,924	2,372
Expenditure Total	11,068	11,020	12,163
<b>Income</b>			
Government Grants	-2,385	-2,385	-8,511
Other Non-Gov Grants / Contributions	-700	-730	-200
Income Total	-3,085	-3,115	-8,711
<b>Recharge Expenditure</b>			
Support Services	253	253	268
Recharge Expenditure Total	253	253	268
<b>DISPOSAL Total</b>	<b>8,237</b>	<b>8,158</b>	<b>3,720</b>
<b>GENERAL/CONTRACT MGT</b>			
<b>Expenditure</b>			
Employees	747	735	794
Premises Related Expenditure	2	0	2
Transport Related Expenditure	27	28	27
Supplies And Services	161	199	221
Third Party Payments	3	7	4
Capital Charges	5,297	5,297	1,044
Expenditure Total	6,238	6,267	2,092
<b>Income</b>			
Income Total	0	-0	0
<b>GENERAL/CONTRACT MGT Total</b>	<b>6,238</b>	<b>6,267</b>	<b>2,092</b>
<b>GREEN</b>			
<b>Expenditure</b>			
Third Party Payments	587	520	605
Expenditure Total	587	520	605
<b>GREEN Total</b>	<b>587</b>	<b>520</b>	<b>605</b>
<b>HWRC</b>			
<b>Expenditure</b>			
Premises Related Expenditure	0	1	0
Supplies And Services	0	24	0
Third Party Payments	2,056	2,439	2,621
Capital Charges	57	57	57
Expenditure Total	2,114	2,521	2,679

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>HWRC Total</b>	<b>2,114</b>	<b>2,521</b>	<b>2,679</b>
<b>RECYCLING</b>			
<b>Expenditure</b>			
Third Party Payments	1,799	2,164	1,857
Expenditure Total	1,799	2,164	1,857
<b>Income</b>			
Customer and Client Receipts	-600	-1,140	-600
Income Total	-600	-1,140	-600
<b>RECYCLING Total</b>	<b>1,199</b>	<b>1,024</b>	<b>1,257</b>
<b>TRADE</b>			
<b>Expenditure</b>			
Employees	175	135	182
Supplies And Services	0	29	0
Third Party Payments	1,290	1,206	580
Expenditure Total	1,465	1,370	761
<b>Income</b>			
Customer and Client Receipts	-2,162	-1,774	-2,212
Other Income	-486	-255	-486
Income Total	-2,647	-2,029	-2,697
<b>Recharge Expenditure</b>			
Support Services	110	110	111
Recharge Expenditure Total	110	110	111
<b>TRADE Total</b>	<b>-1,073</b>	<b>-550</b>	<b>-1,825</b>
<b>WASTE Total</b>	<b>28,679</b>	<b>29,540</b>	<b>21,374</b>
<u>SERVICE DIRECTOR ENVIRONMENT</u>			
<b>SERVICE DIRECTOR ENVIRONMENT</b>			
<b>Expenditure</b>			
Employees	137	136	138
Supplies And Services	4	2	4
Expenditure Total	141	138	142
<b>Recharge Income</b>			
Support Services	-138	-138	-143
Recharge Income Total	-138	-138	-143
<b>SERVICE DIRECTOR ENVIRONMENT Total</b>	<b>3</b>	<b>0</b>	<b>-1</b>
SERVICE DIRECTOR ENVIRONMENT Total	3	0	-1
<b>ENVIRONMENT Total</b>	<b>88,346</b>	<b>89,109</b>	<b>75,157</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **STRAT HOUS, PROP & SAFER COMMS**

### **PROPERTY SERVICES**

#### **AIRPORT**

##### **Expenditure**

Employees	214	198	545
Premises Related Expenditure	1,773	2,166	5,333
Transport Related Expenditure	0	12	28
Supplies And Services	56	396	1,110
Third Party Payments	0	24	0
Interest Payable	3,295	3,295	0
Financing Capital Investment	5	5	0
<b>Expenditure Total</b>	<b>5,343</b>	<b>6,096</b>	<b>7,015</b>

##### **Income**

Government Grants	0	-365	-6,353
Other Non-Gov Grants / Contributions	0	-305	0
Customer and Client Receipts	-586	-669	-662
<b>Income Total</b>	<b>-586</b>	<b>-1,339</b>	<b>-7,015</b>

<b>AIRPORT Total</b>	<b>4,757</b>	<b>4,757</b>	<b>0</b>
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#### **DEPOT**

##### **Expenditure**

Employees	110	110	112
Premises Related Expenditure	579	484	576
Supplies And Services	94	95	95
Capital Charges	58	58	61
<b>Expenditure Total</b>	<b>841</b>	<b>747</b>	<b>845</b>

##### **Income**

Other Non-Gov Grants / Contributions	-15	-15	0
Customer and Client Receipts	-1	-1	-1
Other Income	-6	-6	-6
<b>Income Total</b>	<b>-22</b>	<b>-22</b>	<b>-7</b>

##### **Recharge Expenditure**

Premises Related Expenditure	46	46	47
<b>Recharge Expenditure Total</b>	<b>46</b>	<b>46</b>	<b>47</b>

##### **Recharge Income**

Premises Related Expenditure	-857	-857	-881
<b>Recharge Income Total</b>	<b>-857</b>	<b>-857</b>	<b>-881</b>

<b>DEPOT Total</b>	<b>7</b>	<b>-87</b>	<b>4</b>
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#### **DESIGN**

##### **Expenditure**

Employees	1,659	1,690	1,733
Premises Related Expenditure	257	313	260
Transport Related Expenditure	18	13	18
Supplies And Services	139	181	139
Third Party Payments	1	0	1
<b>Expenditure Total</b>	<b>2,075</b>	<b>2,197</b>	<b>2,151</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Other Non-Gov Grants / Contributions	-275	-432	-278
Other Income	-1,395	-1,523	-1,452
Income Total	-1,670	-1,955	-1,730
<b>Recharge Expenditure</b>			
Premises Related Expenditure	58	58	66
Support Services	306	306	292
Recharge Expenditure Total	364	364	358
<b>Recharge Income</b>			
Premises Related Expenditure	-778	-778	-792
Recharge Income Total	-778	-778	-792
<b>DESIGN Total</b>	<b>-10</b>	<b>-173</b>	<b>-13</b>
<b>FACILITIES MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	1,113	1,007	1,154
Premises Related Expenditure	5,896	5,180	7,192
Transport Related Expenditure	30	27	30
Supplies And Services	166	197	159
Third Party Payments	185	87	157
Interest Payable	427	427	0
Financing Capital Investment	808	808	0
Capital Charges	3,483	3,483	2,615
Expenditure Total	12,108	11,217	11,306
<b>Income</b>			
Other Non-Gov Grants / Contributions	-762	-769	-754
Customer and Client Receipts	-191	-220	-186
Other Income	-133	-177	-133
Income Total	-1,085	-1,166	-1,072
<b>Recharge Expenditure</b>			
Premises Related Expenditure	1,085	1,085	1,116
Support Services	88	88	92
Recharge Expenditure Total	1,174	1,174	1,209
<b>Recharge Income</b>			
Premises Related Expenditure	-4,709	-4,709	-4,986
Recharge Income Total	-4,709	-4,709	-4,986
<b>FACILITIES MANAGEMENT Total</b>	<b>7,488</b>	<b>6,516</b>	<b>6,456</b>
<b>HOS PROPERTY SERVICES</b>			
<b>Expenditure</b>			
Employees	98	96	99
Premises Related Expenditure	195	177	19
Transport Related Expenditure	1	0	0
Supplies And Services	15	8	2
Capital Charges	1,299	1,299	33
Unallocated Cut	-80	0	-120
Expenditure Total	1,528	1,579	34

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>Income</b>			
Customer and Client Receipts	0	-19	0
Income Total	0	-19	0
<b>Recharge Income</b>			
Support Services	-111	-111	-117
Recharge Income Total	-111	-111	-117
<b>HOS PROPERTY SERVICES Total</b>	<b>1,417</b>	<b>1,449</b>	<b>-83</b>
<b>PROFESSIONAL BUILDINGS MAINT.</b>			
<b>Expenditure</b>			
Employees	3,921	3,838	4,073
Transport Related Expenditure	579	707	581
Supplies And Services	5,908	7,087	5,747
Capital Charges	31	31	35
Expenditure Total	10,440	11,664	10,436
<b>Income</b>			
Other Non-Gov Grants / Contributions	-1,162	-761	-1,155
Customer and Client Receipts	0	-1	0
Other Income	-9,992	-12,329	-9,992
Income Total	-11,154	-13,091	-11,146
<b>Recharge Expenditure</b>			
Premises Related Expenditure	111	111	74
Support Services	407	407	411
Recharge Expenditure Total	518	518	485
<b>PROFESSIONAL BUILDINGS MAINT. Total</b>	<b>-196</b>	<b>-909</b>	<b>-225</b>
<b>STORES</b>			
<b>Expenditure</b>			
Employees	226	244	237
Transport Related Expenditure	32	32	32
Supplies And Services	16	-53	16
Expenditure Total	274	223	285
<b>Income</b>			
Other Non-Gov Grants / Contributions	-1	-1	-1
Customer and Client Receipts	0	-4	0
Other Income	-8	-18	-8
Income Total	-9	-23	-9
<b>Recharge Expenditure</b>			
Premises Related Expenditure	0	0	104
Support Services	12	12	13
Recharge Expenditure Total	12	12	117
<b>Recharge Income</b>			
Support Services	-266	-266	-393
Recharge Income Total	-266	-266	-393
<b>STORES Total</b>	<b>11</b>	<b>-53</b>	<b>0</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>STRATEGIC ASSET MANAGEMENT</b>			
<b>Expenditure</b>			
Employees	897	841	861
Premises Related Expenditure	1,598	1,986	1,351
Transport Related Expenditure	1	1	1
Supplies And Services	544	1,226	374
Third Party Payments	4	5	2
Capital Charges	8,646	8,646	1,048
Unallocated Cut	-461	0	-24
Expenditure Total	11,230	12,705	3,613
<b>Income</b>			
Interest & Investment Income	-59	-95	1
Other Non-Gov Grants / Contributions	-540	-696	-433
Customer and Client Receipts	-2,484	-3,040	-2,467
Other Income	-21	-25	-23
Income Total	-3,104	-3,856	-2,922
<b>Recharge Expenditure</b>			
Premises Related Expenditure	175	175	184
Support Services	378	378	381
Recharge Expenditure Total	554	554	566
<b>Recharge Income</b>			
Support Services	-1,198	-1,198	-1,275
Recharge Income Total	-1,198	-1,198	-1,275
<b>STRATEGIC ASSET MANAGEMENT Total</b>	<b>7,482</b>	<b>8,205</b>	<b>-18</b>
PROPERTY SERVICES Total	20,956	19,704	6,121
<b>STRATEGIC HOUSING</b>			
<b>Expenditure</b>			
Employees	805	823	833
Premises Related Expenditure	3	6	3
Transport Related Expenditure	4	1	4
Supplies And Services	87	57	87
Third Party Payments	2,573	2,908	3,226
Capital Charges	131	131	75
Expenditure Total	3,603	3,926	4,228
<b>Income</b>			
Government Grants	-465	-910	-1,546
Customer and Client Receipts	-349	-366	-366
Other Income	-708	-715	-729
Income Total	-1,522	-1,991	-2,640
<b>Recharge Expenditure</b>			
Premises Related Expenditure	21	21	22
Support Services	348	348	364
Recharge Expenditure Total	369	369	386
<b>Recharge Income</b>			
Support Services	-57	-57	-59

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
Recharge Income Total	-57	-57	-59
<b>STRATEGIC HOUSING Total</b>	<b>2,393</b>	<b>2,247</b>	<b>1,916</b>
STRATEGIC HOUSING Total	2,393	2,247	1,916
<b>SAFER COMMUNITIES</b>			
<b>CCTV &amp; SAFER STRONGER</b>			
<b>Expenditure</b>			
Employees	1,961	1,962	1,918
Premises Related Expenditure	451	562	617
Transport Related Expenditure	46	39	46
Supplies And Services	429	448	94
Third Party Payments	10	4	7
Capital Charges	234	235	217
Expenditure Total	3,131	3,250	2,900
<b>Income</b>			
Government Grants	-38	-55	0
Other Non-Gov Grants / Contributions	-664	-770	-681
Customer and Client Receipts	-177	-3	-177
Other Income	-274	-359	-283
Income Total	-1,152	-1,186	-1,141
<b>Recharge Expenditure</b>			
Premises Related Expenditure	79	79	83
Support Services	336	336	356
Recharge Expenditure Total	415	415	439
<b>Recharge Income</b>			
Support Services	-463	-463	-522
Recharge Income Total	-463	-463	-522
<b>CCTV &amp; SAFER STRONGER Total</b>	<b>1,931</b>	<b>2,016</b>	<b>1,676</b>
<b>SAFER COMMUNITIES</b>			
<b>Expenditure</b>			
Supplies And Services	50	73	0
Capital Charges	1	0	0
Expenditure Total	51	73	0
<b>Income</b>			
Other Non-Gov Grants / Contributions	-50	-73	0
Income Total	-50	-73	0
<b>SAFER COMMUNITIES Total</b>	<b>1</b>	<b>0</b>	<b>0</b>
SAFER COMMUNITIES Total	1,932	2,016	1,676
<b>STRAT HOUS, PROP &amp; SAFER COMMS Total</b>	<b>25,281</b>	<b>23,967</b>	<b>9,713</b>
<b>PLACE Total</b>	<b>116,935</b>	<b>116,250</b>	<b>88,112</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>COUNCIL WIDE BUDGET</b>			
<b><u>BUSINESS RATE RETENTION</u></b>			
<b><u>BUSINESS RATE RETENTION</u></b>			
<b>Income</b>			
Non-Ring Fenced Grants	-61,020	-61,020	-62,495
Other Non-Gov Grants / Contributions	-53,542	-53,542	-59,549
Income Total	-114,562	-114,562	-122,044
<b>BUSINESS RATE RETENTION Total</b>	<b>-114,562</b>	<b>-114,562</b>	<b>-122,044</b>
<b><u>NNDR SECTION 31 GRANTS</u></b>			
<b>Income</b>			
Non-Ring Fenced Grants	-27,152	-27,152	-26,117
Income Total	-27,152	-27,152	-26,117
<b>NNDR SECTION 31 GRANTS Total</b>	<b>-27,152</b>	<b>-27,152</b>	<b>-26,117</b>
<b>BUSINESS RATE RETENTION Total</b>	<b>-141,713</b>	<b>-141,713</b>	<b>-148,161</b>
<b>BUSINESS RATE RETENTION Total</b>	<b>-141,713</b>	<b>-141,713</b>	<b>-148,161</b>
<b><u>CHANGE PROGRAMME</u></b>			
<b><u>CHANGE PROGRAMME</u></b>			
<b>CHANGE TARGETS</b>			
<b>Income</b>			
Government Grants	-150	-150	-150
Income Total	-150	-150	-150
<b>CHANGE TARGETS Total</b>	<b>-150</b>	<b>-150</b>	<b>-150</b>
<b>CHANGE PROGRAMME Total</b>	<b>-150</b>	<b>-150</b>	<b>-150</b>
<b>CHANGE PROGRAMME Total</b>	<b>-150</b>	<b>-150</b>	<b>-150</b>



Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b>GNRL FINANCING/TREASURY MNGMEN</b>			
<u>GENERAL FINANCING</u>			
<b>LOANS FUND INTEREST</b>			
<b>Expenditure</b>			
Interest Payable	4,948	5,420	5,298
Expenditure Total	4,948	5,420	5,298
<b>LOANS FUND INTEREST Total</b>	<b>4,948</b>	<b>5,420</b>	<b>5,298</b>
<b>GENERAL FINANCING Total</b>	<b>4,948</b>	<b>5,420</b>	<b>5,298</b>
<u>TREASURY MANAGEMENT</u>			
<b>TREASURY MANAGEMENT</b>			
<b>Expenditure</b>			
Supplies And Services	80	123	80
Expenditure Total	80	123	80
<b>Income</b>			
Interest & Investment Income	-560	-941	-560
Customer and Client Receipts	-8	-105	-8
Other Income	-38	-38	-38
Income Total	-606	-1,084	-606
<b>TREASURY MANAGEMENT Total</b>	<b>-526</b>	<b>-961</b>	<b>-526</b>
<b>TREASURY MANAGEMENT Total</b>	<b>-526</b>	<b>-961</b>	<b>-526</b>
<b>GNRL FINANCING/TREASURY MNGMEN Total</b>	<b>4,422</b>	<b>4,459</b>	<b>4,772</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>LEVYING BODIES/PARISH PRECEPTS</u></b>			
<b><u>LEVYING BODIES</u></b>			
<b>ENVIRONMENT AGENCY</b>			
Expenditure			
Third Party Payments	148	148	152
Expenditure Total	148	148	152
<b>ENVIRONMENT AGENCY Total</b>	<b>148</b>	<b>148</b>	<b>152</b>
<b>INTERNAL DRAINAGE BOARDS</b>			
Expenditure			
Third Party Payments	1,944	1,944	2,091
Expenditure Total	1,944	1,944	2,091
<b>INTERNAL DRAINAGE BOARDS Total</b>	<b>1,944</b>	<b>1,944</b>	<b>2,091</b>
<b>PENSIONS AUTHORITY</b>			
Expenditure			
Third Party Payments	67	67	72
Expenditure Total	67	67	72
<b>PENSIONS AUTHORITY Total</b>	<b>67</b>	<b>67</b>	<b>72</b>
<b>TRANSPORT AUTHORITY</b>			
Expenditure			
Third Party Payments	12,723	12,723	12,985
Expenditure Total	12,723	12,723	12,985
<b>TRANSPORT AUTHORITY Total</b>	<b>12,723</b>	<b>12,723</b>	<b>12,985</b>
<b>LEVYING BODIES Total</b>	<b>14,882</b>	<b>14,882</b>	<b>15,300</b>
<b><u>PARISH PRECEPTS</u></b>			
<b>PARISH PRECEPTS</b>			
Expenditure			
Other Operating Expenditure	3,321	3,321	3,511
Expenditure Total	3,321	3,321	3,511
<b>PARISH PRECEPTS Total</b>	<b>3,321</b>	<b>3,321</b>	<b>3,511</b>
<b>PARISH PRECEPTS Total</b>	<b>3,321</b>	<b>3,321</b>	<b>3,511</b>
<b>LEVYING BODIES/PARISH PRECEPTS Total</b>	<b>18,203</b>	<b>18,203</b>	<b>18,811</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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## **OTHER CENTRALLY FUNDED**

### **CENTRALISED BUDGETS**

#### **CENTRALISED BUDGETS**

##### **Expenditure**

Employees	933	972	1,863
Premises Related Expenditure	93	0	0
Supplies And Services	6,450	1,074	5,839
Third Party Payments	148	133	850
<b>Expenditure Total</b>	<b>7,624</b>	<b>2,179</b>	<b>8,552</b>

##### **Income**

Government Grants	0	-972	0
Customer and Client Receipts	0	-16	0
Other Income	-143	-119	-145
<b>Income Total</b>	<b>-143</b>	<b>-1,106</b>	<b>-145</b>

#### **CENTRALISED BUDGETS Total**

**7,481      1,072      8,407**

#### **MISCELLANEOUS INCOME**

##### **Expenditure**

Employees	-13	-24	-13
Supplies And Services	-171	76	0
<b>Expenditure Total</b>	<b>-183</b>	<b>52</b>	<b>-13</b>

##### **Income**

Other Non-Gov Grants / Contributions	0	-7	0
Customer and Client Receipts	-354	-360	-354
<b>Income Total</b>	<b>-354</b>	<b>-367</b>	<b>-354</b>

##### **Recharge Income**

Support Services	168	168	168
<b>Recharge Income Total</b>	<b>168</b>	<b>168</b>	<b>168</b>

#### **MISCELLANEOUS INCOME Total**

**-369      -146      -198**

#### **CENTRALISED BUDGETS Total**

**7,113      926      8,209**

### **GRANTS**

#### **LOCAL COUNCIL TAX REDUCTION**

##### **Expenditure**

Transfer Payments	182	175	186
<b>Expenditure Total</b>	<b>182</b>	<b>175</b>	<b>186</b>

#### **LOCAL COUNCIL TAX REDUCTION Total**

**182      175      186**

#### **NON RING-FENCED GOVT GRANTS**

##### **Income**

Non-Ring Fenced Grants	-2,434	-3,075	-14,033
<b>Income Total</b>	<b>-2,434</b>	<b>-3,075</b>	<b>-14,033</b>

#### **NON RING-FENCED GOVT GRANTS Total**

**-2,434      -3,075      -14,033**

#### **GRANTS Total**

**-2,252      -2,900      -13,847**

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<u>SYPF DEFICIT &amp; JT VENTURE CO.</u>			
<b>RACECOURSE JOINT VENTURE CO.</b>			
<b>Income</b>			
Customer and Client Receipts	-1	-1	-1
Income Total	-1	-1	-1
<b>RACECOURSE JOINT VENTURE CO. Total</b>	<b>-1</b>	<b>-1</b>	<b>-1</b>
<b>SY PENSION FUND DEFICIT</b>			
<b>Expenditure</b>			
Employees	-1,022	-1,030	-1,022
Supplies And Services	28	6	28
Expenditure Total	-994	-1,024	-994
<b>SY PENSION FUND DEFICIT Total</b>	<b>-994</b>	<b>-1,024</b>	<b>-994</b>
<b>SYPF DEFICIT &amp; JT VENTURE CO. Total</b>	<b>-994</b>	<b>-1,025</b>	<b>-994</b>
<b>OTHER CENTRALLY FUNDED Total</b>	<b>3,866</b>	<b>-2,999</b>	<b>-6,632</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
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### **REVNUE COSTS EX CPITAL PROGRMM**

#### **REVNUE COSTS EX CPITAL PROGRMM**

#### **REVNUE COSTS EX CPITAL PROGRMM**

##### **Expenditure**

Supplies And Services	-22,570	0	-23,280
Expenditure Total	-22,570	0	-23,280

##### **Income**

Other Income	22,570	0	23,280
Income Total	22,570	0	23,280

<b>REVNUE COSTS EX CPITAL PROGRMM Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<b>REVNUE COSTS EX CPITAL PROGRMM Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<b>REVNUE COSTS EX CPITAL PROGRMM Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
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Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>SEVERANCE COSTS</u></b>			
<b><u>FORMER STAFF PENSIONS NON SCHO</u></b>			
<b>FORMER STAFF NON SCHOOLS</b>			
Expenditure			
Employees	3,108	3,047	1,844
Expenditure Total	3,108	3,047	1,844
<b>FORMER STAFF NON SCHOOLS Total</b>	<b>3,108</b>	<b>3,047</b>	<b>1,844</b>
<b>FORMER STAFF PENSIONS NON SCHO Total</b>	<b>3,108</b>	<b>3,047</b>	<b>1,844</b>
<b><u>FORMER STAFF PENSIONS SCHOOLS</u></b>			
<b><u>SEVERANCE/VER (POST 1/4/99)</u></b>			
Expenditure			
Employees	817	817	789
Expenditure Total	817	817	789
<b>SEVERANCE/VER (POST 1/4/99) Total</b>	<b>817</b>	<b>817</b>	<b>789</b>
<b><u>SEVERANCE/VER (PRE 31/3/99)</u></b>			
Expenditure			
Employees	2,217	2,217	2,163
Expenditure Total	2,217	2,217	2,163
<b>SEVERANCE/VER (PRE 31/3/99) Total</b>	<b>2,217</b>	<b>2,217</b>	<b>2,163</b>
<b><u>STAFF INHERITED LIABILITIES</u></b>			
Expenditure			
Employees	319	319	307
Expenditure Total	319	319	307
Income			
Government Grants	-124	-124	-116
Income Total	-124	-124	-116
<b>STAFF INHERITED LIABILITIES Total</b>	<b>195</b>	<b>195</b>	<b>191</b>
<b>FORMER STAFF PENSIONS SCHOOLS Total</b>	<b>3,229</b>	<b>3,229</b>	<b>3,142</b>
<b>SEVERANCE COSTS Total</b>	<b>6,337</b>	<b>6,275</b>	<b>4,986</b>

Service	2024/2025 Revised Budget £'000	2024/2025 Outturn Expenditure £'000	2025/2026 Revised Budget £'000
<b><u>TECHNICAL ACCOUNTING</u></b>			
<b><u>COUNCIL WIDE BUDGETS</u></b>			
<b>MOVEMENT ON RESERVES</b>			
<b>Expenditure</b>			
Statutory Accounting Adjustments	4,553	4,553	9
Capital Charges	2,800	13,538	0
Adj Re Accs And Funding Basis	0	2,503	0
Expenditure Total	7,354	20,594	9
<b>Income</b>			
Capital Charges	0	36,658	0
Income Total	0	36,658	0
<b>MOVEMENT ON RESERVES Total</b>	<b>7,354</b>	<b>57,252</b>	<b>9</b>
<b>COUNCIL WIDE BUDGETS Total</b>	<b>7,354</b>	<b>57,252</b>	<b>9</b>
<b><u>TECHNICAL ACCOUNTING</u></b>			
<b>CONSOLIDATED REVENUE ACCOUNT</b>			
<b>Expenditure</b>			
Employees	0	393	0
Interest Payable	0	-407	0
Financing Capital Investment	3,246	3,246	11,289
Capital Charges	3,419	-279	311
Expenditure Total	6,666	2,953	11,600
<b>Income</b>			
Capital Charges	-82,506	-128,693	-46,040
Income Total	-82,506	-128,693	-46,040
<b>CONSOLIDATED REVENUE ACCOUNT Total</b>	<b>-75,841</b>	<b>-125,740</b>	<b>-34,440</b>
<b>TECHNICAL ACCOUNTING Total</b>	<b>-75,841</b>	<b>-125,740</b>	<b>-34,440</b>
<b>TECHNICAL ACCOUNTING Total</b>	<b>-68,487</b>	<b>-68,487</b>	<b>-34,431</b>
<b>COUNCIL WIDE BUDGET Total</b>	<b>-177,523</b>	<b>-184,413</b>	<b>-160,805</b>
<b>Grand Total</b>	<b>159,425</b>	<b>160,506</b>	<b>145,958</b>

### **Housing Revenue Account Budget 2025/26 to 2028/29**

Description	Annual Budget OE  2025/26 £000s	Annual Budget OE  2026/27 £000s	Annual Budget OE  2027/28 £000s	Annual Budget OE  2028/29 £000s
<b>Expenditure</b>				
Management and Maintenance				
Insurances	909	926	943	960
General Management	5,982	5,891	5,999	6,107
Special Services	1,014	1,124	1,211	1,298
Management Fee to St Leger Homes	42,705	43,777	45,114	46,465
Discretionary Housing Payments	500	500	500	500
Rent, Rates, Taxes & Other Charges	271	286	301	316
Capital Charges				
Depreciation on Council Dwellings	22,274	22,274	22,274	22,274
Depreciation on non dwellings	1,220	1,220	1,220	1,220
Provision For Bad or Doubtful Debts	489	560	560	560
<b>Total Expenditure</b>	<b>75,364</b>	<b>76,558</b>	<b>78,122</b>	<b>79,700</b>
<b>Income</b>				
Rent Income				
Dwelling Rents	-93,202	-96,046	-99,527	-102,461
Other Income	-2,178	-2,045	-2,167	-2,289
<b>Total Income</b>	<b>-95,380</b>	<b>-98,091</b>	<b>-101,694</b>	<b>-104,750</b>
<b>Net Income from Services</b>	<b>-20,016</b>	<b>-21,533</b>	<b>-23,572</b>	<b>-25,050</b>
Capital Charges				
Loan Charges - Interest	14,950	15,848	16,467	16,747
Interest Receivable	-400	-200	-150	-100
<b>Net Operating Income</b>	<b>-5,466</b>	<b>-5,885</b>	<b>-7,255</b>	<b>-8,403</b>
Appropriations				
Revenue Contribution To Capital Outlay	6,698	5,885	7,255	8,403
Transfer to / (from) Reserves	-1,232	0	0	0
<b>Surplus (-) / Deficit for Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
HRA A/C BALANCE BF	<b>4,732</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>
Transfer to/from balances	<b>-1,232</b>	<b>0</b>	<b>0</b>	<b>0</b>
HRA A/C BALANCE CF	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>



## SECTION 5 - CAPITAL PROGRAMME 2025/26 TO 2028/29

### DIRECTORATE SUMMARY

DIRECTORATE & SERVICE AREAS	2025/26 PROJECTION	2026/27 PROJECTION	2027/28 PROJECTION	2028/29 PROJECTION	FOUR YEAR PROGRAMME TOTAL
	£'000s	£'000s	£'000s	£'000s	£'000s
<b>ADULTS, WELLBEING &amp; CULTURE</b>					
ADULT SOCIAL CARE	6,375	5,796	5,704	5,762	23,637
CULTURE AND COMMERCIALISATION	47	0	0	0	47
<b>ADULTS, WELLBEING &amp; CULTURE TOTAL</b>	<b>6,422</b>	<b>5,796</b>	<b>5,704</b>	<b>5,762</b>	<b>23,684</b>
<b>CHIEF EXECUTIVE</b>					
POLICY, INSIGHT AND CHANGE	2,311	6	0	0	2,317
PUBLIC HEALTH	23,747	4,708	0	0	28,455
<b>CHIEF EXECUTIVE CAPITAL PROGRAMME</b>	<b>26,058</b>	<b>4,714</b>	<b>0</b>	<b>0</b>	<b>30,772</b>
<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b>					
CENTRALLY MANAGED	150	140	100	0	390
CHILDRENS SOCIAL CARE	204	0	0	0	204
COMMISSIONING & BUSINESS DEVELOPMENT	17,797	3,998	1,615	0	23,410
PARTNERSHIPS & OPERATIONAL DELIVERY	7,405	2,000	0	0	9,405
<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES TOTAL</b>	<b>25,556</b>	<b>6,138</b>	<b>1,715</b>	<b>0</b>	<b>33,409</b>
<b>CORPORATE RESOURCES</b>					
FINANCE & TECHNOLOGY	11,985	15,222	16,060	17,500	60,767
<b>CORPORATE RESOURCES TOTAL</b>	<b>11,985</b>	<b>15,222</b>	<b>16,060</b>	<b>17,500</b>	<b>60,767</b>
<b>PLACE</b>					
DEVELOPMENT & TRADED SERVICES	41,664	30,275	0	0	71,939
ENVIRONMENT	20,692	15,528	5,048	2,487	43,755
STRATEGIC HOUSING, PROPERTY & SAFER COMMUNITIES	82,084	71,590	52,164	32,105	237,943
<b>PLACE TOTAL</b>	<b>144,440</b>	<b>117,393</b>	<b>57,212</b>	<b>34,592</b>	<b>353,637</b>
<b>TOTAL CDC CAPITAL PROGRAMME WITH NEW PROPOSALS</b>	<b>214,461</b>	<b>149,263</b>	<b>80,691</b>	<b>57,854</b>	<b>502,269</b>
<b>CAPITAL FUNDING</b>					
CAPITAL RECEIPTS - GF	6,243	3,789	0	0	10,032
EARMARKED RESERVES	17,799	3,934	545	0	22,278
GRANTS & CONTRIBUTIONS	77,946	26,780	5,426	3,035	113,187
BORROWING	57,013	67,443	38,578	21,067	184,102
REVENUE CONTRIBUTION - GENERAL FUND	3,358	5,807	200	0	9,365
REVENUE CONTRIBUTION - HRA	6,698	5,885	7,255	8,403	28,241
USABLE CAPITAL RECEIPTS (HOUSING)	7,543	3,472	1,965	2,277	15,257
MAJOR REPAIRS RESERVE (HOUSING)	37,861	32,153	26,722	23,072	119,808
<b>TOTAL CAPITAL FUNDING</b>	<b>214,461</b>	<b>149,263</b>	<b>80,691</b>	<b>57,854</b>	<b>502,269</b>

# DIRECTORATE DETAIL

## ADULTS, WELLBEING & CULTURE CAPITAL PROGRAMME 2025/26 TO 2028/29

<b>CAPITAL INVESTMENT</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
<b>ADULTS SOCIAL CARE</b>	<b>6,375</b>	<b>5,796</b>	<b>5,704</b>	<b>5,762</b>	<b>23,637</b>
ADAPTATIONS FOR THE DISABLED	2,719	2,611	2,669	2,727	10,726
ASSISTIVE TECHNOLOGY LIBRARY	200	150	0	0	350
DISABLED FACILITIES GRANTS	3,358	3,035	3,035	3,035	12,463
HOME ALARMS DIGITAL SWITCHOVER	98	0	0	0	98
<b>CULTURE AND COMMERCIALISATION</b>	<b>47</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47</b>
ARTS COUNCIL - MEXBOROUGH LIBRARY REIMAG8NED	47	0	0	0	47
<b>ADULTS, WELLBEING &amp; CULTURE CAPITAL PROGRAMME</b>	<b>6,422</b>	<b>5,796</b>	<b>5,704</b>	<b>5,762</b>	<b>23,684</b>

<b>ADULTS, HEALTH &amp; WELL-BEING CAPITAL SOURCES OF FUNDING</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
GRANTS & CONTRIBUTIONS	3,605	3,185	3,035	3,035	12,860
BORROWING	98	0	0	0	98
USABLE CAPITAL RECEIPTS (HOUSING)	749	580	573	579	2,481
MAJOR REPAIRS RESERVE (HOUSING)	1,970	2,031	2,096	2,148	8,245
<b>TOTAL ADULTS, WELLBEING &amp; CULTURE CAPITAL PROGRAMME FUNDING</b>	<b>6,422</b>	<b>5,796</b>	<b>5,704</b>	<b>5,762</b>	<b>23,684</b>

**CHIEF EXECUTIVE CAPITAL PROGRAMME 2025/26 TO 2028/29**

<b>CAPITAL INVESTMENT</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
<b>POLICY, INSIGHT AND CHANGE</b>	<b>2,311</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>2,317</b>
REPLACEMENT OF CURRENT CUSTOMER RELATIONSHIP MANAGEMENT SYSTEM (CRM)	500	0	0	0	500
SYMCA ELECTRIC VEHICLE CHARGING POINTS	6	6	0	0	12
NET ZERO CARBON (BLOCK BUDGET)	1,805	0	0	0	1,805
<b>PUBLIC HEALTH</b>	<b>23,747</b>	<b>4,708</b>	<b>0</b>	<b>0</b>	<b>28,455</b>
DCLT INVESTMENT - ADWICK LEISURE CENTRE	1,640	0	0	0	1,640
DCLT INVESTMENT - DEARNE VALLEY LEISURE CENTRE	1,771	0	0	0	1,771
DCLT INVESTMENT - EDLINGTON LEISURE FACILITY	4,100	4,100	0	0	8,200
DCLT INVESTMENT - OLD EDLINGTON LEISURE CENTRE DEMOLITION	442	0	0	0	442
DCLT INVESTMENT - THE DOME	12,427	0	0	0	12,427
DCLT INVESTMENT - THORNE	2,651	0	0	0	2,651
FUTURE PARKS 15 BESPOKE PARK	716	608	0	0	1,324
<b>CHIEF EXECUTIVE CAPITAL PROGRAMME</b>	<b>26,058</b>	<b>4,714</b>	<b>0</b>	<b>0</b>	<b>30,772</b>

<b>CHIEF EXECUTIVE CAPITAL SOURCES OF FUNDING</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
GRANTS & CONTRIBUTIONS	3,831	608	0	0	4,439
BORROWING	9,671	1,830	0	0	11,501
earmarked reserves	9,830	1,232	0	0	11,062
REVENUE CONTRIBUTION - GENERAL FUND	2,726	1,044	0	0	3,770
MAJOR REPAIRS RESERVE (HOUSING)					0
<b>TOTAL CHIEF EXECUTIVE CAPITAL PROGRAMME FUNDING</b>	<b>26,058</b>	<b>4,714</b>	<b>0</b>	<b>0</b>	<b>30,772</b>

**CHILDREN, YOUNG PEOPLE AND FAMILIES CAPITAL PROGRAMME 2025/26 TO 2028/29**

<b>CAPITAL INVESTMENT</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
<b>CENTRALLY MANAGED</b>	<b>150</b>	<b>140</b>	<b>100</b>	<b>0</b>	<b>390</b>
SERVICE IMPROVEMENTS & LIABILITY	150	140	100	0	390
<b>PARTNERSHIPS &amp; OPERATIONAL DELIVERY</b>	<b>7,405</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>9,405</b>
SPECIAL EDUCATIONAL NEEDS AND DISABILITY (SEND) ASD DEVELOPMENT (BLOCK BUDGET)	6,382	2,000			8,382
GRANBY NURSERY- RENOVATION WORKS	82	0	0	0	82
ST ALBANS SCHOOL- RENOVATION WORKS	106	0	0	0	106
WHEATLEY YOUTH HUB	835	0	0	0	835
<b>COMMISSIONING &amp; BUSINESS DEVELOPMENT</b>	<b>17,797</b>	<b>3,998</b>	<b>1,615</b>	<b>0</b>	<b>23,410</b>
AHDC SHORT BREAKS PROGRAMME	100	100	100	0	300
ARMTHORPE ACADEMY LAND PURCHASE	797	0	0	0	797
CONNECT THE CLASSRM- PRIMARY	10	0	0	0	10
DFC - GENERAL - PRIMARY (BLOCK BUDGET)	270	250	230	0	750
DUNSVILLE PRIMARY SCHOOL EXPAN	960	968	0	0	1,928
HALL CROSS SCHOOL PLACES INC	94	0	0	0	94
HAYFIELD SCH CLASSROOM EXPAN	2,625	0	0	0	2,625
PLOVER PRIMARY (SECTION 106)	1	0	0	0	1
ROSSINGTON ALL SAINTS - PLACES	2,547	0	0	0	2,547
SAFEGUARD&SECURE MINOR PROJECT	80	60	50	0	190
SCHOOL PLACES HATCHELL WOOD	4,630	0	0	0	4,630
SCHOOL PLACES (BLOCK BUDGET)	281	720	485	0	1,486
SCHOOLS CONDITION PROGRAMME (BLOCK BUDGET)	960	850	750	0	2,560
SCHOOLS CONDITION PROGRAMME HAYFIELD LANE ROOF	1,250	0	0	0	1,250
SCHOOL PLACES ARMTHORPE	3,087	1,050	0	0	4,137
WARMSWORTH PRIMARY SCH (S106)	68	0	0	0	68
CAMPSTMOUNT ACADEMY (S106)	37	0	0	0	37
<b>CHILDRENS SOCIAL CARE</b>	<b>204</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>204</b>
FUTURE PLACEMENTS STRATEGY	204	0	0	0	204
<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES CAPITAL PROGRAMME</b>	<b>25,556</b>	<b>6,138</b>	<b>1,715</b>	<b>0</b>	<b>33,409</b>

<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES CAPITAL SOURCES OF FUNDING</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
GRANTS & CONTRIBUTIONS	24,545	1,880	1,515	0	27,940
CAPITAL RECEIPTS - GF	1,001	0	0	0	1,001
BORROWING		0	0	0	0
REVENUE CONTRIBUTION - GENERAL FUND	10	4,258	200	0	4,468
<b>TOTAL CHILDREN, YOUNG PEOPLE &amp; FAMILIES PROGRAMME FUNDING</b>	<b>25,556</b>	<b>6,138</b>	<b>1,715</b>	<b>0</b>	<b>33,409</b>

**CORPORATE RESOURCES CAPITAL PROGRAMME 2025/26 TO 2028/29**

<b>CAPITAL INVESTMENT</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
<b>FINANCE &amp; TECHNOLOGY</b>	<b>11,985</b>	<b>15,222</b>	<b>16,060</b>	<b>17,500</b>	<b>60,767</b>
CORPORATE APPLICATION FUND	8	0	0	0	8
FINANCIAL SYSTEMS REPLACEMENT PROJECT	500	500	500	0	1,500
INFRASTRUCTURE FUND	240	0	0	0	240
INVESTMENT&MODERNISATION FUND (BLOCK BUDGET) - not committed, cost of borrowing would be met from revenue budget	4,766	12,734	15,000	17,500	50,000
KIT REFRESH FUND	10	341	0	0	351
LAPTOP COMPUTER/DEVICE REFRESH	262	603	560	0	1,425
PROGRAMME CONTINGENCY (BLOCK BUDGET)	6,199	1,044	0	0	7,243
<b>CORPORATE RESOURCES CAPITAL PROGRAMME</b>	<b>11,985</b>	<b>15,222</b>	<b>16,060</b>	<b>17,500</b>	<b>60,767</b>

<b>CORPORATE RESOURCES CAPITAL SOURCES OF FUNDING</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
CAPITAL RECEIPTS - GF	0	320	0	0	320
earmarked reserves					0
BORROWING	11,985	14,902	16,060	17,500	60,447
REVENUE CONTRIBUTION - HRA					0
REVENUE CONTRIBUTION - GENERAL FUND					0
<b>TOTAL CORPORATE RESOURCES CAPITAL PROGRAMME FUNDING</b>	<b>11,985</b>	<b>15,222</b>	<b>16,060</b>	<b>17,500</b>	<b>60,767</b>

**PLACE CAPITAL PROGRAMME 2025/26 TO 2028/29**

<b>CAPITAL INVESTMENT</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
<b>DEVELOPMENT &amp; TRADED SERVICES</b>	<b>41,664</b>	<b>30,275</b>	<b>0</b>	<b>0</b>	<b>71,939</b>
CAMPSALL CEMETERY EXTENSION	85	0	0	0	85
CLEANING EQUIPMENT PROGRAMME	15	17	0	0	32
CRSTS MEXBOROUGH	5,000	8,000	0	0	13,000
CYCLING INTRASTRUCTURE	80	0	0	0	80
FLEET - CHARGING INFRASCTURE	123	0	0	0	123
FLEET - VEHICLES	4,558	0	0	0	4,558
INTEGRATED TRANSPORT BLOCK	1,382	2,060	0	0	3,442
LUF1 WATERFRONT EAST DEVELOPMENT	5,196	0	0	0	5,196
MARKETS SCHEDULED MAINTENANCE	400	0	0	0	400
ROSEHILL CEMETERY EXTENSION	150	70	0	0	220
ROSSINGTON CEMETERY EXTENSION	120	0	0	0	120
STAINFORTH COMMUNITY HUB	3,242	250	0	0	3,492
STAINFORTH COUNTRY PARK	1,941	100	0	0	2,041
STAINFORTH EAST LANE GATEWAY	730	0	0	0	730
STAINFORTH EMPLOYMENT UNITS	1,049	100	0	0	1,149
STAINFORTH HEADSTOCK LIGHTING AND REFURBISHMENT	1,275	2,550	0	0	3,825
STAINFORTH PUBLIC REALM IMPROV	7	0	0	0	7
STAINFORTH SAFER STREETS	4	0	0	0	4
STAINFORTH STATION ACCESS	1,500	3,684	0	0	5,184
STAINFORTH STATION FOOTBRIDGE	1,000	2,068	0	0	3,068
SUNNY BAR AREA - CORN EXCHANGE	630	0	0	0	630
DONCASTER TOWNS FUND STATION GATEWAY CONSTRUCTION	13,125	11,376	0	0	24,501
THORNE CHURCH WALL REPAIRS	52	0	0	0	52
<b>ENVIRONMENT</b>	<b>20,692</b>	<b>15,528</b>	<b>5,048</b>	<b>2,487</b>	<b>43,755</b>
ASKERN LAKE DREDGING	223	0	0	0	223
BALBY ROAD RETAINING WALL	125	0	0	0	125
BOLLARD DE-ILLUMINATION	60	60	0	0	120
BWAY - TPT OWSTON WOOD NORTON/	87	87	0	0	174
C25 STATION/TOP RD BARNBY DUN	130	0	0	0	130
CHSWLD CULVRT, TWN CTR FLD SCH	0	0	675	0	675
CHURCH LANE, BAWTRY FLOOD SCHM	105	0	0	0	105
CITY CENTRE QUALITY STREETS	296	341	532	0	1,169
COLUMN STOCK CONDITION IMPROVEMENT SCHEME	0	0	1,500	1,500	3,000
DIG, SCAWTHORPE FLOOD SCHEME	900	0	0	0	900
DUFTONS CLOSE, CONIS FLD SCHEM	850	0	0	0	850
FIXED PLAY FACILITIES MODERNIS	650	194	0	0	844
FOOTBRIDGES- CONISBROUGH	8	33	0	0	41
FOOTBRIDGES- NORTON & ASKERN	79	0	0	0	79
FOOTBRIDGES- ROSSINGTON/BAWTRY	29	0	0	0	29
FOOTPATH - SPROTBROUGH.	142	0	0	0	142
FRANK RD, BENTLEY FLOOD SCHEME	675	3,900	875	0	5,450
GATEWAY TREE PLANTING	68	0	0	0	68
HIGHWAY MAINTENANCE PERMANENT PATCHING	100	0	0	0	100
HIGHWAYS DRAINAGE REPAIR PROGRAMME	130	130	120	0	380
ILLUMINATED BOLLARD UPGRADE PROGRAMME	110	110	110	110	440
KIRK MOOR PLANTATION	1	0	0	0	1
LINEAR PARK BRIDGES REPL/REFUR	323	300	326	0	949
MAINTENANCE BLOCK (BLOCK BUDGET)	5,969	5,000	0	0	10,969
MARTINWELLS LAKE	17	32	0	0	49
MELTON WOODS	0	9	0	0	9
NFM, CONISBROUGH FLOOD SCHEME	400	0	0	0	400
PARK FENCING	60	0	0	0	60
PITMAN ROAD	0	25	0	0	25
ROAD MAINTENANCE AND POTHOLE REPAIR	2,700	0	0	0	2,700
SAFER ROADS FUND ROUND 3 (BLOCK BUDGET)	1,280	1,280	0	0	2,560
SCHOOL REDUCED SPEED LIMITS	502	0	0	0	502
SIGN UPGRADING	172	172	0	0	344
STREET LIGHTING IMP PROGRAMME	2,905	2,905	0	0	5,810
STREETSCENE MAYRISE UPGRADE	68	0	0	0	68
SYCAMORE CRES, BAWTRY FLD SCH	375	0	0	0	375
TRAFFIC SIGNAL UPGRADE	864	950	910	877	3,601
TRANS PEN TR (BNTLY RS-JOS LN)	5	0	0	0	5
WASTE MAYRISE UPGRADE	284	0	0	0	284
<b>PROPERTY SERVICES</b>	<b>10,388</b>	<b>3,789</b>	<b>1,509</b>	<b>344</b>	<b>16,030</b>
ADWICK COMMUNITY ENTERPRISE	9	0	0	0	9
ASKERN FAM HUB ROOF&SKYLIGHT	190	0	0	0	190
BALBY LIBRARY REPLACE FRONTAGE	60	0	0	0	60
BENTLEY MYPLACE SKYLIGHTS	14	0	0	0	14
CANTLEY LIBRARY REFURBISHMENT	256	0	0	0	256
CIVIC OFFICE UNINTERRUPTIBLE POWER SUPPLY ROOM IMPROVEMENTS	34	0	0	0	34
CIVIC OFFICE MAJOR ITEMS WORK	1,785	202	545	0	2,532
COLL'DES SHOPS FLOOR/GUTTERS	230	0	0	0	230
CUSWORTH HALL IMPROVEMENTS	653	500	400	0	1,553
DONCASTER ARCHIVES PHASE 3	500	500	500	320	1,820
EDEN LODGE HEATING, MAINS & LIGHTING	170	0	0	0	170

HATFIELD COMM LIBRARY IMPROVEMENTS	48	0	0	0	48
HATFIELD LIBRARY ROOF	30	0	0	0	30
HEXTHORPE FOOTBALL PAVILION	175	0	0	0	175
LUF1 CCQ ST JAMES BATH DEVELOP	455	0	0	0	455
NORTH BRIDGE DEPOT CCTV	24	24	24	24	96
NORTH BRIDGE DEPOT ROOF REPAIR	200	0	0	0	200
NORTH BRIDGE DEPOT WELFARE IMP	51	80	40	0	171
NORTH BRIDGE WAREHOUSE DEMOLISH	400	0	0	0	400
PAVILION REFURBISHMENT	23	0	0	0	23
POSITIVE STEPS IMPROVE WORKS	363	141	0	0	504
PUBLIC RIGHTS OF WAY BRIDGE REPLACEMENT	15	133	0	0	148
RETAINED PUBLIC BUILDING INVESTMENT PROGRAMME (BLOCK BUDGET)	677	207	0	0	884
ROSSINGTON HUB	2,650	0	0	0	2,650
STRATEGIC ACQUISITION FUND (BLOCK BUDGET)	1,000	2,002	0	0	3,002
TICKHILL LIBRARY LIGHT REPLACE	20	0	0	0	20
WHEATLEY FAMILY HUB BOILER & DOORS	92	0	0	0	92
WHEATLEY FAMILY HUB WINDOWS & VENT	202	0	0	0	202
WOODLANDS LIBRARY VENTILATION	62	0	0	0	62
<b>PUBLIC &amp; PRIVATE SECTOR HOUSING</b>	<b>71,696</b>	<b>67,801</b>	<b>50,655</b>	<b>31,761</b>	<b>221,913</b>
VOIDS CAPITAL WORKS	4,038	4,038	3,539	3,539	15,154
<b>MECHANICAL &amp; ELECTRICAL</b>	<b>6,921</b>	<b>7,806</b>	<b>5,947</b>	<b>3,307</b>	<b>23,981</b>
HEATING CONVERSIONS/UPGRADES	2,623	4,028	2,623	2,623	11,897
REMOVE GAS FROM HIGH RISE	520	520	3,122	0	4,162
ELECTRICAL PLANNED WORKS	3,628	3,108	52	534	7,322
MECHANICAL PLANNED WORKS	150	150	150	150	600
INTERNAL WORKS	2,138	2,762	1,930	1,930	8,760
PLANNED WORKS FOLLOWING 20 YEARS SINCE DECENT HOMES WORK	3,330	3,434	3,330	3,330	13,424
ST GEORGES COURT	2,081	2,081	0	0	4,162
<b>EXTERNAL WORKS</b>	<b>21,851</b>	<b>18,365</b>	<b>14,336</b>	<b>15,554</b>	<b>70,106</b>
EXTERNAL PLANNED MAINTENANCE INCLUDING THERMAL & ENERGY EFFICIENCY	11,793	10,481	12,119	13,009	47,402
STRUCTURAL	328	328	328	328	1,312
HIGH RISE INVESTMENT	7,841	5,204	0	0	13,045
FIE SAFETY WORKS	1,561	1,561	1,561	1,889	6,572
SHOPS/FLATS	219	219	219	219	876
COMMUNAL HALLS	109	572	109	109	899
<b>ENVIRONMENTAL WORKS</b>	<b>1,743</b>	<b>1,535</b>	<b>1,483</b>	<b>1,483</b>	<b>6,244</b>
ENVIRONMENTAL / FENCING PROGRAMME	182	182	182	182	728
ASBESTOS SURVEYS & REMOVAL	833	833	781	781	3,228
GARAGE SITE IMPROVEMENTS	312	312	312	312	1,248
ESTATE ROADS & PATHS	416	208	208	208	1,040
IT SYSTEMS/INVESTMENT	44				44
ACQUISITIONS	6,700	6,990	5,078	836	19,604
APPROPRIATED PROPERTIES / CONVERSIONS	600	0	0	0	600
SECTION 106 OPPORTUNITIES	1,512	690	382	382	2,966
COUNCIL HOUSE BUILDING PROGRAMME (COMMITTED)	14,936	1,200	0	0	16,136
COUNCIL HOUSE BUILDING PROGRAMME (UNCOMMITTED)	0	17,000	14,230	0	31,230
<b>PRIVATE SECTOR HOUSING CAPITAL PROGRAMME</b>	<b>5,802</b>	<b>1,900</b>	<b>400</b>	<b>1,400</b>	<b>9,502</b>
EDLINGTON ROYAL ESTATE	1,097	0	0	0	1,097
RESIDENTIAL SITE INVESTMENT	4,705	1,900	400	400	7,405
HOUSING INVESTMENT	0	0	0	1,000	1,000
<b>PLACE CAPITAL PROGRAMME</b>	<b>144,440</b>	<b>117,393</b>	<b>57,212</b>	<b>34,592</b>	<b>353,637</b>

<b>PLACE CAPITAL SOURCES OF FUNDING</b>	<b>2025/26 PROJECTION</b>	<b>2026/27 PROJECTION</b>	<b>2027/28 PROJECTION</b>	<b>2028/29 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
CAPITAL RECEIPTS - GF	5,242	3,469	0	0	8,711
EARMARKED RESERVES	7,969	2,702	545	0	11,216
GRANTS & CONTRIBUTIONS	45,965	21,107	876	0	67,948
BORROWING	35,259	50,711	22,518	3,567	112,055
MAJOR REPAIRS RESERVE	35,891	30,122	24,626	20,924	111,563
REVENUE CONTRIBUTION - HRA	6,698	5,885	7,255	8,403	28,241
USABLE CAPITAL RECEIPTS (HOUSING)	6,794	2,892	1,392	1,698	12,776
REVENUE CONTRIBUTION - GENERAL FUND	622	505	0	0	1,127
<b>TOTAL PLACE CAPITAL PROGRAMME FUNDING</b>	<b>144,440</b>	<b>117,393</b>	<b>57,212</b>	<b>34,592</b>	<b>353,637</b>